


A SHORT HISTORY
OF THE "TREASURY" - PROVINCE OF ONTARIO
FROM PRE-CONFEDERATION TIMES TO THE PRESENT

1989

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Toronto, Ontario

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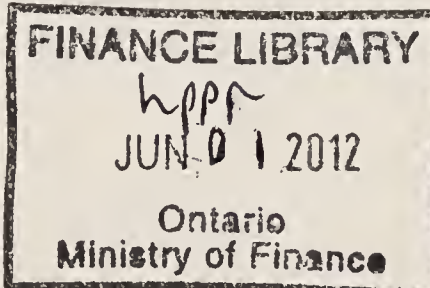
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PREFACE

This is a short, factual history of the "Treasury" Ministry. It is not an analysis of the economic, financial or regional policies during those times. Some analysis may be found in articles and books referred to in the bibliography (Appendix M).

B.A.B. Weatherhead
Manager, Library Services
Ontario Ministry of Treasury and Economics
April 1, 1972 - March 31, 1989

TABLE OF CONTENTS

Introduction	1
Pre-Confederation Period, 1791-1867	1
Confederation to 1942	2
The Frost Years, 1943 - 1961	5
The Robarts Years, 1961 - 1971	9
The Davis Years, 1971 - 1984	16
The Peterson Years, 1985 -	19
Appendix A - Highlights of the Ontario Treasury (including an historical flow chart)	
Appendix B - Organization Charts of the "Treasury" Ministry and its related departments, 1927 to present	
Appendix C - Treasurers and Deputy Treasurers of Ontario, 1867 to present	
Appendix D - Ministers and Deputy Ministers of Interrelated Departments, 1944 to 1972	
Appendix E - Parliamentary Assistants to the Provincial Treasurers and Ministers of Economics (and Intergovernmental Affairs), 1972 to present	
Appendix F - Short History of Each Division in the Ministry of Treasury and Economics including the Ministry Office and the Task Force on Tax Reform	
Appendix G - Treasury Agencies, Boards and Commissions and Other Government Functions	

Appendix H - List of Acts Which are the Responsibility of the
Ministry of Treasury and Economics, 1988

Appendix I - The Management Board of Cabinet (formerly the
Treasury Board) - A Short History

Appendix J - Office of the Provincial Auditor - A Short History

Appendix K - Premiers of Ontario, 1867 to present

Appendix L - "Treasury" Publications

Appendix M - Bibliography

THE "TREASURY" MINISTRY

INTRODUCTION

The 121 year history of the Ontario Ministry of Treasury and Economics is one of continued growth, development and change. Its present mandate is "to recommend fiscal, economic and regional policies, to provide advice as to ensure consistency among those policies and other government programs, to develop the provincial budget and to manage the provinces's finances."¹ Highlights of the history of the Treasury Ministry are found in Appendix A.

PRE-CONFEDERATION PERIOD

The Treasury function goes back to pre-Confederation days with Peter Russell, appointed Receiver-General of Upper Canada, on December 31, 1791, as a member of the executive council of Lieutenant-Governor John Graves Simcoe. The first legislature was held in Newark (now Niagara on the Lake) on September 17, 1792. On July 1, 1801 the first Inspector General of Public Accounts, John McGill, was appointed within the Receiver General's Office.

In 1855, the Office of the Auditor General was created and attached to the Inspector General's Office (Statutes of the Province of Canada, 1855, c.78). John Langton was appointed to this position. By 1859 the Inspector General of Public Accounts had changed his title to the Minister of Finance² and the Auditor General became known as the deputy minister of finance.

1. Ontario. Ministry of Government Services.
Telephone Directory. Toronto, February 1988,
p. 499.
2. F.H. Armstrong. Handbook of Upper Canadian
Chronology and Territorial Legislation.
(London, U.W.O., 1967), p.20.

CONFEDERATION TO 1942

The British North America Act of July 1, 1867, provided for the appointment of five officers: the Attorney General, the Secretary and Registrar of the Province; The Treasurer of the Province; the Commissioner of Crown Lands; and the Commissioner of Agriculture and Public Works.³ On July 1, 1867, the Office of the Receiver General of Upper Canada became the Treasury Department. The Hon. Edmund B. Wood was appointed as the first Provincial Treasurer in 1867 and W.R. Harris was the first to hold the position of Assistant Treasurer in 1880. A list of Treasurers, Assistant Treasurers, and Deputy Treasurers is attached as Appendix 'C'.

The staff of the Treasury Department remained small for many years growing from a staff of 5 in 1871 to a staff of 26 in 1925. In 1986-87, the Treasury and Economics staff totalled 387, around the same figure as it was 30 years earlier.

A one time blot on the long and honourable history of the Treasury Department occurred on October 24, 1924 when the Honourable Peter Smith, Provincial Treasurer from November 14, 1919 to July 16, 1923, was sentenced to three years in the penitentiary for deeds arising from his mishandling of the 1920-1923 purchases of stock in London, England.⁴

3. Canada. The British North America Act, 1867, s.134.

4. Toronto Star, May 21, 1934.

On February 27, 1927, the Treasurer, the Honourable J.D. Monteith, announced the reorganization of the Treasury Department "the separation of the Revenue end from the Expenditure"⁵ --- "Accordingly, the Branch [Revenue] has been placed in charge of the Honourable J.T. White, the Solicitor to the Treasury Department, as Controller of Revenue, with Mr. W.A. Orr, as Assistant Controller of Revenue --- The control of Expenditure will be retained under the Assistant Treasurer and Financial Controller, Mr. F.M. Turnbull, with Mr. G.J.L. Jones, recently appointed as Deputy Assistant Treasurer, to assist him."⁶ This was the first of many reorganizations of the Treasury Department.

5. Financial Statement of Hon. Dr. J.D. Monteith, Treasurer of the Province of Ontario delivered in the Legislative Assembly of Ontario on the 22nd February, 1927. Toronto. p. 21.

6. Ibid., p. 22.

Geographic Location of "Treasury"

From 1893 to 1955 the Office of the Provincial Treasury was located in the new Parliament Buildings at Queen's Park, now called the Legislative Building. Previously, the Treasury Department had occupied a portion of the lower floor of the old Parliament Buildings situated on Front Street West in a block bounded by Front, John, Wellington and Simcoe Streets.⁷

In 1956 the Treasury Building was completed and was occupied by the Treasury Department, the Department of Economics and the Office of the Provincial Auditor. The building is now called the Frost Building North. Ten years later, the Frost Building South was completed and was occupied by staff of the Treasury Department and the Treasury Board Secretariat.

7. William Norval Douglas and Bonamy Sheriff. The Treasury Department. Province of Ontario. A Brief Synopsis of certain happenings from 1867 to 19[36]. TDS, 1926-1936, Ministry of Treasury and Economics Library Services, Toronto, p. 19.

THE FROST YEARS (1943-1961)

A landmark decision was made in December 1943 by the Provincial Treasurer, the Honourable Leslie M. Frost, to establish the Ontario Bureau of Statistics and Research as a Branch in the Treasury Department. The Bureau was formed from an enlarged Budget Committee which had been established in January 1933.⁸ The Bureau "will keep constantly under review all matters relating to the economy of the Province of Ontario."⁹ Harold Chater, formerly Secretary of the Budget Committee, was appointed Director of the Bureau and Provincial Statistician. The Bureau was located in the Tower Offices of the East Block (now the Whitney Block). In December 1944, Harold Chater was joined by George E. Gathercole as Assistant Statistician and Economist.

From 1943 to 1954 the Bureau became an indispensable central research organization within the Government of Ontario.

On April 10, 1952, the Honourable Leslie M. Frost, Provincial Treasurer and Prime Minister, announced in his Budget that he was creating an Office of the Provincial Economist which would be independent from the Bureau of Statistics and Research. The Office reported to the Provincial Treasurer. George Gathercole was appointed as the first Provincial Economist.

8. Budget Address delivered by the Hon. George S. Henry, Prime Minister of Ontario, acting for the Hon. E.A. Dunlop, Treasurer of Ontario in the Legislative Assembly of Ontario on 23rd March 1933. Toronto. p. 22.

9. Budget Address delivered by the Hon. Leslie M. Frost, Treasurer of the Province of Ontario in the Legislative Assembly of Ontario, Thursday, March 16th, 1944. Toronto. p. 16.

The second major reorganization of the Treasury Department occurred on April 16, 1954 when the new Financial Administration Act was given royal assent. The full title of the Act is An Act to Provide for the Financial Administration of the Government of Ontario and for the Organization of the Treasury Department.¹⁰ It provided for a revision of the Consolidated Revenue Fund Act, The Public Revenue Act and certain sections of the Audit Act and brought into one Act all provisions of general Acts dealing with matters administered by the Treasury Department. The Act also provided for the positions of Deputy Provincial Treasurer, Comptroller of Accounts, Comptroller of Finances, Comptroller of Revenue, and Provincial Economist. The duties of each were detailed in sections 10 to 14 respectively.

Late in 1954, the Office of the Provincial Economist absorbed the Bureau of Statistics and Research after the retirement of its director, Mr. Chater.¹¹ The Bureau then became the statistics section of the Office of the Provincial Economist.

In 1956 the Provincial Treasurer and his staff moved into the newly completed Treasury Building, now the Frost Building North. It was also to be the location of the new Department of Economics which also reported to the Provincial Treasurer. On March 28, 1956 an Act to establish the Department of Economics

10. Ontario. Statutes of Ontario, 1954, c.30.

11. H.I. Macdonald. Re-organization of the Ontario Government's Central Economic Research Unit, draft paper by H.I. Macdonald, Chief Economist. Ontario Dept. of Economics and Development, Toronto, (1965), p. 5.

was given Royal Assent. The Treasurer presided over this new department which was created out of the Office of the Provincial Economist with George Gathercole as Deputy Provincial Treasurer. The function of the new Department is described below:

"The function of the officers of the Department shall be to study, analyze, advise upon, and make recommendations on matters pertaining to,

- a) economic and financial conditions and trends;
- b) economic and financial policy;
- c) fiscal relations between governments; and
- d) any other matters designated by the Lieutenant-Governor in Council."¹²

"During the period of 1956 to 1961, the Deputy Minister of Economics was appointed by the Premier as the government spokesman on the Federal-Provincial Continuing Committee on Fiscal and Economic Matters. The responsibility for the development of policy in Federal-Provincial fiscal matters as well as the negotiation of Tax Rental and Tax Sharing Agreements was vested in the Department of Economics. The Treasury Department was responsible for the administration of these fiscal and financial agreements."¹³

12. Ontario. Statutes of Ontario, 1956, c.16, s.3.

13. Report. Part A of a Report by Organization and Methods Services assisted by the Treasury Board Secretariat, October 7, 1964. Project #58, (Toronto, Treasury Board) 1964, p.2.

On January 27, 1961 the Department of Economics was renamed the Department of Economics and Federal and Provincial Relations.¹⁴

Finally, "proper recognition was given to the important responsibility for intergovernmental relations which had grown within the Department from the beginning of the old Bureau".¹⁵

On November 8, 1961 Premier Leslie Frost retired and John P. Robarts became Premier. Since the Department of Economics, the old Bureau and George Gathercole had been so closely tied to Leslie Frost over the last eighteen years there were bound to be some administrative and organizational changes in the future.

14. Ontario. Statutes of Ontario, 1960-61, c.19.

15. H. Ian Macdonald, "The New Economics and the Province of Ontario", Ontario Economic Review, April 1966. p. 5.

THE ROBARTS YEARS (1961 to 1971)

Some of the changes discussed below may have stemmed from the Gordon Report, Report of the Committee on the Organization of Government in Ontario, 1959, but there could be other explanations of a political nature as well.

On December 15, 1961 the Department of Economics and Federal and Provincial Relations was amalgamated with the Department of Commerce and Development as the Department of Economics and Development. Robert Macaulay became the Minister of this new department. For a six year period economics was united with industrial promotion and trade development. George Gathercole was appointed deputy minister of the new department, a position he held for six months until he left on July 1, 1962 to join Ontario Hydro as first vice-chairman, a position he had been promised by Leslie Frost.¹⁶ S.W. Clarkson was then appointed Deputy Minister of Economics and Development.

In 1962, a staff group was needed in the Treasury Department to draft the text of the Provincial Treasurer's Annual Budget Statement. The Intergovernmental Relations Branch (which performed this function for the Provincial Treasurer when it reported to him within the Department of Economics) was transferred to the Treasury Department. In addition to the Budget work, the renamed Research and Statistics Branch continued to work on federal-provincial agreements. "At about

16. A.K. McDougall. John P. Robarts: His Life and Government. Toronto, University of Toronto Press, 1986. p. 77.

this time the Deputy Provincial Treasurer was appointed government spokesman on the Federal-Provincial Continuing Committee on Fiscal and Economic Matters."¹⁷

From 1961 to 1965 there was still interaction between the Economics Division of the Department of Economics and Development and the Treasury Department, particularly to supply economic and statistical information to assist with the Budget preparation. In 1962 the staff of the former Department of Economics remained in the old Treasury Building and it wasn't until early in 1963 when the staff of the new Economics and Development Department was united at 454 University Avenue, at Dundas Street.

On October 14, 1963, The Hon. Robert Macaulay resigned his position of Minister of Economics and Development due to ill health. The focus of the Department under the new minister, the Hon. Stanley Randall, was directed to industrial promotion and trade development. Control over economic policy and research gradually reverted back to the Premier and the Treasurer.

The Department of Economics and Development moved to 950 Yonge (above Davenport) for the period late 1964 to 1967, some distance away from the Premier and the Treasurer who were still located at Queen's Park.

17. Ontario. Treasury Board. Project #58, October 7, 1964, op. cit., p. 2.

The October 7, 1964 "Organization and Methods Report" recommended that "the Financial Research Branch of the Department of Economics and Development be amalgamated with the Research and Statistics Branch of the Treasury Department." This report also recommended that "The Government examine this present merger of the economic studies function with the promotion of trade and industry function in the Department of Economics and Development to determine whether this union should be maintained."¹⁹

On January 1, 1965 Premier John Robarts established the Office of Chief Economist in the Department of Economics and Development to "---create a centralized economics and statistical service."^{19a} This was somewhat reminiscent of the establishment of the Office of the Provincial Economist in 1952. H. Ian Macdonald was appointed Chief Economist on Jan 1, 1965. The announcement of this appointment was made at the end of September 1964.²⁰ "He would officially be located in the Department of Economics and Development, but in fact had the same kind of government-wide terms of reference as Gathercole before him."²¹ Ian Macdonald initiated a study on May 4, 1965 for the Treasury Board to do a report on economic research units and recommend measures for the Chief Economist to coordinate this research.²²

18. Ibid., p. 9.

19. Ibid., p. 13.

19a. H. Ian Macdonald, op. cit., p. 5.

20. A.K. McDougall, op. cit. p. 136.

21. Ibid.

22. Economic Research in the Government of Ontario.

Report by Organization and Methods Services,
January 28, 1966, Toronto, (Treasury Board),
1966, p. iii.

In a short time, the Chief Economist was dealing directly with the Premier and the Treasurer who were located some 3/4 miles away. The Office of the Chief Economist again assumed a central economic policy, planning and research function.

Ian Macdonald said "During the last three years (1965-1967) of that period the responsibility for economics, statistics, federal-provincial affairs, and regional development programs were concentrated in a new division -- the Office of the Chief Economist. Despite a physical and administrative separation, the intimacy of 'economics' and 'finance' prevailed."²³

Macdonald was asked to join the Provincial Treasurer and his staff in the preparation of the 1965 Provincial Budget and the 1966 Budget ... "there seemed to be a preoccupation with balancing revenue and expenditure and little attention paid to a broader operations of provincial fiscal policy."²⁴

On February 9, 1966 James Allan announced, on page 28 of his Budget Speech, that a three man committee of senior level civil servants would be established as the Committee of Economic and Fiscal Advisors to the Government. They were H. Ian Macdonald, Chief Economist, C.E. Brennan, Secretary of the Treasury Board, and H. Harold Walker, Deputy Provincial Treasurer. The Committee would advise the Provincial Treasurer and Treasury Board on all levels of government expenditure.

23. Ian Macdonald, "The Solemnization of an Institutional Marriage (or the joining of the 'Treasury' with Economics)." Ontario Economic Review, March/April 1969. p. 2.

24. A.K. McDougall. op. cit., p. 137.

In 1966 the Chief Economist, H. Ian Macdonald, moved his office into the newly completed Frost Building South in order to carry out his work more effectively with this committee and with other like matters. This caused some conflict between the Treasury Department and the Department of Economics and Development.

The third major reorganization occurred when H.H. Brown, Deputy Treasurer, retired in December 1967.²⁵ The Economics Division (Office of the Chief Economist) of the Department of Economics and Development was transferred to the Treasury Department on December 15, 1967 and most of the Economics Division staff moved to the 6th floor of the Frost Building South. It was not until 1973 that the rest of the economic areas of the old Economics Division moved to the Frost Complex along with staff from the 1972 government-wide reorganization, ie. staff from the former Municipal Affairs Department.

On December 15, 1967 the Treasury Department was restructured into two parts with H. Ian Macdonald, the former Chief Economist appointed Deputy Provincial Treasurer (Finance and Economics) and H. Harold Walker, the former Associate Deputy Treasurer as Deputy Provincial Treasurer (Revenue). This was the first time an economist had been named Deputy Treasurer.

This reorganization was due, in part, to a recommendation in the summer of 1967 by the Smith Committee (Ontario Committee on

25. Ontario. Treasury Department. "Subject: Economic Policy Group to Join Treasury." Press Release, November 9, 1967.

Taxation) and partly from input from various other studies and committees mentioned previously.

For 24 years (1943-1967) the Treasury Department remained extremely stable in staffing and management - working under two Premiers (Frost and Robarts), with three Treasurers (Frost, Porter, and Allan) and two Deputy Treasurers (Walters and Brown). In fact, one deputy treasurer, C.S. Walters, remained with the Treasury Department for 18 years as Deputy Treasurer and a further five years as Comptroller of Finances and/or Consultant.

From 1968 to the present, the pace of economic growth and social change increased, and with it, government organizational needs were changing and needed restructuring.

The major reorganization of the Treasury Department, which began on December 15, 1967, when the Economics Division of the Department of Economics and Development joined the Treasury Department, was completed on July 23, 1968 when the Treasury Department was split into two departments, the Department of Treasury and Economics²⁶ and the Department of Revenue.²⁷

H. Ian Macdonald became Deputy Treasurer and Deputy Minister of Economics while H.H. Walker became Deputy Minister of Revenue.

26. Ontario. Statutes of Ontario, 1968. c.41.

27. Ontario. Statutes of Ontario, 1968, c.29.

The Department of Revenue was charged to provide administrative services for its own Department, the Department of Treasury and Economics, and the Treasury Board. A new mandate was given the Department of Treasury and Economics by the Financial Administration Amendment Act of 1968.

"The Treasurer shall direct and control the Department of Treasury and Economics, recommend to the Executive Council financial, economic, accounting and taxation policy, advise on federal-provincial affairs, manage the Consolidated Revenue Fund and all public money and supervise, direct and control all financial, economic, statistical and accounting functions not by law or by the Lieutenant Governor in Council otherwise assigned."²⁸

Nearly four years elapsed before another major reorganization took place not only in the Department of Treasury and Economics, but in the Ontario Government as a whole.

This major reorganization was based on the work of the special Committee on Government Productivity (COGP) which was appointed on December 23, 1969 by Order in Council #4689/69 upon the recommendation of the Treasurer of Ontario and Minister of Economics, the Hon. Charles MacNaughton. Interim Report Number Three²⁹ of the Committee dealt with the particulars of the reorganization, one of which was to consolidate a number of departments into a smaller number of ministries within one of three policy fields - Social Development, Environment and Resources Development, and Justice. The Ministry of Finance and Intergovernmental Affairs, the Ministry of Revenue, and Government Services were not included in these policy fields.

28. Ontario. Statutes of Ontario, 1968, c.41, s.6

29. Ontario. COGP Interim Report Number Three.
December 1971, Toronto, Queen's Printer,
1971. p.56-57.

The members of the COGP were J.B. Cronyn, Chairman, Public Servants - G.H.U. Bayly, Secretary of the Treasury Board; C.E. Brannan, Secretary to the Cabinet; A.R. Dick, Q.C., Deputy Minister of Justice and Deputy Attorney General; H.I. Macdonald, Deputy Treasurer and Deputy Minister of Economics; and Dr. J.K. Reynolds, Deputy Minister, Department of the Prime Minister.

The Business Executives on COGP were C.C. Hay, Director of Gulf Oil; G.R. Heffernan, President, Co-Steel International Ltd.; A. Powis, President, Noranda Mines Ltd.; and R.D. Wolfe, President, Oshawa Wholesale Ltd. Dr. J.D. Fleck was Executive Director of the Committee and T.I. Campbell was Secretary.

THE DAVIS YEARS (1971 to 1984)

On March 1, 1971 the Hon. W. Darcy McKeough was appointed Provincial Treasurer and Minister of Economics of the Department of Treasury and Economics.

On April 1, 1972, upon the recommendation of the COGP, the Department of Municipal Affairs amalgamated with the Department of Treasury and Economics to become the Ministry of Treasury, Economics and Intergovernmental Affairs (TEIA).³⁰ The Hon. W. Darcy McKeough was appointed Provincial Treasurer and Minister of Economics and Intergovernmental Affairs. This new ministry of TEIA was the fourth major reorganization for "Treasury". In

30. Ontario. The Government Reorganization Act, 1972.
Statutes of Ontario, 1972, c.1.

the amalgamation of the two departments mentioned above - one part of each was transferred to another government ministry with the Provincial Assessment Division of Municipal Affairs going to the Ministry of Revenue, and the Computer Services and some accounting processing functions going to the new Ministry of Government Services.

The expenditure and revenue side of the old Treasury Department were finally administratively and geographically separated in 1972 - with the creation of the new Ministry of Treasury, Economics and Intergovernmental Affairs and the Ministry of Revenue. This separation had begun in 1927.

On September 6, 1972 the Hon. W. Darcy McKeough resigned, on principle, from his position as Treasurer after it was reported that he had given approval to a subdivision in Chatham owned by a company in which his family had a 25% interest, which gave the appearance of a conflict of interest.

The monstrous Ministry of TEIA gradually lost its intergovernmental affairs, local government and town planning components to the new Ministries of Intergovernmental Affairs (MIA) and Housing (later Municipal Affairs) so that within six years the ministry returned to its former name of the Ministry of Treasury and Economics on August 16, 1978 (O.S., 1978, c.64), (see also under Urban and Regional Affairs and Intergovernmental Affairs in Appendix F). The realignment or restructuring of resources was completed on March 3, 1980 when staff who were performing certain municipal-related functions in Treasury transferred and became the responsibility of MIA.

This completed the fifth major reorganization for Treasury.

The Hon. W. Darcy McKeough did return to his position of Provincial Treasurer and Minister of Economics and Intergovernmental Affairs for the period January 14, 1975 to August 16, 1978. He had served as Minister of Energy from July 4, 1973 to January 14, 1975.

On April 9, 1974, H. Ian Macdonald resigned after seven years as Deputy Treasurer and Deputy Minister of Economics to become President of York University on July 1, 1974. During the period of April 9th to July 1st 1974, he served as special advisor to the Premier on economic matters and intergovernmental affairs. He continued to advise the Premier after this date to the extent that his duties at York University permitted.

H. Ian Macdonald was followed by A. Rendall Dick, a graduate of Osgoode Hall and formerly Deputy Provincial Secretary for Justice. Mr. Dick held the position of Deputy Treasurer for nearly eight years until September 8, 1981. Mr. Dick was the first person to hold the position of Deputy Treasurer and Minister of Economics who was neither an economist nor an accountant. Tom I. Campbell and Brock A. Smith succeeded to the position of Deputy Treasurer for approximately three years each.

THE PETERSON YEARS, 1985 -

Our present Treasurer and Minister of Economics is the Hon. Robert F. Nixon who was appointed on June 26, 1985. Our present Deputy Treasurer is Mary Mogford, who was appointed on October 5, 1987 as the first woman, deputy treasurer.

The Ministry of Treasury and Economics is still changing and evolving and will continue to do so.

HIGHLIGHTS
OF THE
ONTARIO "TREASURY"

1989

Library Services

Ontario Ministry of Treasury and Economics

Toronto, Ontario

HIGHLIGHTS OF THE TREASURY DEPARTMENT

(now The Ontario Ministry of Treasury and Economics)

July 1, 1867	<u>Treasury Department</u> established. (The British North America Act, 1867, c.3, s.134)
January 1933	<u>Budget Committee</u> established as part of the Provincial Treasury Department. (Ontario. Public Accounts 1932-33, P11)
December 1943	<u>Bureau of Statistics and Research</u> established as a branch in the Treasury Department. (Ontario. Public Accounts, 1943-44, Q14 and Ontario. Budget Address, March 16, 1944, p. 16)
April 10, 1952	Office of the Provincial Economist established within the Treasury Department. (Ontario Legislative Debates, April 10, 1952, p.BB-12)
April 6, 1954	The Act to provide for the <u>Financial Administration</u> of the Government of Ontario and for the <u>Organization of the Treasury Department</u> . (O.S. 1954, c.30)
March 28, 1956	An act to establish <u>The Department of Economics</u> . The Treasurer presided over this department as well as the Treasury Department. The Department of Economics was created out of the Office of the Provincial Economist. (O.S. 1956, c.16)
January 27, 1961	Change of title of Department of Economics to <u>The Department of Economics and Federal and Provincial Relations</u> . (O.S. 1960-61, c.19)
December 15, 1961	An Act to amalgamate the Department of Economics and Federal and Provincial Relations with the Department of Commerce and Development as <u>The Department of Economics and Development</u> . (O.S. 1961-62, c.30)
January 1, 1965	<u>Office of Chief Economist</u> established in the Department of Economics and Development. ("The New Economics", Ontario Economic Review, April 1966, p. 5)

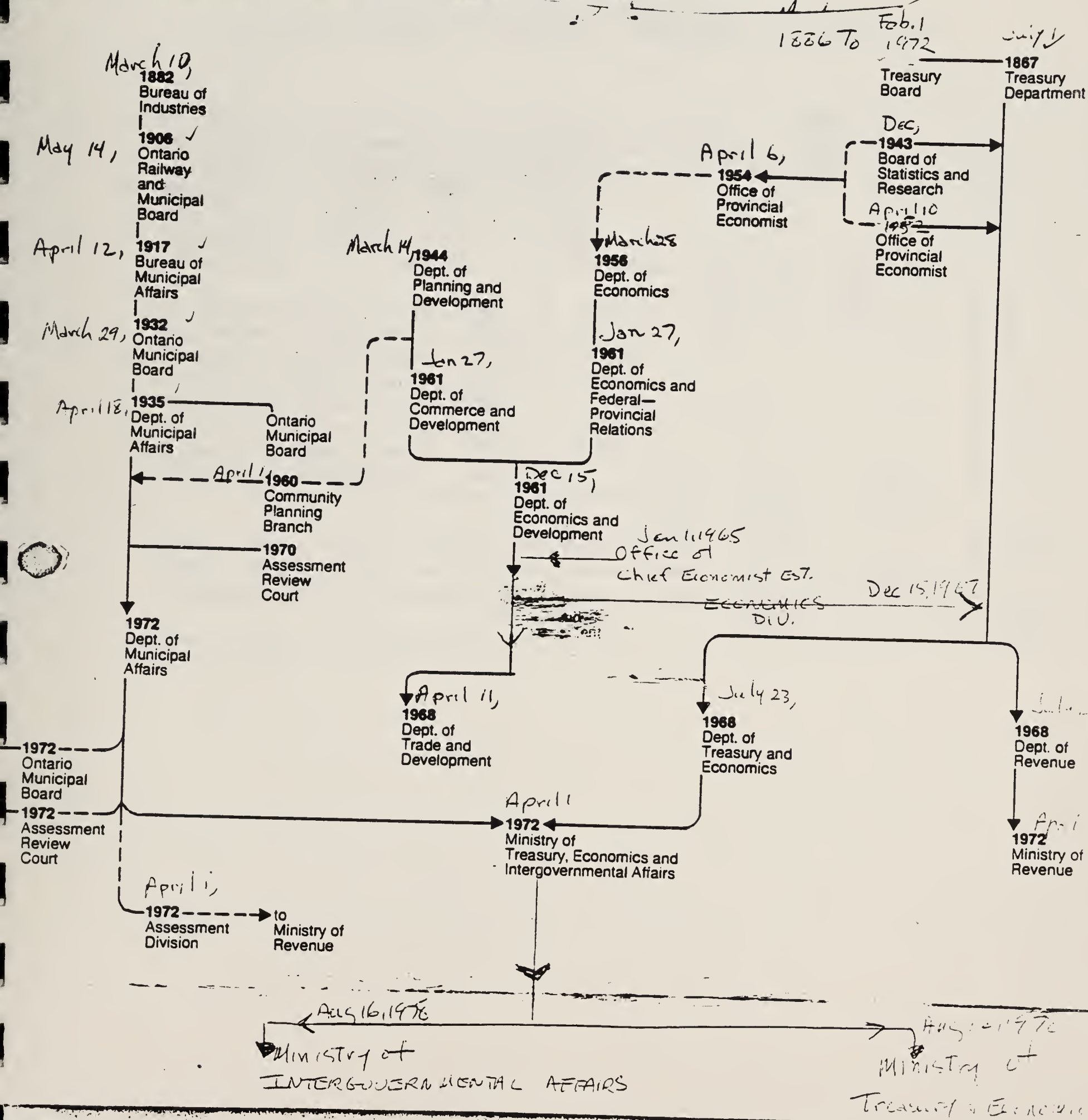
- December 15, 1967 Economics Division, with H.I. Macdonald, the Chief Economist, was transferred to the Treasury Department from the Department of Economics and Development. The Treasury Department was re-structured into two components - one under Deputy Provincial Treasurer (Finance and Economics), the other under the Deputy Provincial Treasurer (Revenue) (Ontario. Treasury Department Press Release dated November 9, 1967).
- July 23, 1968 The Separation of the Revenue and Treasury functions by (a) and (b) below:
(a) An Act to establish The Department of Revenue (O.S. 1968, c.29)
- July 23, 1968 (b) The Financial Administration Act was amended and established The Department of Treasury and Economics. (O.S. 1968, c.41)
- In addition, the Minister took over responsibilities for The Regional Development Council Act, 1966, and The Statistics Act, 1962-63.
- February 1, 1972 Management Board of Cabinet (Treasury Board) The Treasurer was no longer the chairman of the Management Board. (O.S. 1971, c.12)
- April 1, 1972 An Act to establish the Ministry of Treasury, Economics, and Intergovernmental Affairs. This was an amalgamation of The Department of Treasury and Economics and The Department of Municipal Affairs. (O.S. 1972, c.3)
- In addition, The Financial Administration Act was amended so that Deputy Treasurer means Deputy Treasurer of Ontario and Deputy Minister of Economics and Intergovernmental Affairs. (O.S. 1972, c.1, s.105)
- At this date the Computer Services Centre was transferred to the Ministry of Government Services along with some accounting processing functions - government accounting services, pension funds branch and government employees benefits plans.

August 16, 1978	An Act to establish the <u>Ministry of Treasury and Economics</u> (O.S., 1978, c.62)
	and
	An Act to establish the <u>Ministry of Intergovernmental Affairs</u> (O.S., 1978, c.64)
December 31st, 1985	Ontario Economic Council disbanded. (OEC Act inactive, not repealed as yet)

HIGHLIGHTS

Appendix A4

Development of the Ministry of Treasury, Economics

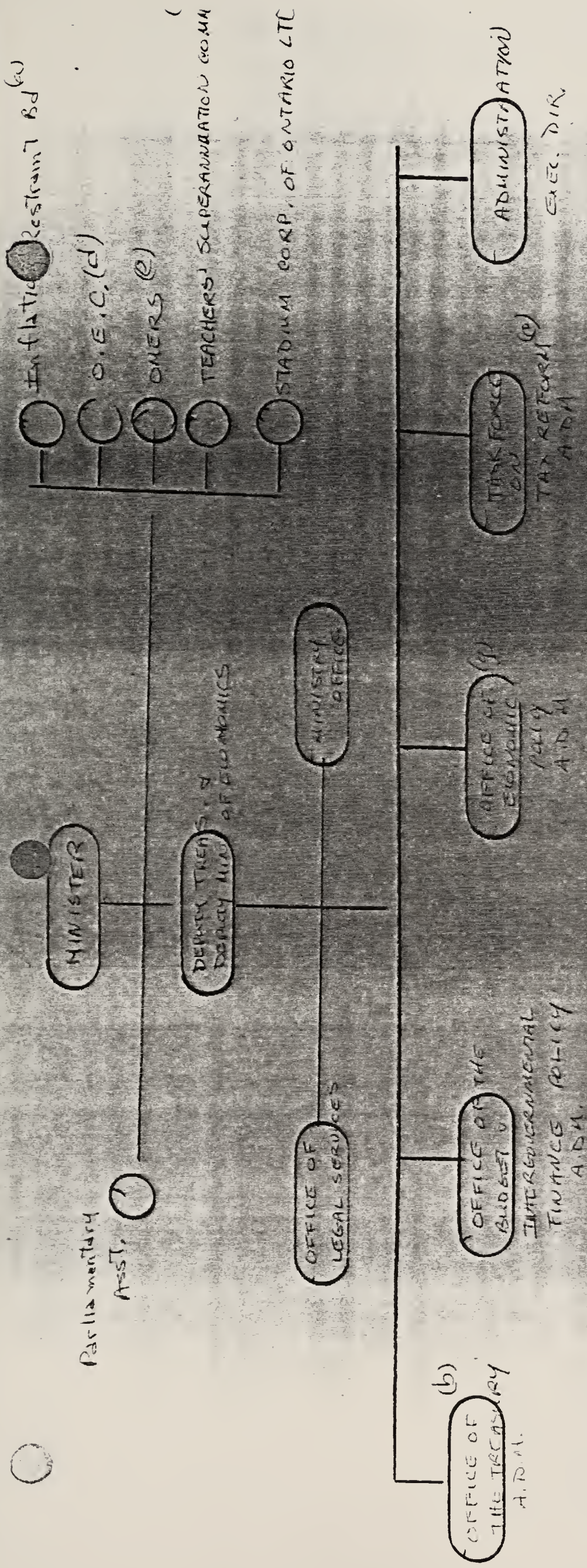


ORGANIZATION CHARTS OF THE "TREASURY" DEPARTMENT

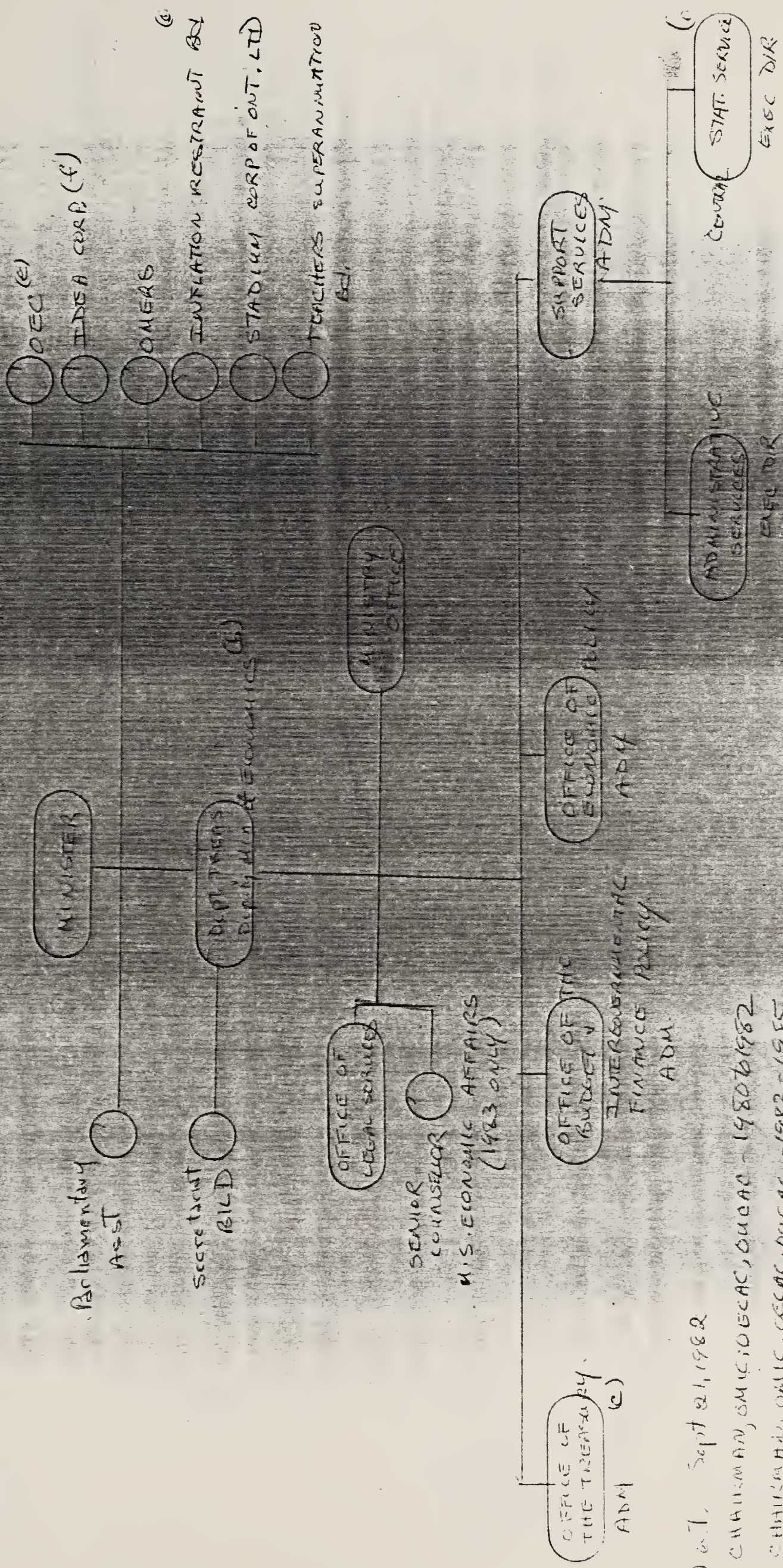
and its related departments

now THE ONTARIO MINISTRY OF TREASURY AND ECONOMICS

Ministry of Treasury and Economics, 1986 to 1989	B-1
Ministry of Treasury and Economics, 1980 to 1985	B-2
Ministry of Treasury and Economics, 1978 to 1979	B-3
Ministry of TEIA, 1976 to 1977	B-4
Ministry of TEIA, 1973 to 1976	B-5
Ministry of TEIA, April 1, 1972	B-6
Department of Treasury and Economics, July 23, 1968 to April 1, 1972	B-7
Treasury Department, Dec 15, 1967 to July 23, 1968	B-8
Treasury Department, 1963 to Dec 15, 1967	B-9
Treasury Department, 1959 to 1962	B-10
Treasury Department, 1956 to 1958	B-11
Treasury Department, 1955	B-12
Treasury Department, 1954	B-13
Treasury Department, 1948 to 1953	B-14
Treasury Department, 1927	B-15
Department of Economics and Development, 1966 to Dec 15, 1967	B-16
Department of Economics and Development, 1965	B-17
Department of Economics and Development, 1963 to 1964 ..	B-18
Department of Economics and Development, Dec 15, 1961 to 1962	B-19
Department of Economics	B-20

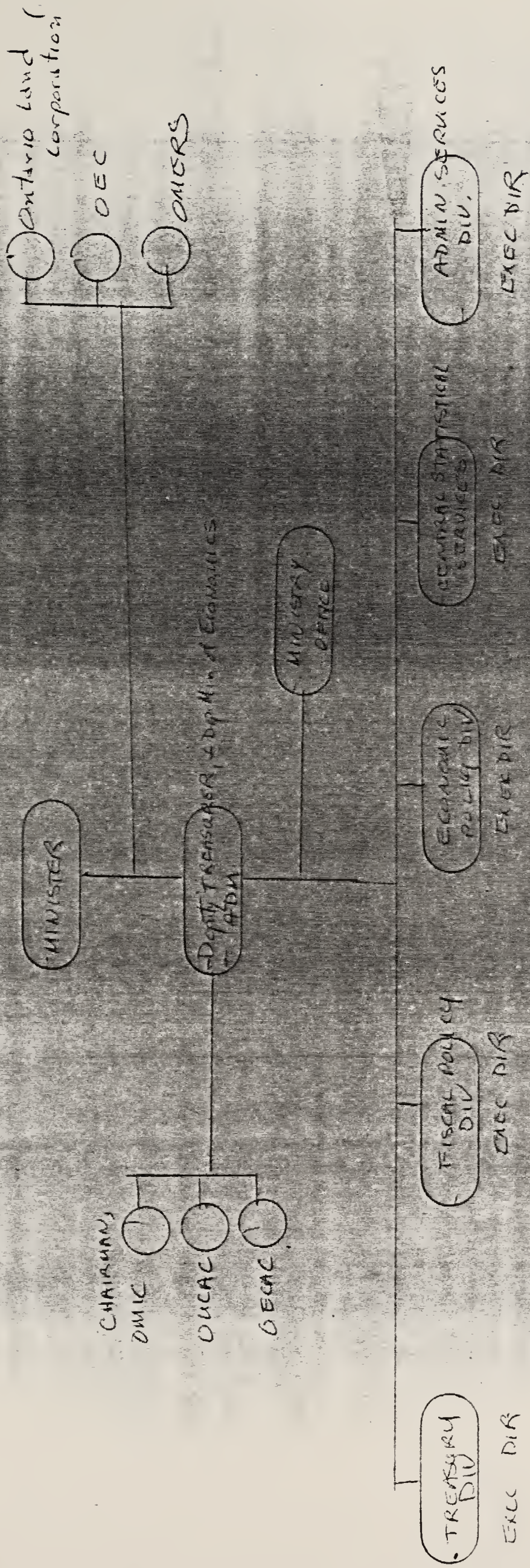


- (a) DISCLOSED FEB 3, 1987.
- (b) ADM, OFFICE OF THE TREASURY, IS ALSO CHAIRMAN, OMIC.
- (c) EST. OCT 15, 1987.
- (d) INACTIVE 1986, 1987, 1988.
- (e) TRANSFERRED TO MINISTER, MUNICIPAL AFFAIRS, 1987.
- (f) TRANSFERRED TO MINISTER, EDUCATION, MARCH 31, 1987.
- (g) Chief Economist is also ADM of OFFICE OF ECONOMIC POLICY.



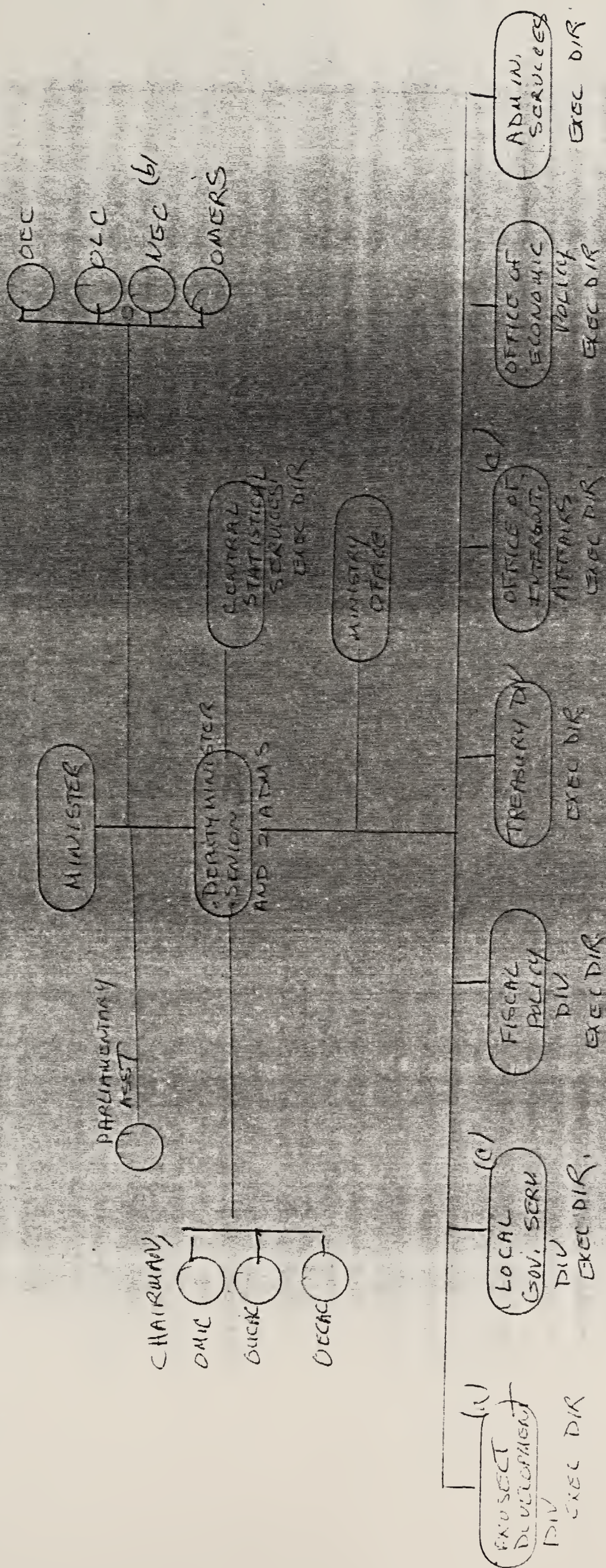
- (1) C.T. Sept 21, 1982
- (2) CHAIRMAN, OMIC, OUCAC - 1980 to 1982
- (3) CHAIRMAN, OMIC, OUCAC - 1983 - 1985
- (4) C.T. TRANSFERRED TO OFFICE OF ECONOMIC POLICY OCT 25, 1982
- (5) C.T. DISBANDED DEC. 3, 1985
- (6) C.T. C.T. 30, 1981, TRANSFERRED TO MIT March 22, 1982

(CONT. MIN). OF TREASURY & ECONOMICS July 9, 1980 - 1985



(1) Ontario Land Corp. Transferred
to Min. of Housing, FY-

ONTARIO MIN. OF TREASURY & ECONOMICS, Aug 16 1978 to 1979

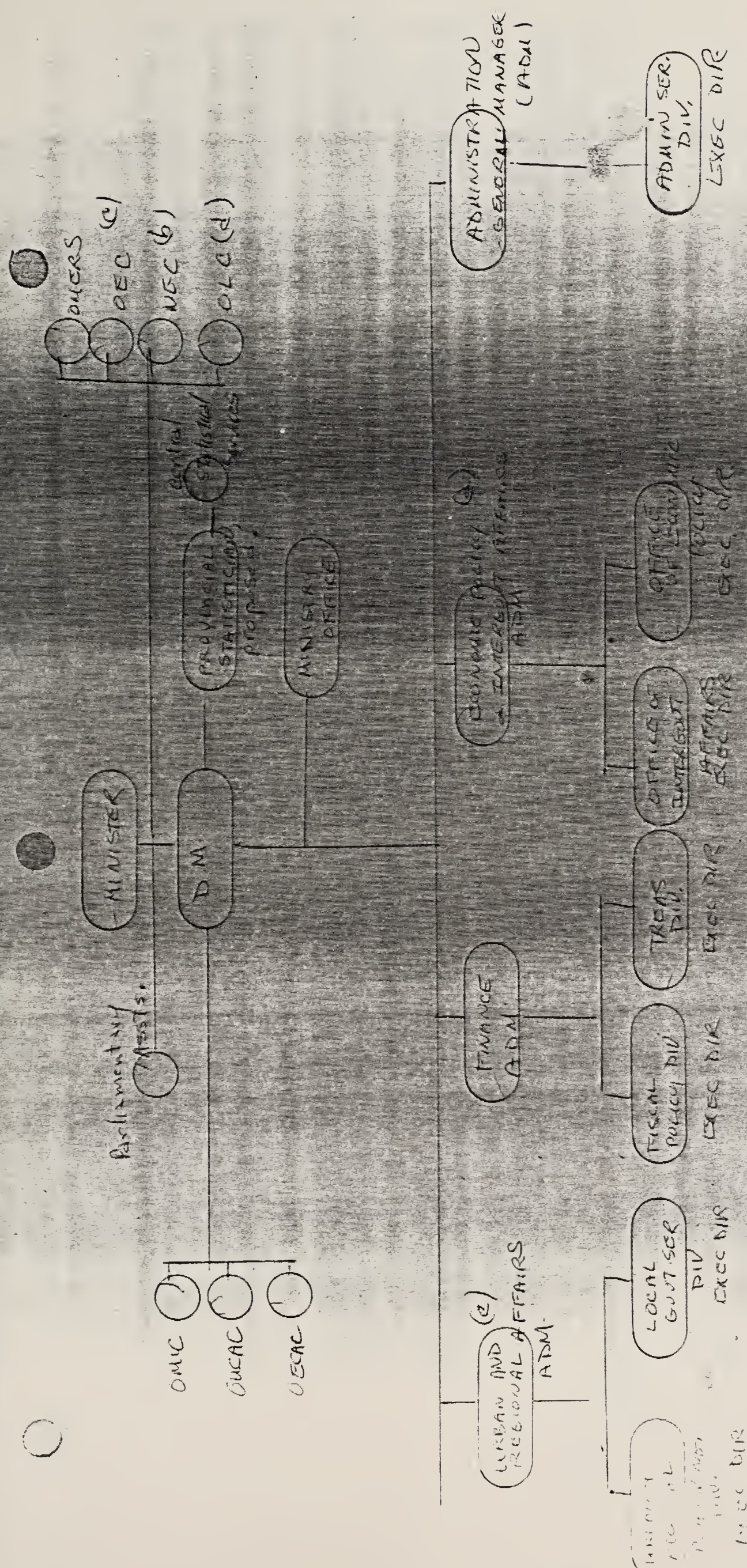


(1) Division dissolved Dec 13, 1977

(1) NEC TRANSFERRED TO PROV. SEC. FOR RESOURCES, MAY 21, 1976

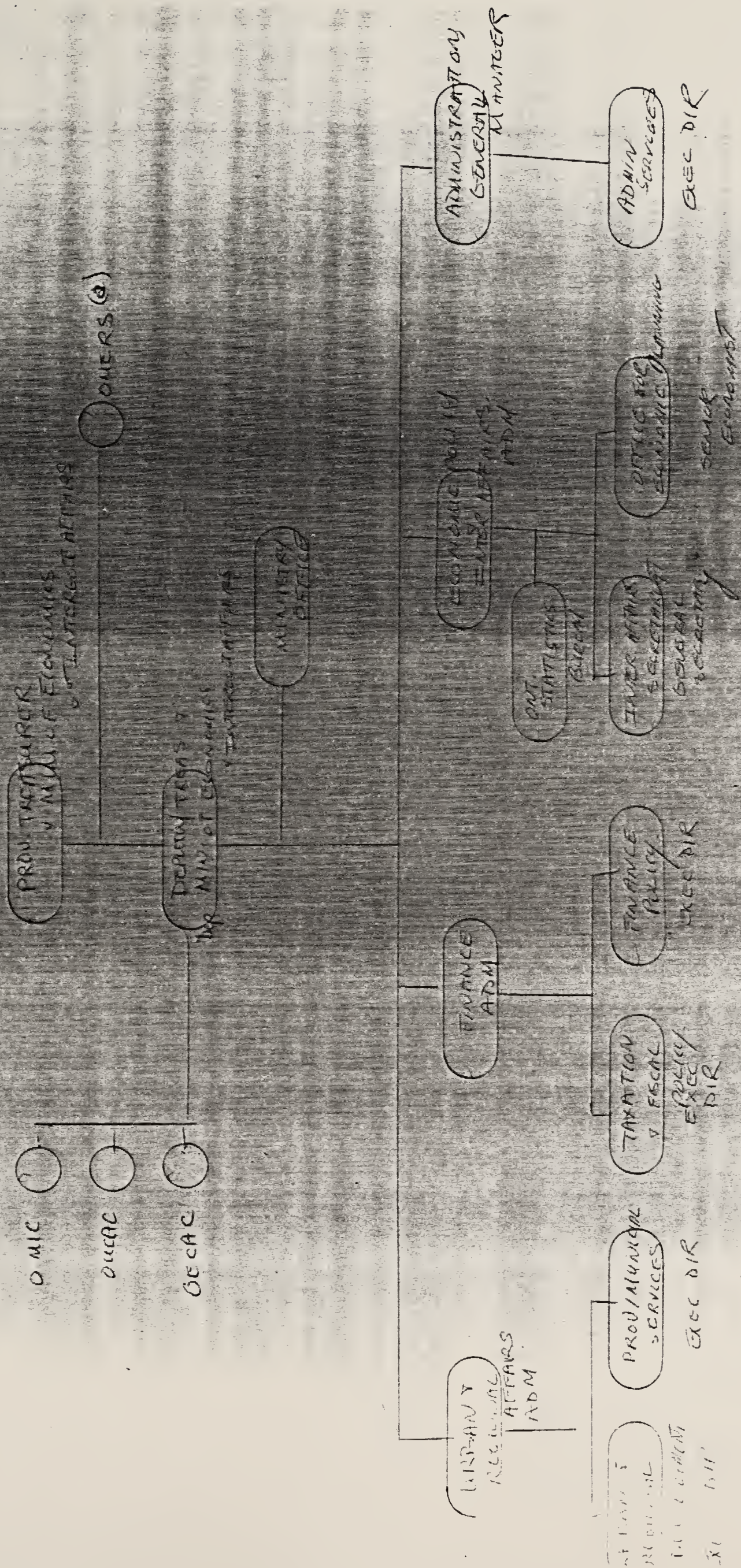
(2) TO NEW MIN OF INTERGOVT. AFFAIRS, AUG 16, 1978

MINISTRY OF TEIA - April 1, 1976 - 1977



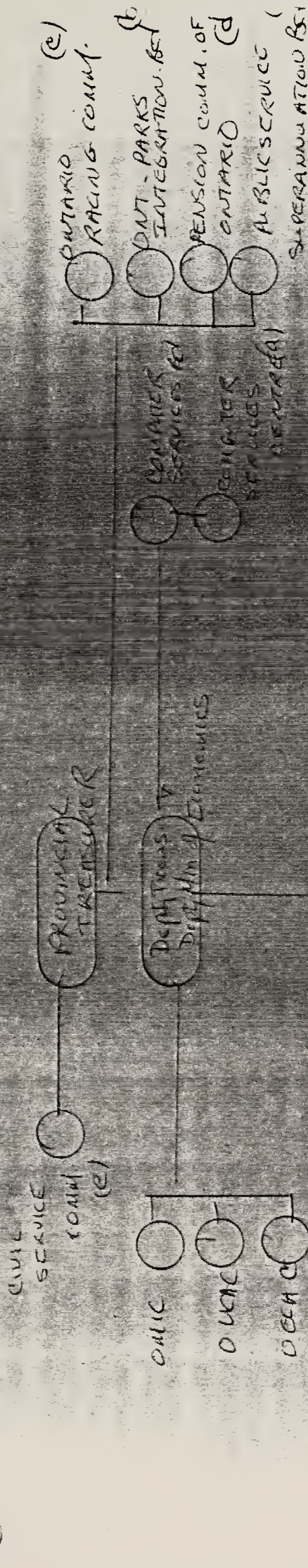
- (a) April 10, 1974, Don Stevenson appointed. Senior A.D.M.
- (b) DEC. Transferred to TEIA, June 22, 1973.
- (c) DEC. Transferred to TEIA, April 1, 1974.
- (d) DEC. est. March 19, 1975.
- (e) Restructured April 10, 1976.

TEIA - 1973
TO
April 1, 1974



(iii) TRANSFERRED TO TEIA April 1, 1972 -

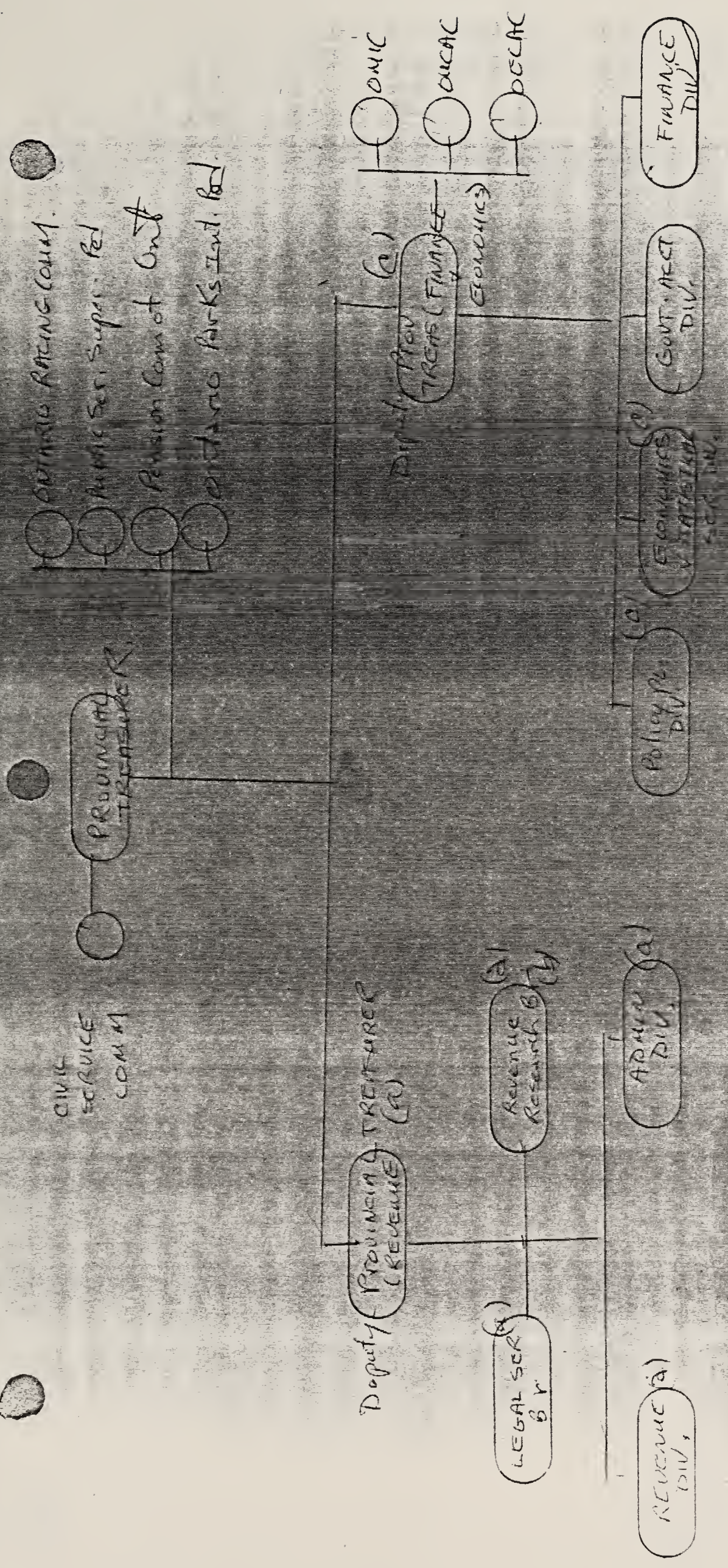
TEIA, April 1, 1972.



- (a) Transferred To U.G.S Oct 1972
- (b) Dissolved 1972
- (c) Transferred To Min. of Financial & Consumer Affairs, June 2, 1971
- (d) Transferred To M.G.S April 1, 1972
- (e) Reported To Treasurer (1957 to Aug 1, 1958 and 1970 to Feb 2, 1972)

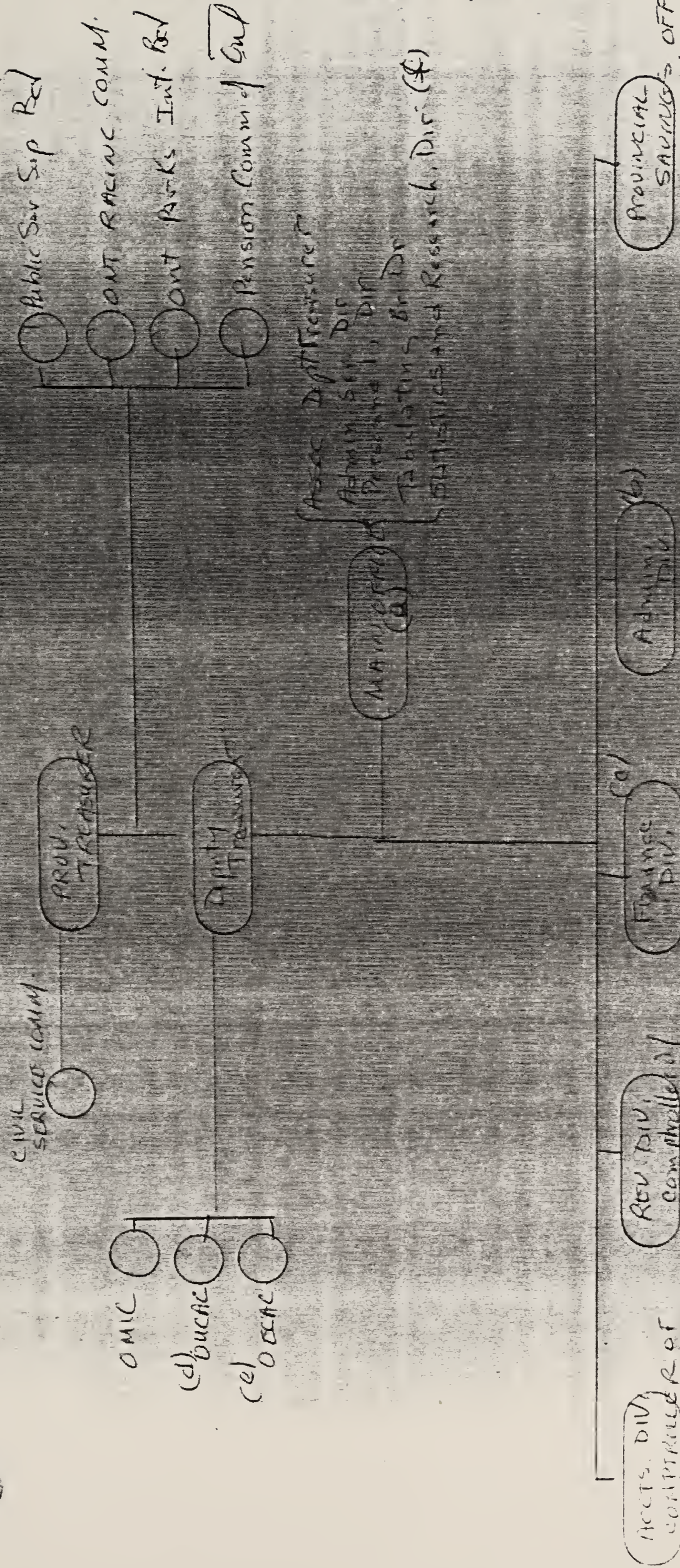
Note:- Admin. Div., Dept. of Revenue provided common services for Dept. of Treasury & Economics

DEPT. OF TREASURY - ECONOMICS



- (a) became Dept of Revenue, July 23, 1968
- (b) Rec. Stat. & Res. Br.
- (c) Transferred from Dept of Econ. Devel. Dec 15, 1967

TREASURY DEPT. Dec 15, 1967
 To
 July 23, 1968



(f) Transferred from Dept of Economics and Develop. 1962

(a) 4 branches set up in MAIN OFFICE in 1963

(b) EST. in 1967 (Admin. Serv. Br., Data Pro. Br., Personnel Br.)

(c) EST. in 1966

(d) EST. 1964, Deputy Treasurer is Chairman

(e) EST. 1966

TREASURY DEPT - 1963 To Dec. 15, 1967

HEAD CASHIER

ONT RACING COMA.
ONT PARKS IN. Bd
Public Ser. Sup Bd (a)

Comptroller of Finances
(and Assoc. DM. 1962.)
Comptroller of Accounts, and Asst Compt
Asst. Officer, DEPT SOTY
HEAD CASHIER
DIRECTOR, SECURITIES BR
EX. OFF. TABULATING BR

MAIN
OFFICE

POST OFFICE,
LEG. ASSEMBLY

HOUSE
MANAGEMENT

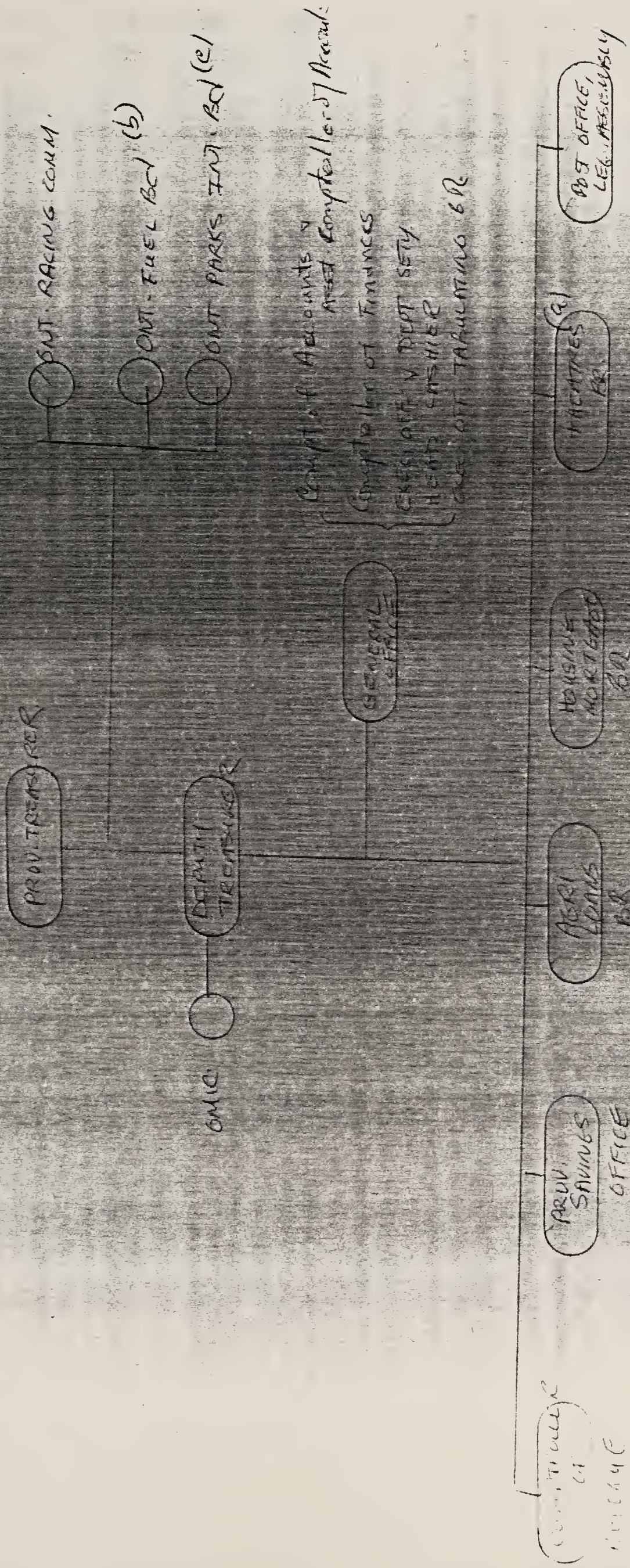
ASST. COMPT.
BR

PROV.
SAVINGS
OFFICE

Comptroller
of
REVENUE

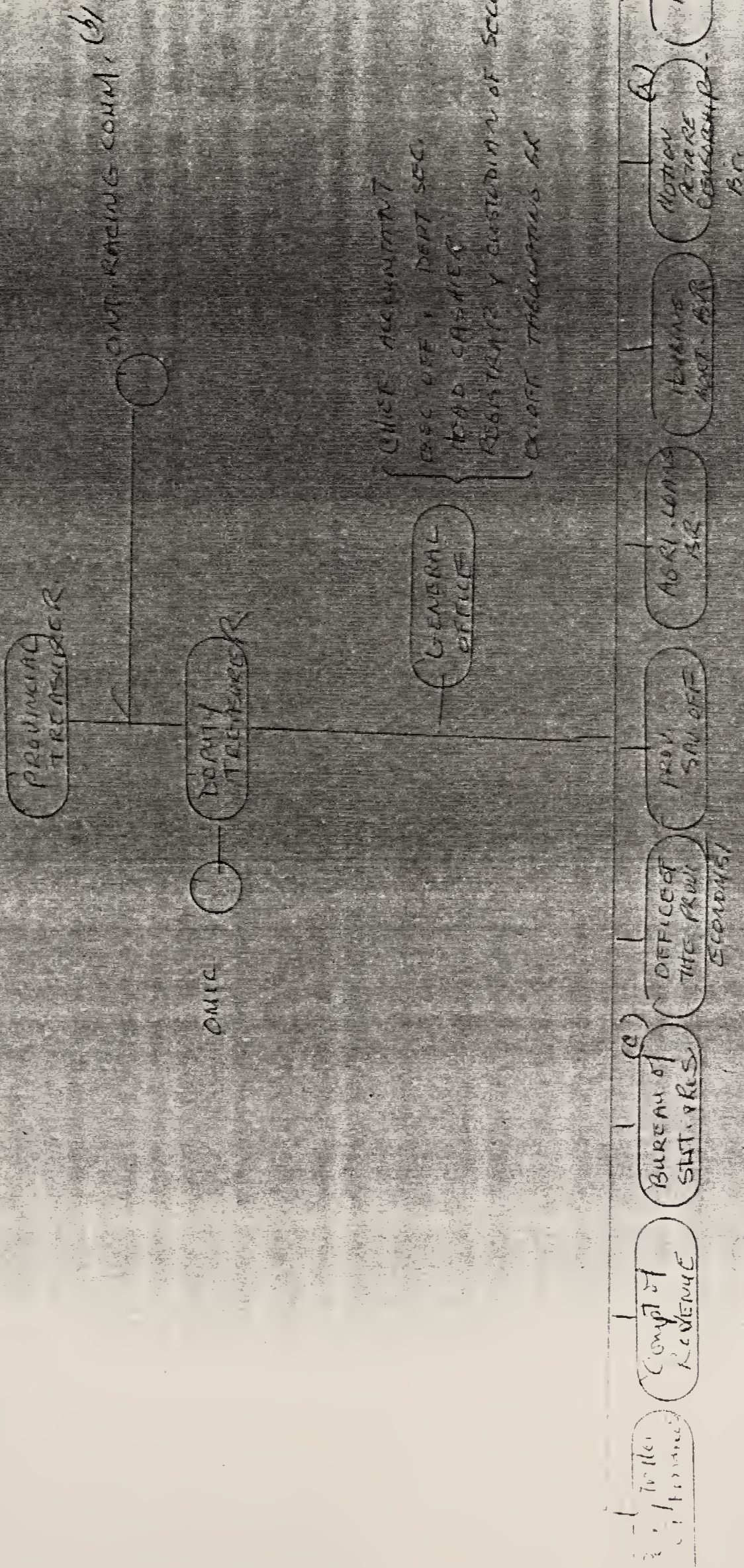
(a) Transferred to Treasury Dept - 1959
(b) Transferred to Dept of the Prov. Sec. v. Citizens 1959

TREASURY DEPT 1959 to 1962



(a) TRANSFERRED TO DEPT OF TRAVEL & PUBLICITY, DEC. 22, 1958
(b) Reported to Treasurer 1955-1958, Transferred to Min. of Mines 1958.
(c) B.C. Fish.

TRICITY DEPT 1956
TO 1958



(1) REMAINED THEATRE SR - 1954

(2) TRANSFERRED TO PROV. TREASURER, April 1, 1954

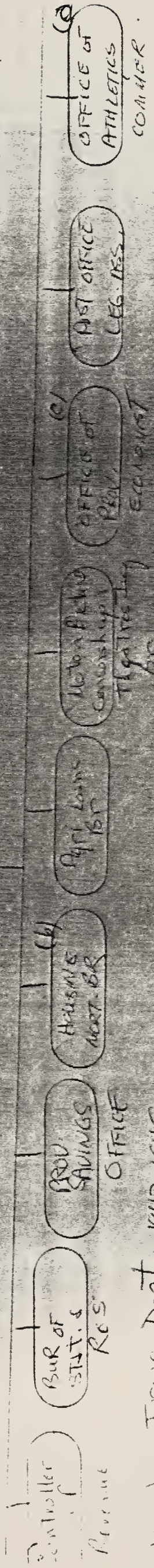
(3) BUREAU OF STATISTICS. ABSORBED BY OFFICE OF PROV. ECONOMIST, LATE 1954

TREASURY DEPT. 1954

PROV TREASURER

(d) OMIC
DEPUTY TREASURER
CONTROLLER OF FINANCE

GENERAL OFFICE
Asst. Deputy Treas.
Chief Accountant
Dept. Sec.
H. and C. Clerk
Registrar (Custodian of Securities (Bond Br.))



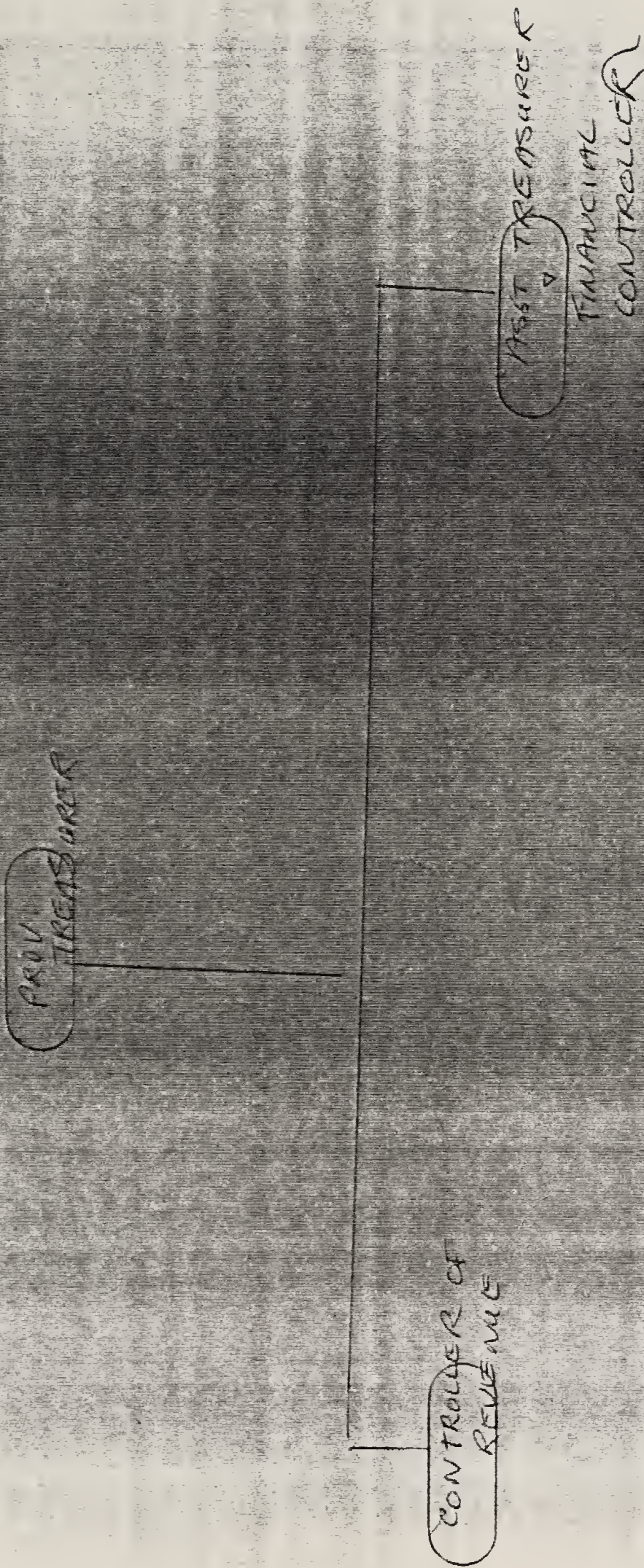
Under Treas. Dept. 1947-1949

1951 ± 1952

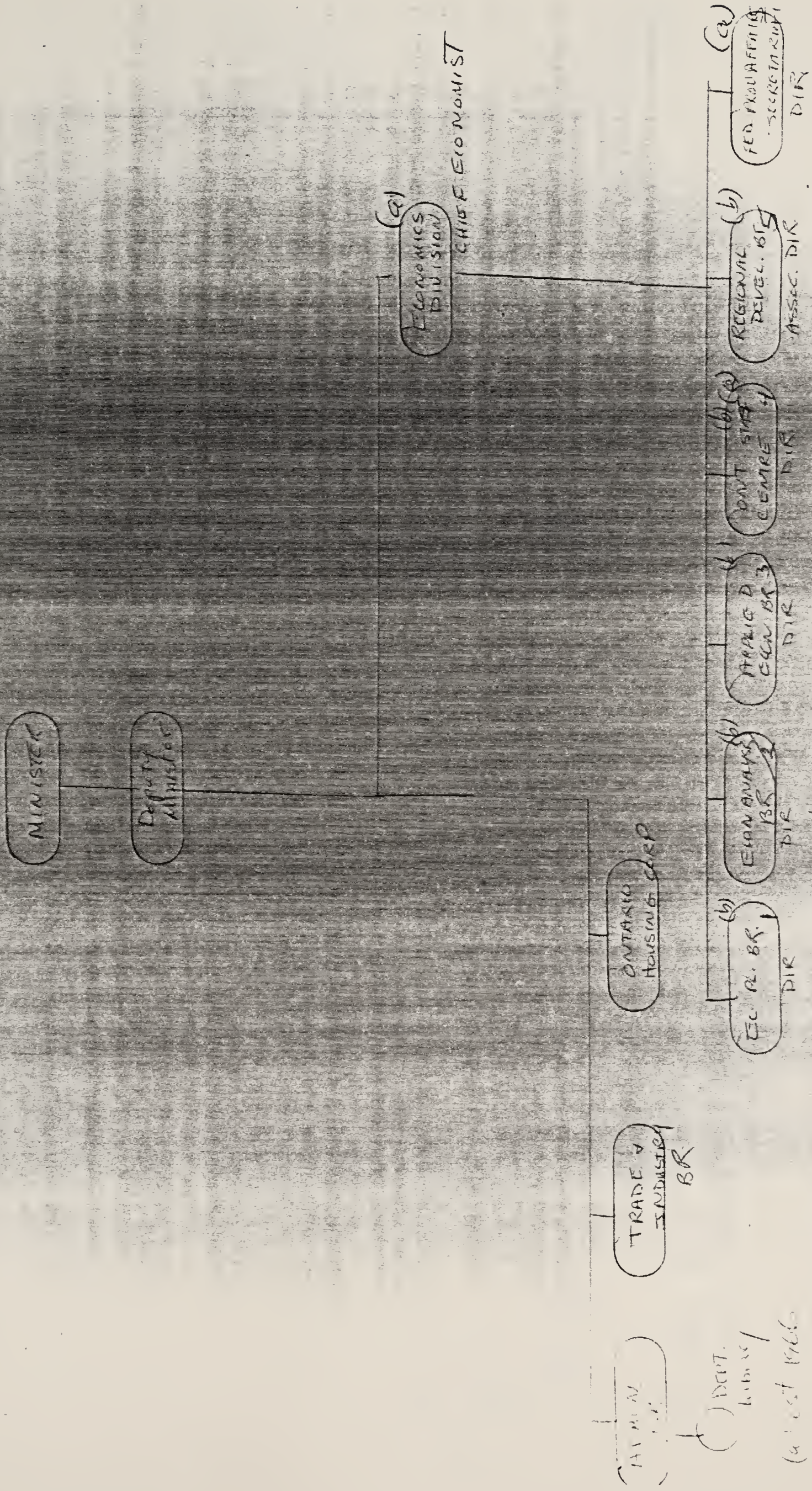
1951 April 10, 1952

1951 March 24, 1950

TREASURY DEPT. 1948-1953



TREASURY DEPT. Feb. 27, 1927



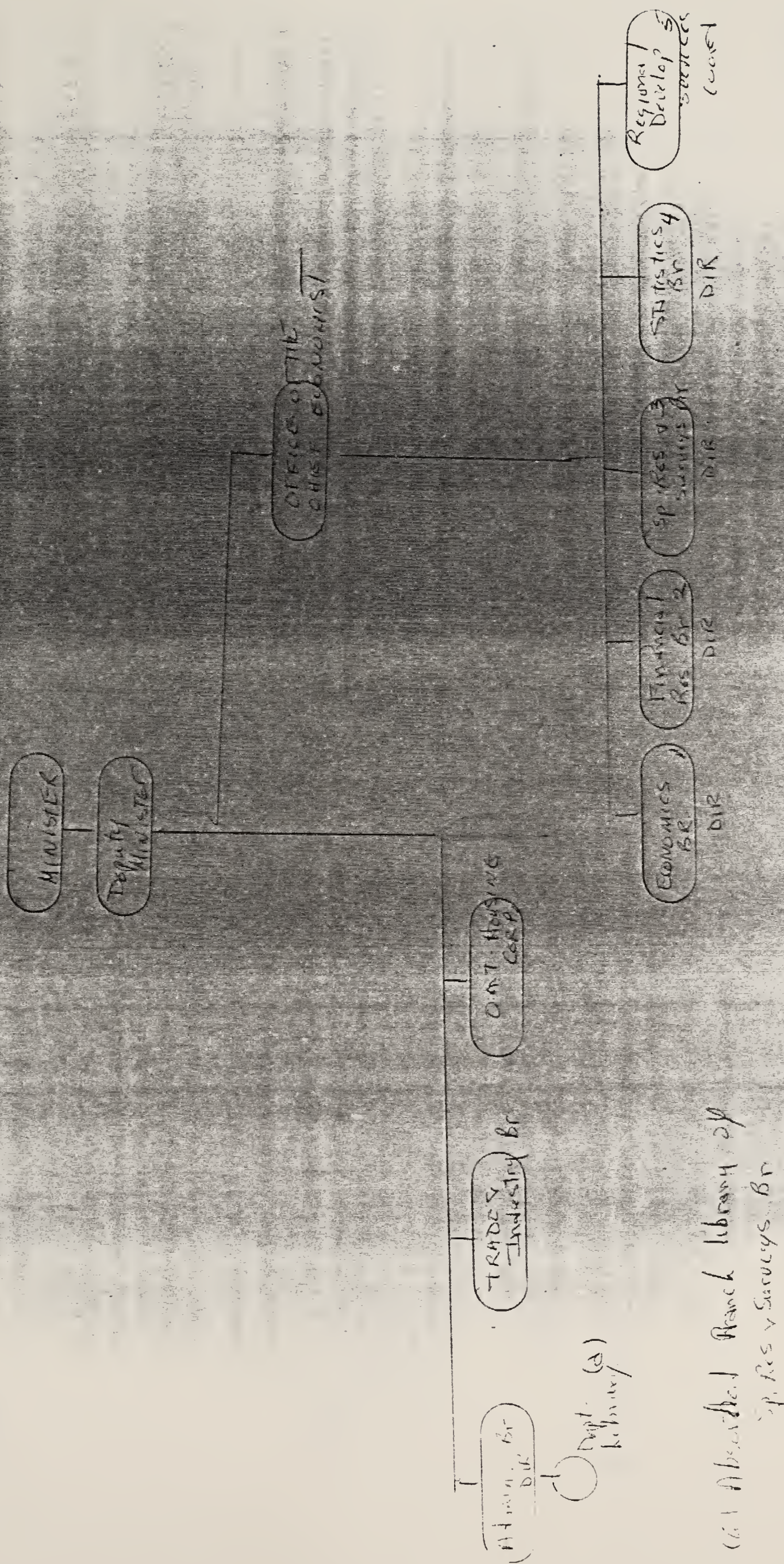
(1) Branches RENAMED in 1966 - see corresp. memorandum 705

(2) est 1966

(3) Dat. houses

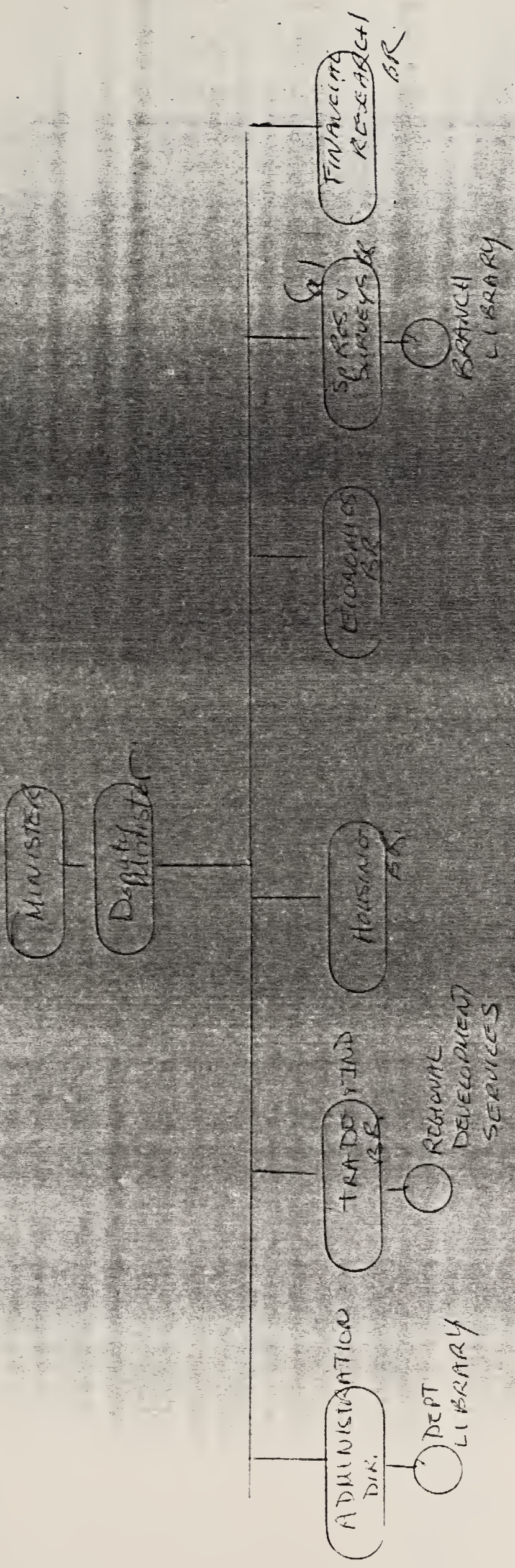
Dept of Economics & Development 1966 To 1967

Dec. 15



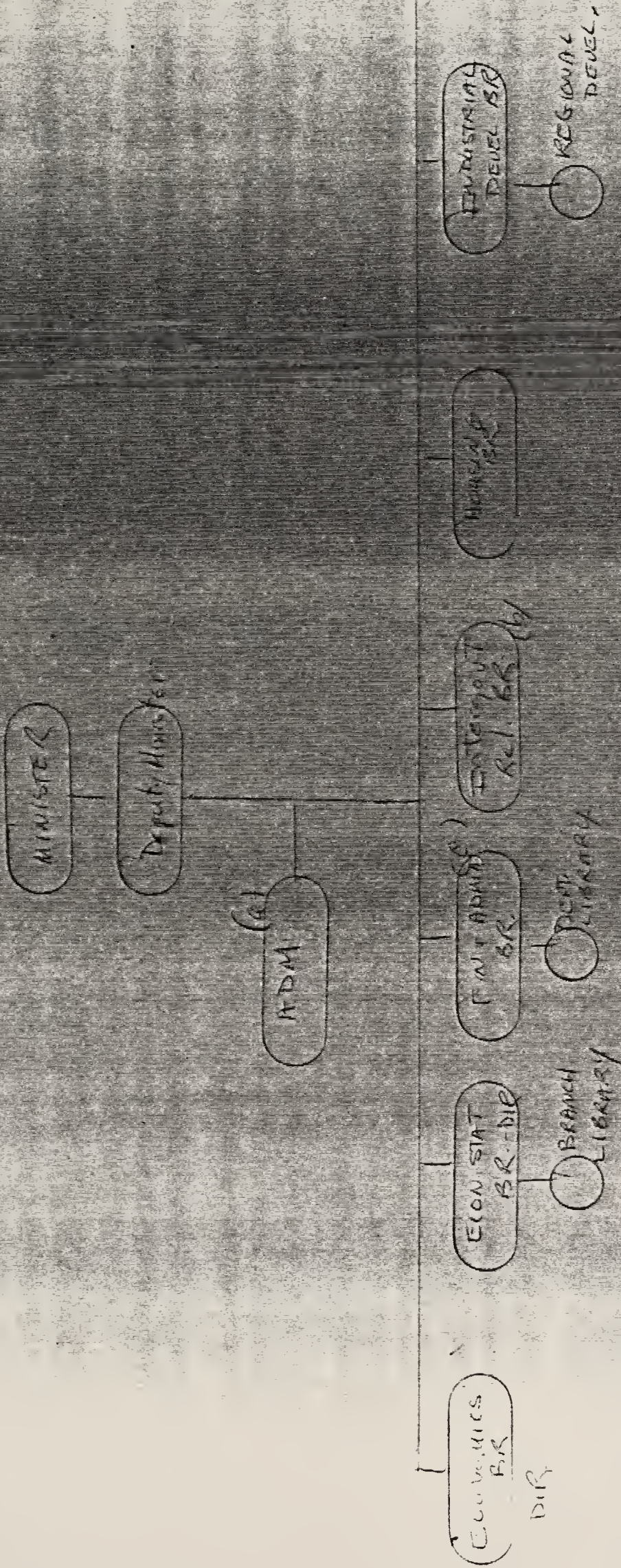
(a) Abstracted Branch Library of
Sp. Res & Surveys Br

Dept of Economics & Development - 1965



61 / Economic STAB. BR. REMAINED
Sp. Res v Surveys BR - 1963

Dept of Economics and Development 1963 to 1964

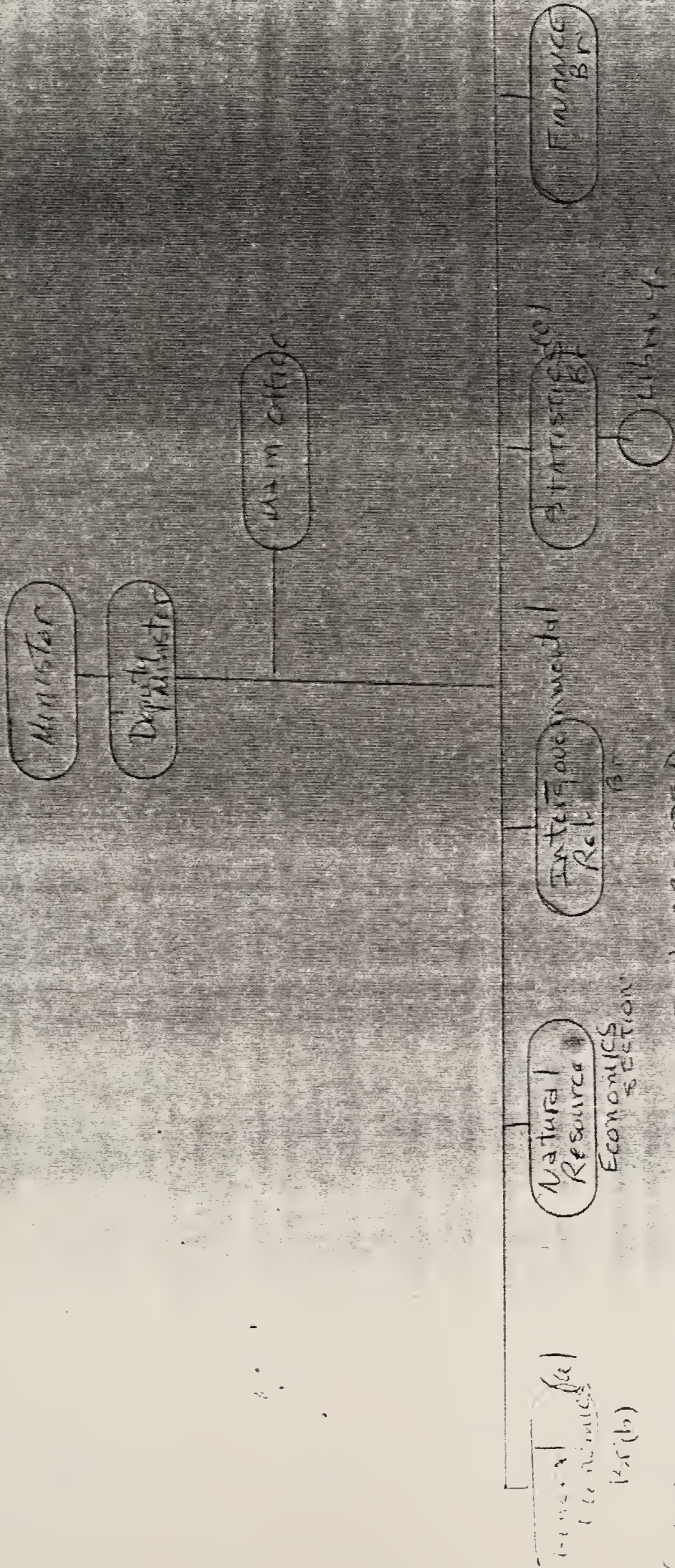


(a) ADM to DM position July 1, 1962

(b) Transferred to Treasury Dept 1962

(c) Finance & Admin separated into 2 branches in 1963

Dept. of Economics & Development Dec 15, 1961 - 1962.



(a) GENERAL ECONOMICS SECTION ASSORDED NATURAL RES. SEC. in 1957 - as Gen. Ec. Br.

(b) Branch structure began in 1957 with 4 Branches; prev. there were 5 sub-branches

(c) Name changed to Economic Statistics Br. in 1959

Dept. of Economics
(Dept. of Economics and Federal and Provincial Relations)
March 28, 1956 TO Dec. 15, 1961

TREASURERS
AND
DEPUTY TREASURERS
OF
ONTARIO,
1867 TO PRESENT

Library Services
Ontario Ministry of Treasury and Economics
Toronto
1989

TREASURERS AND DEPUTY TREASURERS OF ONTARIO, 1867 TO PRESENT

Appendix C-1

<u>NAME</u>	<u>TERM OF OFFICE</u>	<u>TITLE</u>
Hon. Edmund B. Wood	July 16, 1867 to December 19, 1867	Provincial Treasurer
Hon. A. MacKenzie	December 21, 1871 to October 25, 1872	Provincial Treasurer
Hon. A Crooks	October 25, 1872 to March 19, 1877	Provincial Treasurer
Hon. S. Wood W.R. Harris	March 19, 1877 to June 2, 1883 1880 to 1888	Provincial Treasurer Assistant Treasurer
Hon. James Young	June 2, 1883 to November 1, 1883	Provincial Treasurer and Commissioner of Agriculture
Hon. A. Ross	November 2, 1883 to June 14, 1890	Provincial Treasurer Commissioner of Agriculture November 2, 1882 - May 1, 1888
Hon. R. Harcourt Cameron, D.E. W.C. Nixon W.N. Anderson	September 16, 1890 to October 21, 1889 1889 to September, 1894 October, 1894 to November, 1894 November, 1894 to September, 1905	Provincial Treasurer Assistant Treasurer Assistant Treasurer Assistant Treasurer
Hon. G. Ross	October 21, 1899 to February 8, 1905	Prime Minister and Provincial Treasurer
Hon. A. Matheson C.H. Sproule	February 8, 1905 to February 5, 1913 September, 1905 to October, 1920	Provincial Treasurer Assistant Treasurer
Hon. Isaac Lucas	May 13, 1913 to December 22, 1914	Provincial Treasurer

<u>NAME</u>	<u>TERM OF OFFICE</u>	<u>TITLE</u>
Hon. T. McGarry	December 22, 1914 to November 14, 1919	Provincial Treasurer
Hon. Peter Smith C.A. Matthews	November 14, 1919 to July 16, 1923 November 20, 1920 to December, 1924	Provincial Treasurer Assistant Treasurer
Hon. W.H. Price	July 16, 1923 to October 18, 1926	Provincial Treasurer
Hon. J.D. Monteith F. Turnbull	October 18, 1926 to September 16, 1930 December, 1924 to September, 1933	Provincial Treasurer Assistant Treasurer
Hon. E.A. Dunlop J.T. White	September 16, 1930 to January 1, 1934 October, 1933 to August, 1935	Provincial Treasurer Deputy Treasurer
Hon. G.S. Henry	January 12, 1934 to July 10, 1934	Prime Minister and Provincial Treasurer
Hon. M. Hepburn C.S. Walters	July 10, 1934 to March 3, 1943 September, 1935 to March, 1953	Prime Minister and Provincial Treasurer Deputy Treasurer
Hon. A. Gordon	March 3, 1943 to August 17, 1943	Provincial Treasurer
Hon. L. Frost	August 17, 1943 to May 4, 1949	Provincial Treasurer and Minister of Mines
" " "	May 4, 1949 to August 17, 1955	Prime Minister and Provincial Treasurer

NAMETERM OF OFFICETITLE

Hon. D. Porter	August 17, 1955 to February 1, 1958	Provincial Treasurer
H.E. Brown	April, 1953 to Dec 15, 1967	Deputy Treasurer
Hon. L. Frost	February 3, 1958 to April 28, 1958	Prime Minister and Provincial Treasurer
Hon. J. Allan	April 28, 1958 to November 24, 1966	Provincial Treasurer Minister of Economics and Development October 16, 1963 - November 8, 1963
Hon. C. MacNaughton	November 24, 1966 to March 1, 1971	Provincial Treasurer Minister of Economics from July 23, 1968 to March 1, 1971
Harold Walker	December 15, 1967 to July 23, 1968	Dep. Prov. Treasurer (Revenue) July 23, 1968:
H.I. Macdonald	December 15, 1967 by O.C. 4825/67	Deputy Provincial Treasurer (Finance and Economics)
" "	July 23, 1968 (amendment to O.C. 4825/67 - O.C. 3069/68) to April 9, 1974 by O.C. 984/74	Deputy Treasurer of Ontario and Deputy Minister of Economics
Hon. W. Darcy McKeough	March 1, 1971 to April 1, 1972	Provincial Treasurer and Minister of Economics
" "	April 1, 1972 to September 6, 1972	Provincial Treasurer and Minister of Economics and Intergovernmental Affairs

NAMETERM OF OFFICETITLE

Hon. Charles MacNaughton	September 7, 1972 to January 12, 1973	Treasurer of Ontario and Minister of Economics and Intergovernmental Affairs
Hon. J. White	January 15, 1973 - January 13, 1975	Treasurer of Ontario and Minister of Economics and Intergovernmental Affairs
A.R. Dick	April 10, 1974 by O.C. 984/74	Deputy Treasurer of Ontario and Deputy Minister of Economics and Intergovernmental Affairs
Hon. W. Darcy McKeough	January 14, 1975 to August 16, 1978	Treasurer of Ontario and Minister of Economics and Intergovernmental Affairs
Hon. Frank S. Miller	August 16, 1978 to July 6, 1983	Treasurer of Ontario and Minister of Economics
A.R. Dick	August 16, 1978 to September 8, 1981	Deputy Treasurer of Ontario and Deputy Minister of Economics
T.I. Campbell	September 8, 1981 to August 20, 1984	Deputy Treasurer of Ontario and Deputy Minister of Economics
Hon. Larry Grossman	July 6, 1983 to May 17, 1985	Treasurer of Ontario and Minister of Economics

<u>NAME</u>	<u>TERM OF OFFICE</u>	<u>TITLE</u>
Hon. Bette Stephenson	May 17, 1985 to June 26, 1985	Treasurer of Ontario and Minister of Economics
Brock A. Smith	August 20, 1984 to October 5, 1987	Deputy Treasurer of Ontario and Deputy Minister of Economics
Hon. Robert F. Nixon	June 26, 1985 to	Treasurer of Ontario and Minister of Economics
Mary Mogford	October 5, 1987 by O.C. 2155	Deputy Treasurer of Ontario and Deputy Minister of Economics

MINISTERS
AND
DEPUTY MINISTERS
OF
INTERRELATED DEPARTMENTS
TO
THE TREASURY
1944 - 1972

Department of Commerce and Development	D-1
Department of Economics	D-1
Department of Economics and Development	D-1
Department of Economics and Federal Provincial Relations	D-2
Department of Municipal Affairs	D-2
Department of Planning and Development	D-3
Department of Revenue	D-3
Department of Trade and Development	D-3
Ministry of Industry and Tourism	D-4

MINISTERS AND DEPUTY MINISTERSOFINTERRELATED DEPARTMENTS

1944 - 1972

DEPARTMENT OF COMMERCE AND DEVELOPMENT

Hon. Wm. M. Nickle	Jan. 27, 1961 - Nov. 8, 1961
T.A.C. Tyrrell (Deputy Minister)	Jan. 27, 1961 - 1961
Hon. Robert W. Macaulay	Nov. 8, 1961 - Jan. 15, 1962

DEPARTMENT OF ECONOMICS

Hon. Dana H. Porter (Minister and Treasurer)	Mar. 28, 1956 - Feb. 1, 1958
George Gathercole (Deputy Minister)	Jan. 1, 1956 - Jan. 27, 1961
Hon. Leslie Frost (Minister and Treasurer)	Feb. 3, 1958 - Apr. 28, 1958
Hon. James N. Allan (Minister and Treasurer)	Apr. 28, 1958 - Jan. 27, 1961

DEPARTMENT OF ECONOMICS AND DEVELOPMENT

Hon. Robert Macaulay (Minister)	Nov. 8, 1961 - Oct. 14, 1963
George Gathercole (Deputy Minister)	Dec. 15, 1961 - June 30, 1962
S.W. Clarkson (Deputy Minister)	Jul. 1, 1962 - Apr. 11, 1968
Hon. James N. Allan (Minister and Treasurer)	Oct. 16, 1963 - Nov. 8, 1963
Hon. Stanley J. Randall (Minister)	Nov. 8, 1963 - April 11, 1968

DEPARTMENT OF ECONOMICS AND FEDERAL AND PROVINCIAL RELATIONS

Hon. James N. Allan (Treasurer and Minister)	Jan. 27, 1961 - Dec. 15, 1961
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George Gathercole (Deputy Minister)	Jan. 27, 1961 - Dec. 15, 1961
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DEPARTMENT OF MUNICIPAL AFFAIRS

Hon. George Dunbar	Aug. 17, 1943 - Aug. 17, 1955
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A.J.B. Gray (Deputy Minister)	May 31, 1941 - 1947
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W.A. Orr (Acting Deputy Minister)	app. May 14, 1947 by O.C. 928/47
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W.A. Orr (Deputy Minister)	app. April 1, 1948 by O.C. 1199/48 to May 22, 1956
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Hon. W. Goodfellow	Aug. 17, 1955 - Aug. 1, 1956
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Hon. K. Warrender	Aug. 1, 1956 - Nov. 8, 1961
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K.G. Crawford (Deputy Minister)	app. May 22, 1956 by O.C. 1064/56 and O.C. 1562/57 to Sep 1, 1958
---------------------------------	---

J.W. Carter (Deputy Minister)	app. Sep. 1, 1958 by O.C. 2954/58 to Feb 1, 1960
-------------------------------	--

Lorne Cumming (Deputy Minister)	app. Feb. 1, 1960 by O.C. 595/60 to Jan 14, 1965
---------------------------------	--

Hon. F.M. Cass	Nov. 8, 1961 - Oct. 25, 1962
----------------	------------------------------

Hon. J.W. Spooner	Oct. 25, 1962 - Nov. 23, 1967
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W.H. Palmer (Deputy Minister)	app. Jan. 14, 1965 by O.C. 4164/64 to April 1, 1972
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Hon. W. Darcy McKeough	Nov 23, 1967 - Mar. 1, 1971
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Hon. Dalton Bales	Mar. 1, 1971 - Apr. 1, 1972
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DEPARTMENT OF PLANNING AND DEVELOPMENT

Hon. Dana H. Porter (Minister)	May 8, 1944 - Oct. 19, 1948
Hon. George A. Welsh (Minister)	Oct. 19, 1948 - May 4, 1949
Hon. Wm. Griesinger (Minister)	May 4, 1949 - Jan. 29, 1953
Hon. Wm. Warrender (Minister)	Jan. 20, 1953 - Aug. 17, 1955
Hon. Wm. M. Nickle (Minister)	Aug. 17, 1955 - Jan. 27, 1961
T.A.C. Tyrrell (Deputy Minister)	Oct. 1, 1956 - Jan. 27, 1961 (appointed by O.C. 2335/56)

DEPARTMENT OF REVENUE

Hon. C.S. MacNaughton (Minister and Treasurer)	Jul. 23, 1968 - Oct. 10, 1968
Hon. John White (Minister)	Oct. 10, 1968 - March 1, 1971
H.H. Walker (Deputy Minister)	Jul. 23, 1968 - 1970
Hon. Eric A Winkler (Minister)	Mar. 1, 1971 - Feb. 2, 1972
S.W. Clarkson (Deputy Minister)	1971
Hon. Allan Grossman (Minister)	Feb. 2, 1972 - Feb. 26, 1974
D.A. Crosbie (Deputy Minister)	1972 - 1975

DEPARTMENT OF TRADE AND DEVELOPMENT

Hon. Stanley S. Randall (Minister)	Apr. 1, 1968 - Mar. 1, 1971
S.W. Clarkson (Deputy Minister)	Apr. 11, 1968 - May 1, 1971
Hon. Allan Grossman (Minister)	Mar. 1, 1971 - Feb. 2, 1972
D.J. Collins (Deputy Minister)	May 1, 1971 - Apr. 1, 1972
Hon. J. White	Feb. 2, 1972 - Sep. 28, 1972

MINISTRY OF INDUSTRY AND TOURISM (formerly Department of Trade
and Development)

Hon. J. White (Minister) Sep. 28, 1972 - Jan. 15, 1973

D.J. Collins (Deputy Minister) Apr. 1, 1972 -

PARLIAMENTARY ASSISTANTS
TO THE
PROVINCIAL TREASURERS
AND
MINISTERS OF ECONOMICS
(AND INTERGOVERNMENTAL AFFAIRS
up to August 16, 1978)

1972 to Present

PARLIAMENTARY ASSISTANTS
TO THE
PROVINCIAL TREASURERS
AND
MINISTERS OF ECONOMICS (AND INTERGOVERNMENTAL AFFAIRS)
1972 TO PRESENT

Note: Parliamentary assistants were introduced into the Ontario Government on April 1, 1972 upon recommendation 4.1 of the COGP Report.

1972 - C.E. Bennett
A.K. Meen
1973 - D.K. Irvine
A.K. Meen
1974 - D.K. Irvine
1975 - Dick Beckett
1976 - Keith Norton
1977 - Keith Norton
1977 - G.R. McCague
1978 - G. Ashe
1979 - none
1980 - none
1981 - Terry Jones
1982 - none

1983 - none

1984 - K. Ross Stevenson

1985 - K. Ross Stevenson

1986 - none

1987 - none

1988 - Claudio Polsinelli
- Christine Hart

SHORT HISTORY OF
EACH "TREASURY"
DIVISION, INCLUDING
THE MINISTRY OFFICE
AND THE TASK FORCE
ON
TAX REFORM

FA - Ministry Office
FB - Administration
FC - Office of the Budget and Intergovernmental Affairs
FD - Office of Economic Policy
FE - Office of the Treasury
FF - Task Force on Tax Reform

MINISTRY OFFICE

Text	FA-1
List of Directors, Managers and Senior Staff	FA-2

MINISTRY OFFICE

There was always a small office attached to the Deputy Minister's, in the Department, which coordinated policy and ran the everyday business for the Ministry.

In the Treasury Department, Bonamy Sheriff, in his position of Executive Officer and Departmental Secretary, carried out this function until the Department of Revenue was established on July 23, 1968. This function was then split into two parts - one becoming the Administrative Services Branch and the other the executive assistant to the Deputy Treasurer. On April 1, 1972, the Ministry Office (Branch) was established with a Policy Liaison Officer often appointed to assist with various duties and tasks. A list of these officers and directors of the Ministry office is attached.

- .. "Treasury" (including TEIA and Ministry of Treasury and Economics)

TEIA Ministry Central Office established April 1, 1972.

- . Ministry Office, Ministry of Treasury and Economics

Manager, John Taylor (1985 -)

Director, Lyn (McIntosh) McDonald (1982 - 1985)

Director, S.I. Ker (1972 - 1982)

- . Policy Coordinator

D. Lynch (1988 -)

D. Masliwec (1985 - 1988)

C. (Buchanan) Layton (1981 - 1985)

S.I. Ker (1978 - 1981)

S.J. Clasky (1976 - 1978)

A.G. Careless (1973 - 1975)

A.S. Bronskill (1972)

- . Executive Assistants

Deputy Treasurer - Michael Scott (1972 - 1973)

D.C. MacKinnon (1969 - 1968)

- . Executive Assistant to Chief Economist

Chief Economist - L.R. Kurtz (1967 - 1968)

- .. Department of Economics

Executive Officer to Deputy Treasurer - D.W. Stevenson
(1960 - 1961)

ADMINISTRATION DIVISION

Text	FB-1
Senior Staff of the Administration Division	FB-6
Organization Charts, Administration Division 1967 to present:	
. Ministry of Treasury and Economics, 1988	FB-12
. Ministry of Treasury and Economics, July 9, 1980 to 1987	FB-13
. Ministry of Treasury and Economics (TEIA) April 1, 1976 to 1979	FB-14
. Ministry of TEIA, 1975 to April 1, 1976	FB-15
. Ministry of TEIA, 1973-1974	FB-16
. Ministry of TEIA, April 1, 1972	FB-17
. Department of Revenue, July 23, 1986 to April 1, 1972	FB-18
. Treasury Department, December 15, 1967 to July 22, 1968	FB-19
. Treasury Department, 1967	FB-20

MINISTRY OF TREASURY AND ECONOMICS

ADMINISTRATION DIVISION

The Administration Division had had an interesting history with its growth from a small staff in the main or general offices of the Treasury Department and the Department of Economics with seventeen and seven employees respectively to a staff of one hundred and fourteen in the Administrative Division, Ministry of Treasury and Economics in 1988. In addition to providing services for staff of its own Ministry, it serves up to six other Ministries, Boards, or Agencies (MIA, Energy, Skills, Management Board, Human Resources Secretariat, Cabinet Office and the NEC).

EARLY DAYS - TREASURY DEPARTMENT - BRANCH STRUCTURE - 1963

In 1963 four administration branches were set up within the Main Office of the Treasury Department - Administrative Services, Personnel, Statistics and Research and Tabulating (renamed Data Processing in 1964). Previous to 1963, the administrative functions were included under the position of the Executive Officer and Departmental Secretary under the direction of Bonamy Sheriff until 1962. During the period 1948 to 1968, the Chief Accountant, later the Comptroller of Accounts in 1955, was responsible for both the Treasury departmental accounts as well as the Government Accounts.

ADMINISTRATION DIVISION - TREASURY DEPARTMENT - 1967

The Administration Division, Treasury Department, was established in 1967 with three branches - Administrative Services, Data Processing, and Personnel. In 1972 the Data Processing Branch was abolished, since it became redundant due to advances in technology. An executive director of the Administration Division was appointed in 1968 after the Economics Division of the Department of Economics and Development joined the Treasury Department. B.S. Crowley, the Executive Director of Administration, reported through H.H. Walker, Deputy Provincial Treasurer (Revenue).

DEPARTMENT OF REVENUE - ADMINISTRATION DIVISION - 1968

From July 23, 1968 to April 1, 1972, the former Revenue Division, now a Department, provided administrative services to its own department, the Department of Treasury and Economics, and the Treasury Board.

MINISTRY OF TREASURY, ECONOMICS AND INTERGOVERNMENTAL AFFAIRS (TEIA) - 1972

On April 1, 1972 the Ministry of TEIA was established with its own administration division. A whole new team of players came on the scene, most of them from the former Department of Municipal Affairs. Dr. George G. Bell was appointed General Manager, Administration in 1972 and became an assistant deputy minister in 1976.

Nearly all the former Department of Revenue administration team which had been located in the Frost Building South moved to the Ministry of Revenue located at 10 Wellesley Street East. Not only did the Department of Treasury and Economics lose its administrative team, except for some of the Legal Services staff, it also lost the close proximity of a good portion of administrative staff namely Accounts, Office Services, Personnel and Audit who were located outside the Frost Complex (at 801 Bay, 56 Wellesley St. W., and now 1075 Bay St.). The Library, Management Services Branch, and the Information Services Branch were located in the Frost Complex in 1973.

OFFICE OF INFORMATION SERVICES (1973)

An Office of Information Services was established as a Branch in the Administration Division on March 1, 1973. On October 26, 1976 the Office was restructured as the Communications Group and later changed again to the Communication Services Branch about 1984.

ACCOUNTS BRANCH

The Accounts Branch of the Ministry of TEIA was established on April 1, 1972 and restructured in April 1976 as the Accounts and Office Services Branch. On October 11, 1988 it was restructured again as the Finance and Management Services Branch and the Supply and Office Services Branch.

PERSONNEL BRANCH

The Personnel Branch of the Ministry of TEIA was established on April 1, 1972 and renamed the Human Resources Branch on October 3, 1988.

INTERNAL AUDIT BRANCH

The Internal Audit Branch was established on October 27, 1974.

MANAGEMENT SERVICES BRANCH

The Management Services Branch was established in 1975. On October 11, 1988 it was restructured into the Finance and Management Services Branch.

The Management Services Branch had grown out of a need for coordination of systems, organizational development, policy liaison and program analysis. The Systems and Programming Branch in the former Department of Revenue was restructured into the Systems Advisory Group and was assigned to the Management Services Branch. In 1976, staff of the Systems Advisory Group was reassigned and the Group was disbanded.

LIBRARY SERVICES

The Library Services function was established in the Ministry of TEIA on April 1, 1972 from a combination of the Department of Municipal Affairs Library and the Department of Revenue Library. In November 1982, Treasury and Economics absorbed the Civil Service Commission Staff Development Library and late in 1985 absorbed the Ontario Economic Council Library after OEC was disbanded.

Two other components make up the Administration Division - Legal Services Branch and, for a short period of time, Central Statistical Services. Central Statistical Services reported to the Assistant Deputy Minister, Support Services from 1980 to 1982 when it was restructured as the Statistical Services Branch in the Office of Economic Policy.

LEGAL SERVICES BRANCH

The Legal Services Branch was established in the Revenue Division of the Treasury Division in 1965. On July 23, 1968, with the separation of Revenue and Treasury functions into the Department of Revenue and the Department of Treasury and Economics, the Legal Services Branch was attached to the Department of Revenue. On April 1, 1972 part of the Legal Services Branch of Revenue came under the Ministry of TEIA. In 1974, the Branch was renamed the Office of Legal Services.

From April 1, 1977 the Office of Legal Services was placed under the Ministry of the Attorney General for administrative purposes. From July 9, 1980, the Office of Legal Services reported to the Deputy Treasurer.

MINISTRY OF TREASURY AND ECONOMICS

ADMINISTRATION DIVISION

Executive Directors

Ministry of T & E - Sharon Cohen - October 20, 1987 -
- S.I. Ker (Acting Executive Director) - July
14, 1987 to October 20, 1987

T & E - Peter Jackman (1984 - 1987)

T & E, TEIA - D.W. Maskens (1975 - 1984)

TEIA - W.G. Ritchie (1972 - 1974)

Department of Revenue - B.S. Crowley (1968 - 1972)

Treasury Dept. - B.S. Crowley (1968)

ADMINISTRATION

Assistant Deputy Minister/General Manager

*Ministry of T & E - C. Peter Honey (ADM Support Services) -
1980 to 1985

Ministry of TEIA - Dr. G.G. Bell (General Manager, ADM, 1976)
- 1972 to 1976

COMMUNICATION SERVICES BRANCH

Director - Jackie Boyle (1988 -)
- Bernadette Sulgit (1986 - 1988)
- Janet Ecker (1984 - 1985)

COMMUNICATIONS GROUP

Manager - Heather Walker (1981 - 1984)
- Marion Dempsey (1977 - 1981)

Acting Manager - Barbara Weatherhead (Sept 1976 - March 1977)

*Note: From October 26, 1976 to July 9, 1980, C.P. Honey, ADM, carried out special assignments for the Deputy Minister and some assignments related to the Administration Division.

• FINANCE AND MANAGEMENT SERVICES BRANCH (established October 11, 1988)

Min. of T & E - Cecil Edwards (Acting Director) - October 11, 1988 -

Min. of T & E - R.G. Ferguson (Accounts and Office Services Branch, Director - established April 1976) - 1976 to 1988

Min. of TEIA - R.G. Ferguson (Accounts Branch, Director) - 1972 to 1976

Dept. of Revenue- J.S. Woods (Accounts Branch, Director) - 1968 to 1972

Note: Prior to 1968 the Chief Accountant (later renamed the Comptroller of Accounts) was responsible for the Treasury Departmental accounts as well as the Government Accounts (see below).

Treasury Department

Comptroller of Accounts - George McIntyre (1966 - 1968)

- W.C. Browning (1956 - 1965)

Chief Accountant - H.H. Walker (1953 - 1954)

- H.E. Brown (1948 - 1952)

• HUMAN RESOURCES BRANCH (established October 3, 1988)

Director - Dan Gordon (October 3, 1988 -)

Personnel Branch

Director - R.E.B. Burns (1985 - October 3, 1988)

- R. A. Quirk (1972 - 1985)

DEPARTMENT OF REVENUE

Personnel Branch

Director - W.E. Stanley (1968 - 1972)

OFFICE OF INFORMATION SERVICES

Acting Director - Pat Adams (1975)

Director - Peter Jackman (1972 - 1975)

FINANCE AND MANAGEMENT SERVICES BRANCH (established October 11, 1988)

Min. of T & E - Cecil Edwards (Acting Director) - October 11, 1988 -

Min. of T & E - R.G. Ferguson (Accounts and Office Services Branch, Director - established April 1976) - 1976 to 1988

Min. of TEIA - R.G. Ferguson (Accounts Branch, Director) - 1972 to 1976

Dept. of Revenue - J.S. Woods (Accounts Branch, Director) - 1968 to 1972

Note: Prior to 1968 the Chief Accountant (later renamed the Comptroller of Accounts) was responsible for the Treasury Departmental accounts as well as the Government Accounts (see below).

Treasury Department

Comptroller of Accounts - George McIntyre (1966 - 1968)

- W.C. Browning (1956 - 1965)

Chief Accountant - H.H. Walker (1953 - 1954)

- H.E. Brown (1948 - 1952)

HUMAN RESOURCES BRANCH (established October 3, 1988)

Director - Dan Gordon (October 3, 1988 -)

Personnel Branch

Director - R.E.B. Burns (1985 - October 3, 1988)

- R. A. Quirk (1972 - 1985)

DEPARTMENT OF REVENUE

Personnel Branch

Director - W.E. Stanley (1968 - 1972)

TREASURY DEPARTMENT

Personnel Branch

Director - W.E. Stanley (1964 - 1968)

Acting Director - H.D. Goss (1963)

Personnel Officer - S.J. Whitney (1962)

MINISTRY OF TREASURY AND ECONOMICS

LIBRARY SERVICES (Serves T & E, MIA, Management Board, Human Resources Secretariat, Civil Service Commission)

Manager - B.A.B. Weatherhead (1985 - 1989)

TEIA LIBRARY (amalgamated April 1, 1972)

Head Librarian - B.A.B. Weatherhead (1972 - 1985)

DEPARTMENT OF REVENUE LIBRARY* (Served Revenue, Treasury Department, Treasury Board)

Head Librarian - Dean Tudor (1968 - 1972)

DEPARTMENT OF MUNICIPAL AFFAIRS LIBRARY*

Head Librarian - B.A.B. Weatherhead (1963 - 1972)

*Note: The Community Planning Branch Library was integrated with D.M.A. Library in 1963

TREASURY DEPARTMENT LIBRARY

Librarian - ^{rank} Frank Szucs (1966- 1968)

Librarian - Dorothy Cowper (1959? - 1967)

Note: Amalgamated with Revenue Library in 1968

DEPARTMENT OF ECONOMIC DEVELOPMENT DEPARTMENTAL LIBRARY

Steve Bene - (1964 - 1967)

Mrs. Hilda Lang (1963 - 1964)

Note: Integrated with Statistics Library in 1964

DEPARTMENT OF ECONOMICS & DEVELOPMENT - STATISTICS LIBRARY

Mrs. Hilda Lang (1963 - 1964)

Mrs. E.M. Keith - (1961 - 1962)

DEPARTMENT OF ECONOMICS - STATISTICS SECTION LIBRARY

Mrs. Kay Rich (1956 - 1960)

TREASURY & ECONOMICS
INTERNAL AUDIT BRANCH

Director - D.A. Tovell (1986 -)

- D.W. Maskens (1982 - 1986)

Ministry of TEIA - Mrs. P. Ross (October 29, 1974 - 1982)

T & E MANAGEMENT SERVICES BRANCH (1975 - 1988)

Director - S.I. Ker (1983 - 1988)

Acting Director - Cecil Edwards (1982)

Director - Paul Hickey (1975 - 1981)

A.S. Bronskill (1975)

Program Analysis - A.S. Bronskill (Coordinator) - 1972 to 1974

Organization and Development Coordinator - John Morning (1973 - 1975)

- OFFICE OF LEGAL SERVICES

Ministry of T & E Office of Legal Services

Director - G. Stoodley (1982 -)

Director - M.J. Gough (1979 - 1981)

Ministry of TEIA

Director - I.M. Reid (1974 - 1978)

Legal Services Branch

Director - Miss S.J. Wychowanec (1972 - 1973)

Department of Revenue

Legal Services Branch Director - Miss S.J. Wychowanee (1968 - 1972)

Treasury Department Legal Services Branch

Director - Miss S.J. Wychowanee (1965 - 1968)

- T & E SUPPLY AND OFFICE SERVICES BRANCH (established October 11, 1988)

Director - S.I. Ker (1988 -)

TEIA Office Services (amalgamated with Accounts in 1976)

Director - W.M. Thompson (1974 - 1976)

- A.G. Marshall (1972 - 1973)

Department of Revenue Office Services Branch

Director - V.P. Guiffre (1968 - 1972)

Treasury Department Administrative Services Branch

Director - Bonamy Sheriff (1963 - 1967)

Executive Officer and Departmental Secretary - Bonamy Sheriff
(1954 - 1962)

Executive Assistant and Departmental Secretary - Bonamy Sheriff
(1949 - 1953)

Departmental Secretary - Bonamy Sheriff (1948)

SYSTEMS ADVISORY GROUP (1974 - 1976) - see Management Services Branch

Coordinator - W.D. Duffey

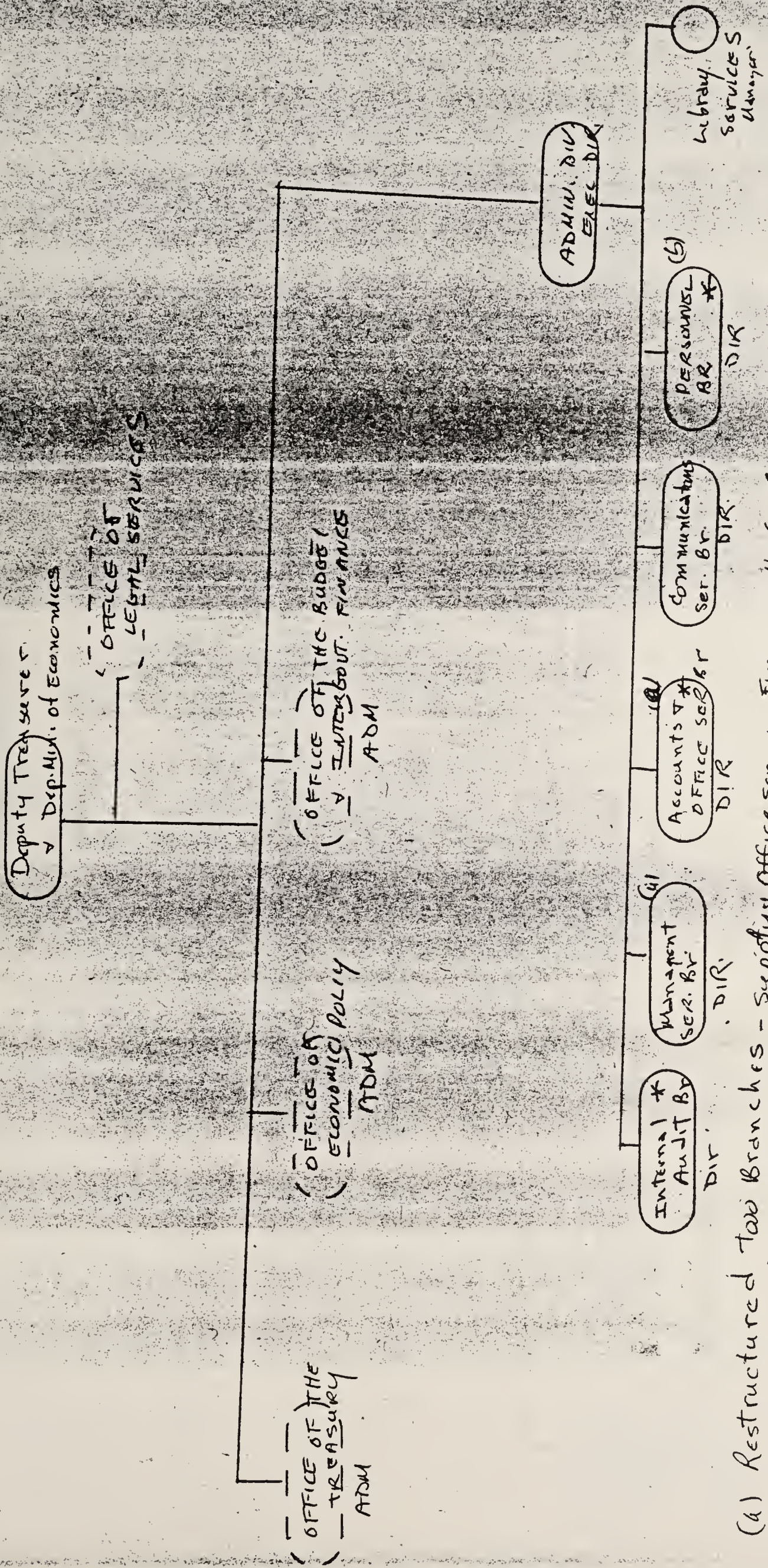
Systems and Programming Branch (1969 - 1974) - see Management Services Branch

Director - W.D. Duffey (1972 - 1974)

Department of Revenue Systems and Programming Branch

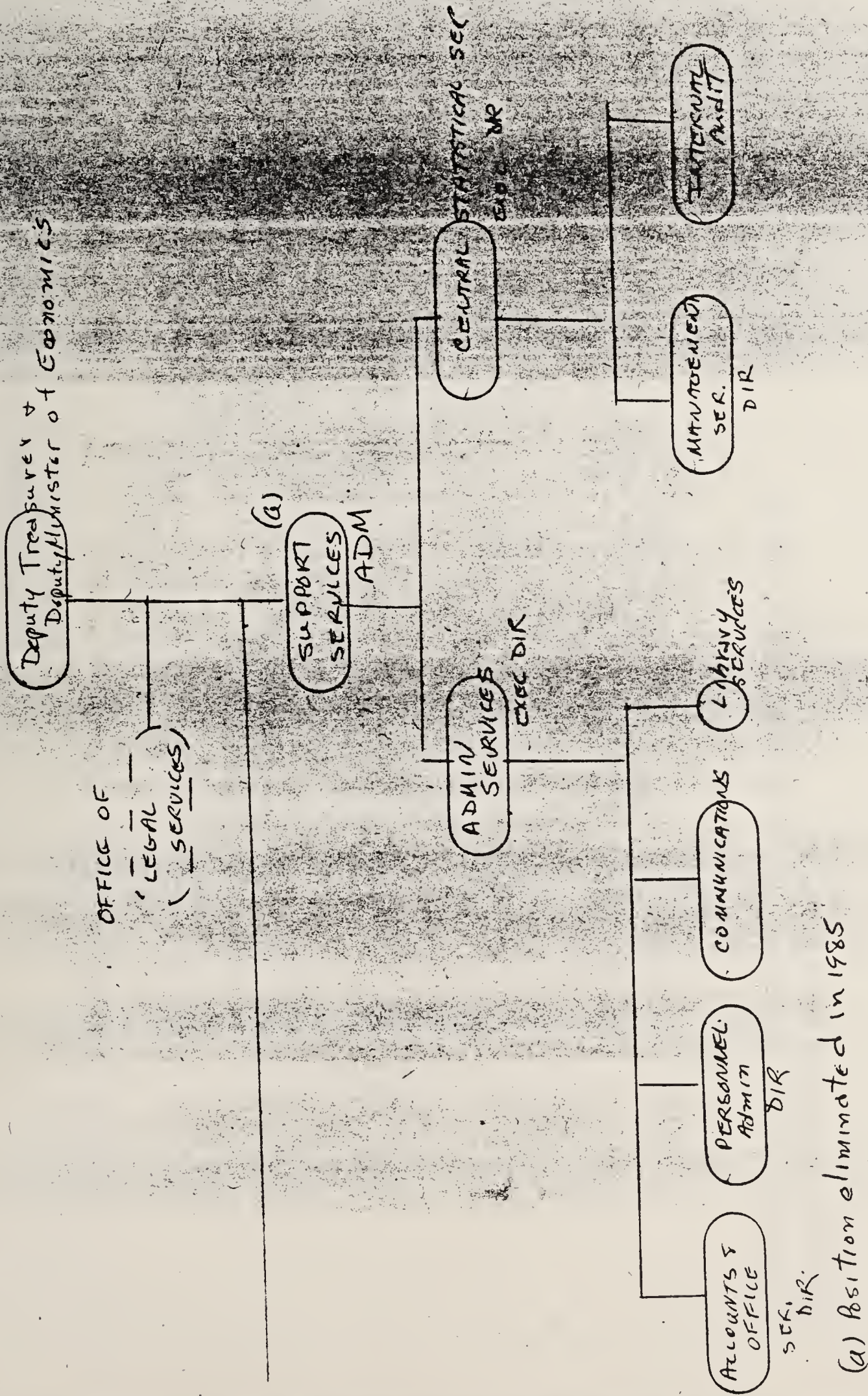
Director - N. Yarchuck (1970 - 1972)

- W.F. Potts (1969)



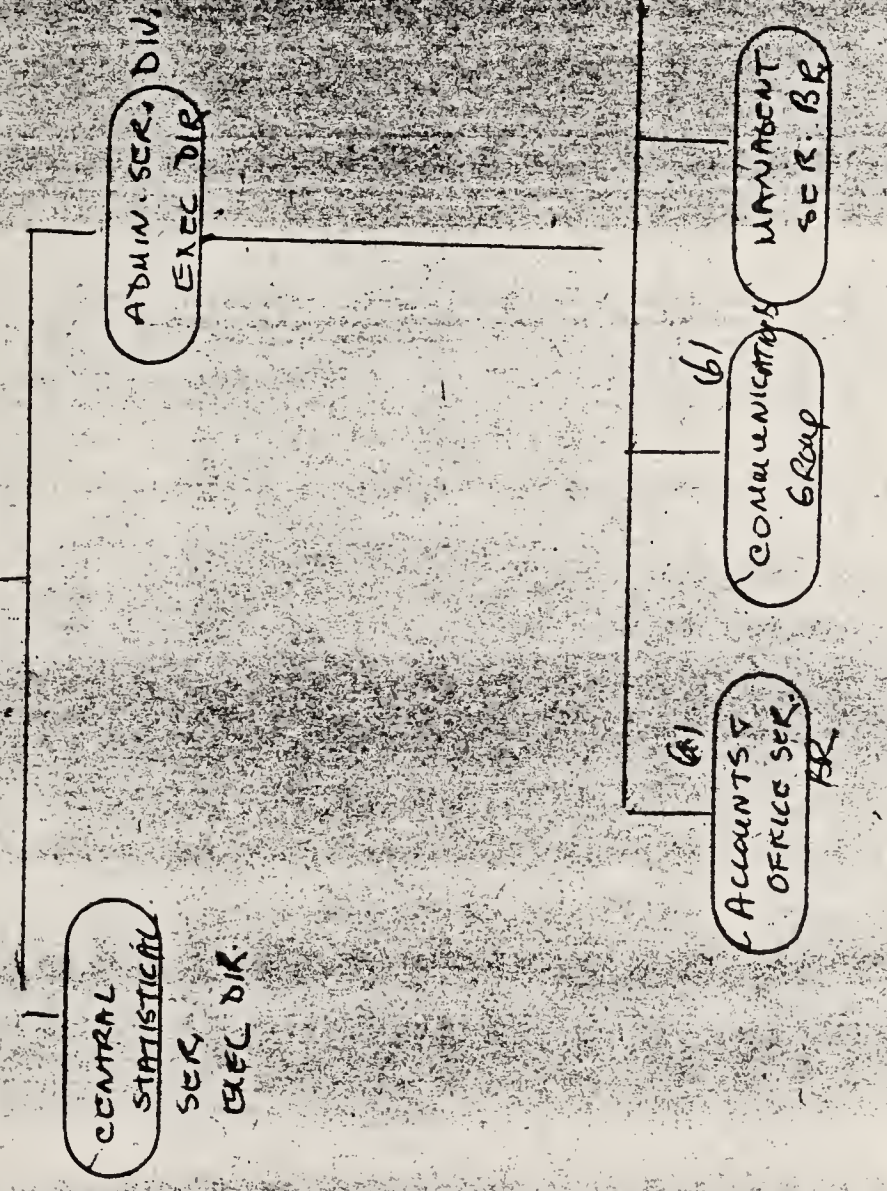
(a) Restructured Tax Branches - Supply Officers Ser. Brs. & Finance & Hq Ser. Brs. Oct 11, 1988
 (b) Renamed Human Resources Br - Oct 3, 1988
 * LOCATED AT 1075 BAY ST,
 MIN. OF TREASURY & ECONOMICS

ADMINISTRATION DIVISION - 1988



MIN OF TREASURY & ECONOMICS
ADMINISTRATION
July 9, 1980 to 1987.

Deputy Treasurer & Deputy Min of Economics
Senior ADM

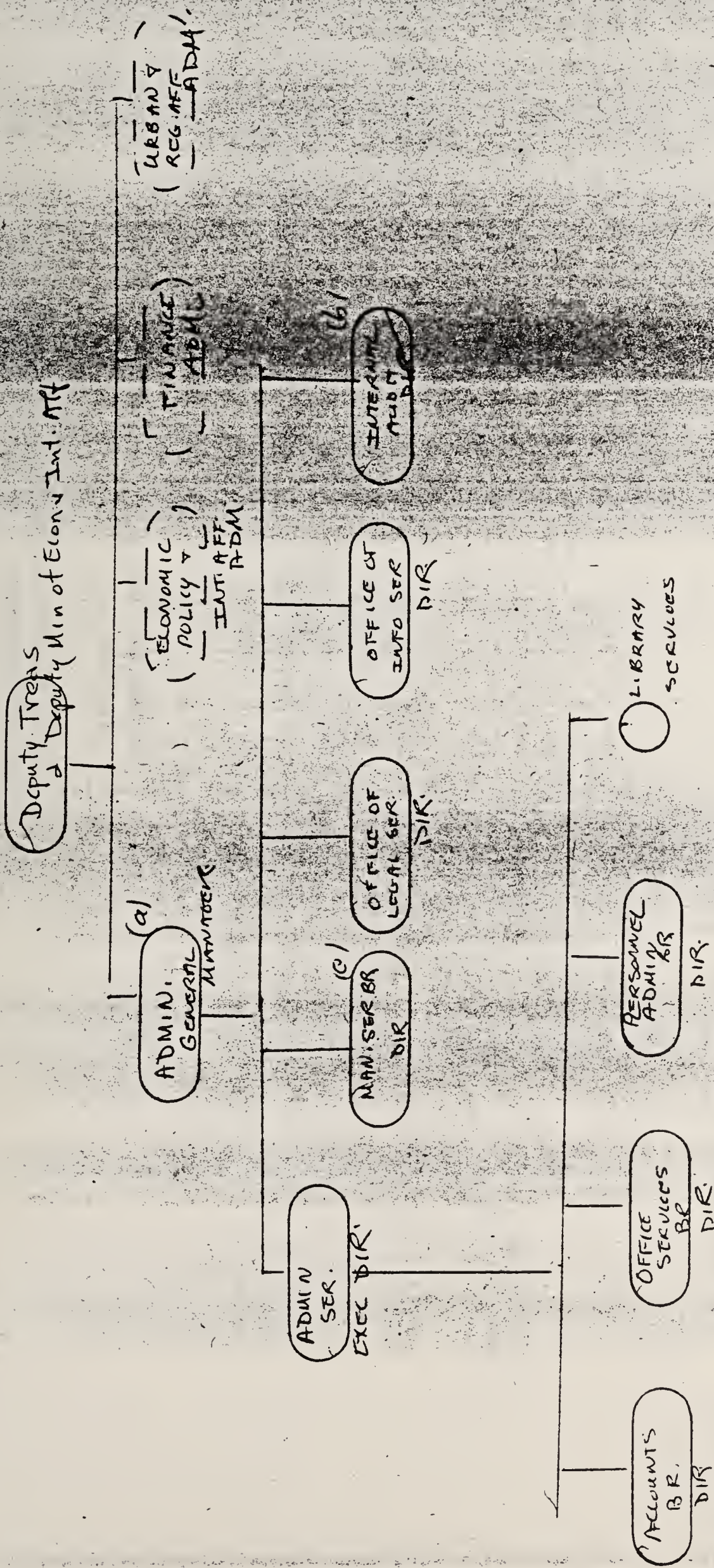


(a) Accounts Br. & Office Ser. Br. combined April 1, 1976
 (b) Restructured Oct 26, 1976

MIN. OF TREASURY & ECONOMICS * En.
 ADMINISTRATION April, 1976 - 1979.

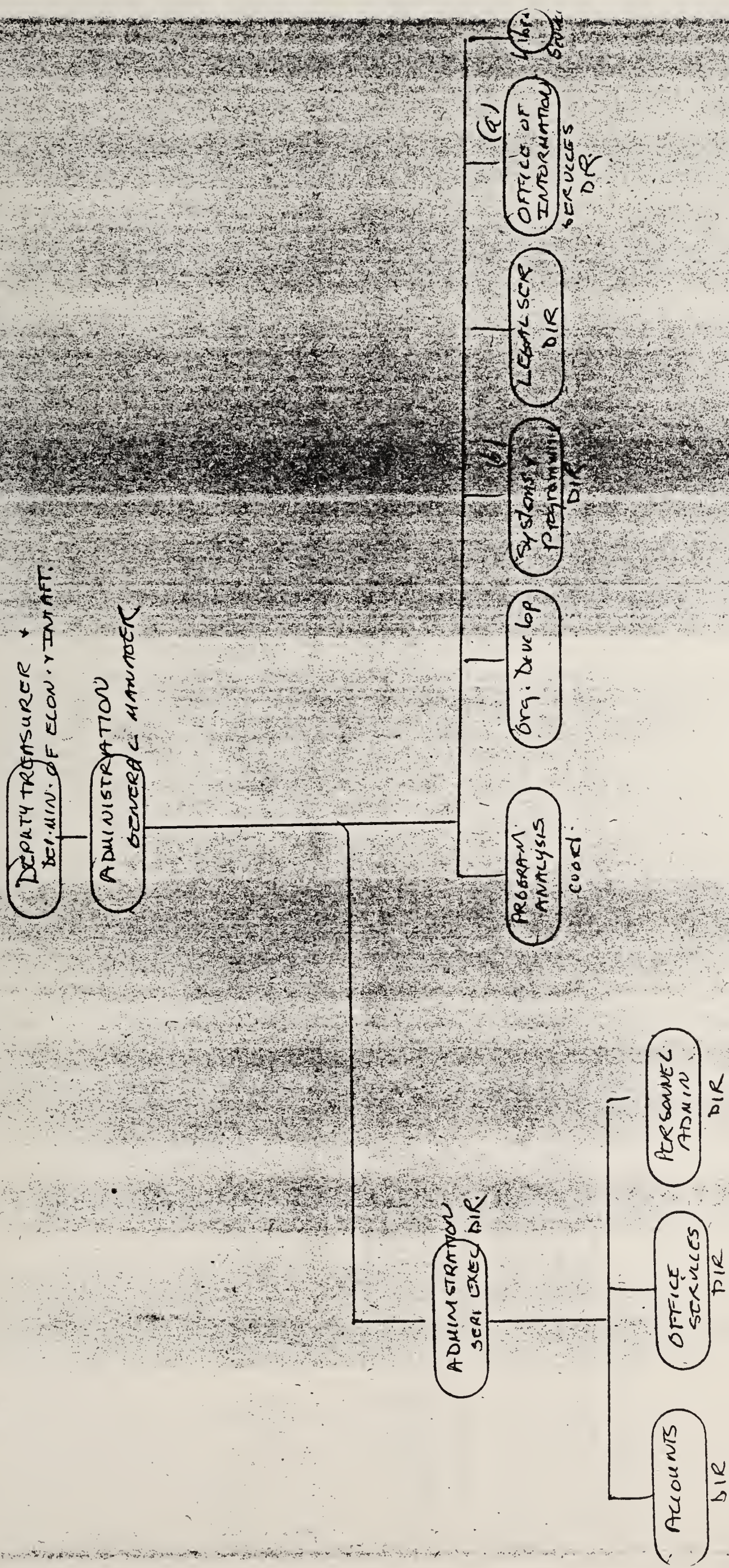
* Note name change to Min. of T.E. Aug 16, 1978

Appendix FB
156



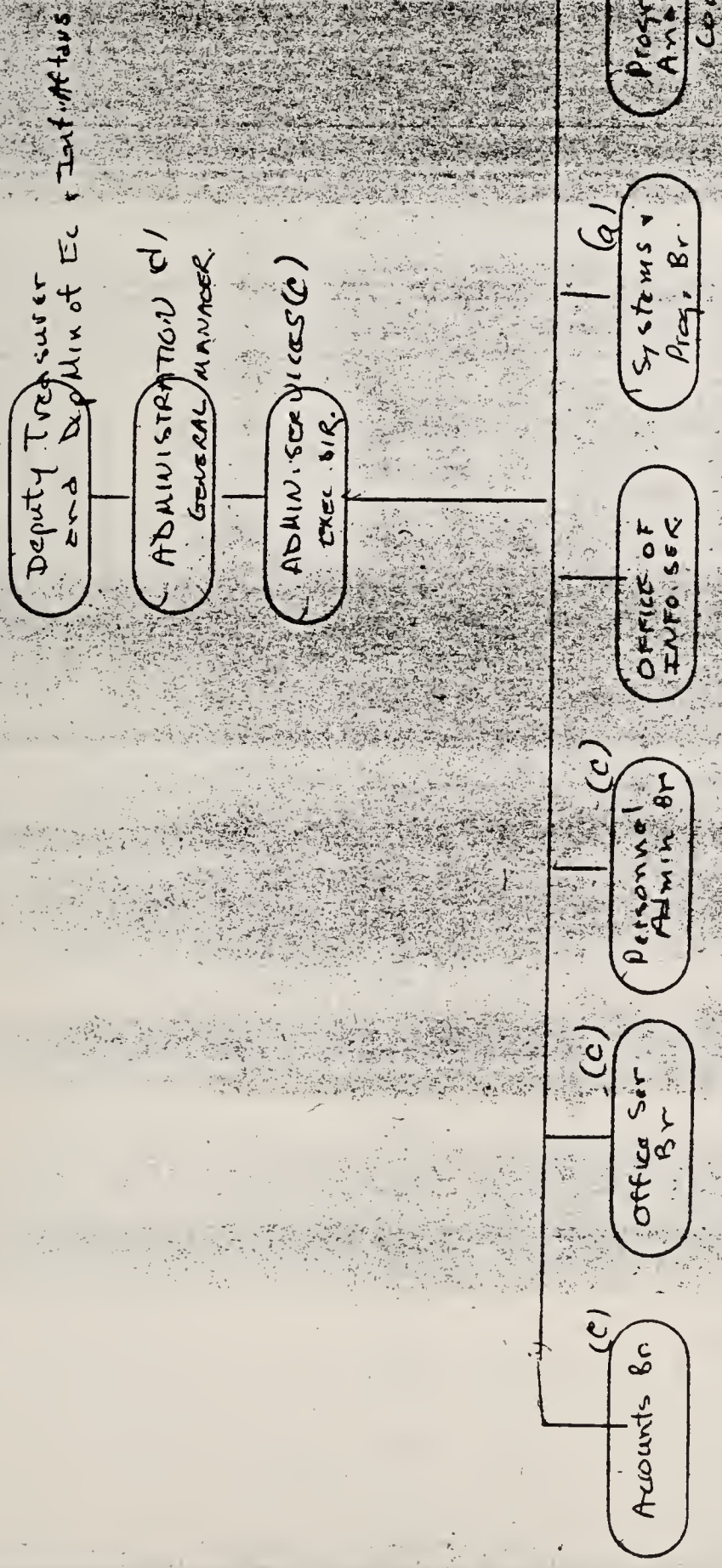
(a) change of title, April 1, 1976
(b) est. Oct 29, 1974.
(c) est 1975

MIN. OF TEHA
ADMINISTRATION
1975 - April 1, 1976



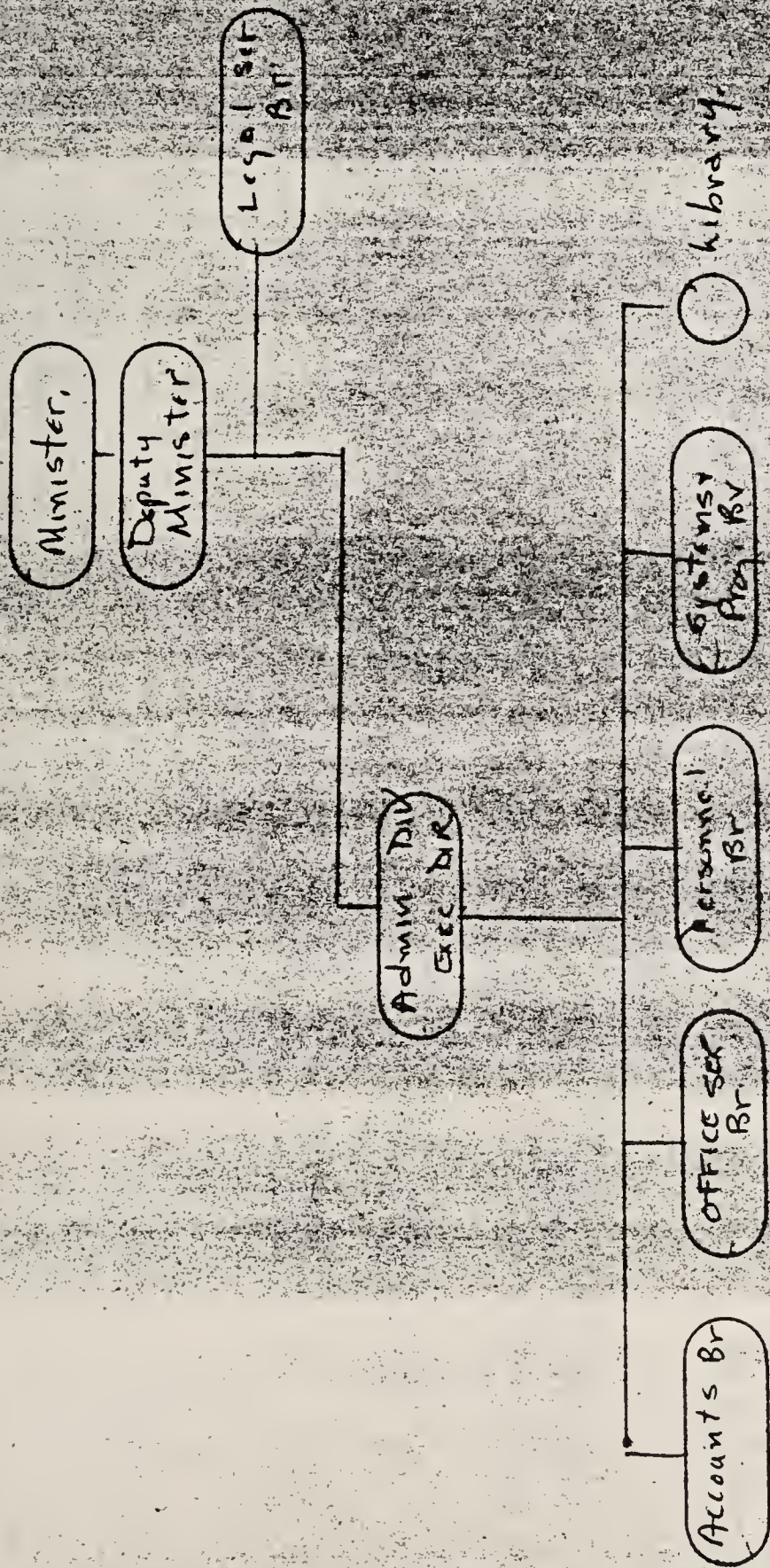
(a) est March 1, 1973
(b) Restructured into Systems Advisory Group 1994 and dissolved 1996.

MIN OF TE (TA) - ADMINISTRATION
1973-1974



- (a) Transferred from Economics Stat. Sec. Div. Dept. of Trans. & Ec. - April 1, 1972
- (b) Transferred from Dept of Revenue
- (c) Transferred from Dept of Municipal Affairs
- (d) New position

MIN OF TEIA
April 1, 1972

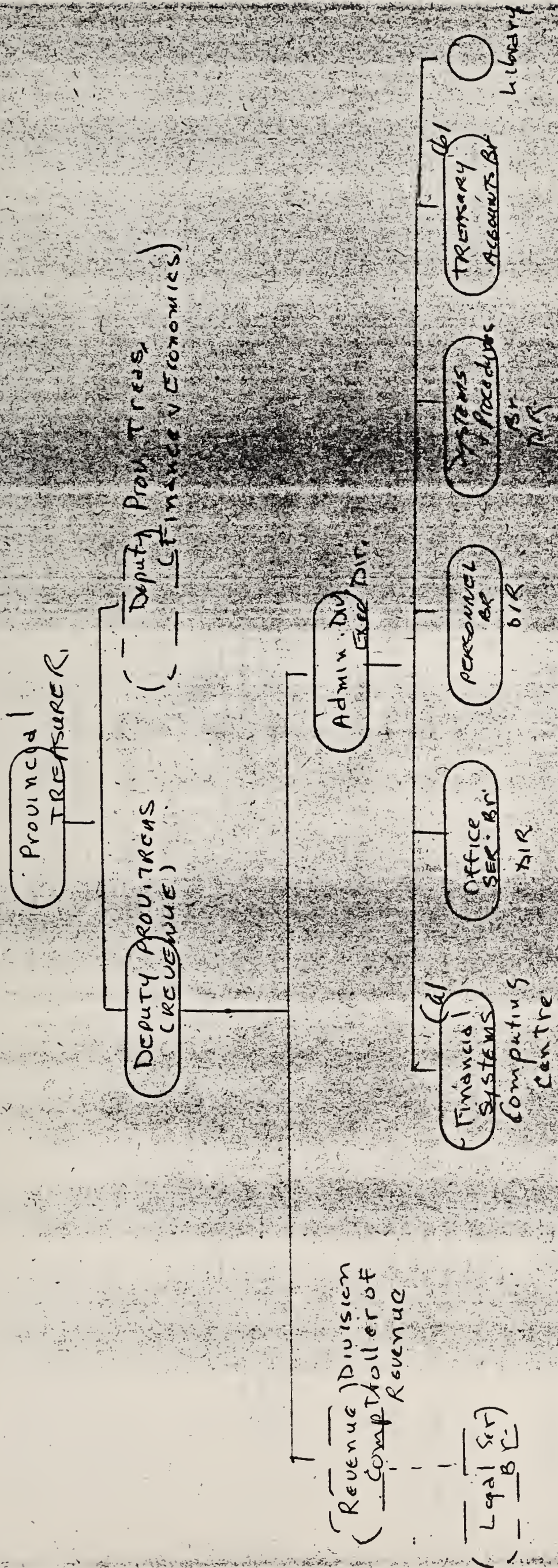


Note: Admin. Div. serviced Revenue, Treasury & Econ. Trans. Bd.

Dept. of Revenue, Admin Div.

July 23, 1968 to

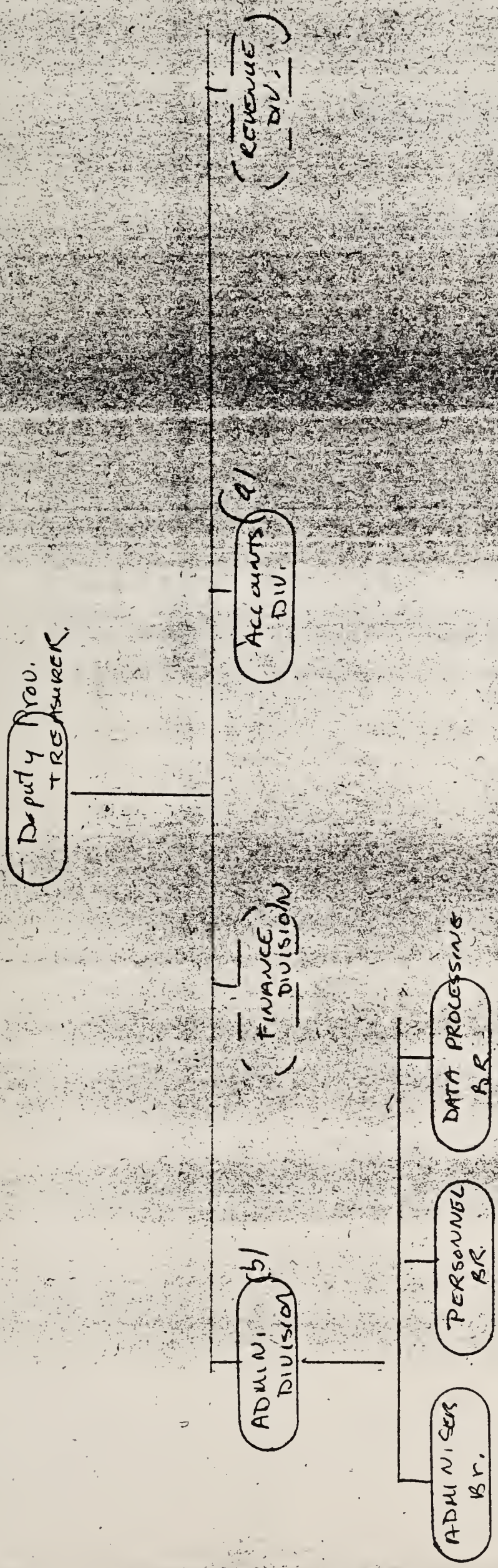
April 1, 1972



- (a) Renamed Computer Services Centre in 1969.
- (b) Responsible for: GOVERNMENT and Departmental Accounts

TREASURY DEPARTMENT, Admin. Div.

Dec 15, 1967 to July 22, 1968



(a) Accounts Div. responsible for both Department & Government Accounts
(b1) No appointment

TREASURY DEPT
ADMINISTRATION DIV. 1967.

OFFICE OF THE BUDGET
AND
INTERGOVERNMENTAL FINANCE

Text	FC-1
Senior Staff, 1957 to present	FC-5
Organization Charts, 1968 to present	
Ministry of Treasury and Economics, July 9, 1980 to present	FC-8
Ministry of TEIA, April 1, 1972 to July 7, 1980	FC-9
Department of Treasury and Economics, 1968 to present	FC-10

OFFICE OF THE BUDGET AND INTERGOVERNMENTAL FINANCE

The Budget function is central to the operation of the "Treasury" Ministry.

The 'Office of the Budget' assists the Treasurer in formulating the Ontario Budget, including the fiscal framework, expenditure priorities, revenue targets, economic stabilization initiatives, taxation policies, federal-provincial and provincial-local finance policies, and monitors and reports on Budget performance. It also includes pension and income support policy development.

EARLY HISTORY

A Budget Committee was established in January 1933 as part of the Provincial Treasury. H.J. Chater was appointed Secretary of this Committee.

C.S. Walters, Deputy Provincial Treasurer and Controller of Finances from September 1935 to March 1953 was instrumental in fiscal planning and federal-provincial fiscal relations during these years.

In December 1943 the Provincial Treasurer established the Ontario Bureau of Statistics and Research which was formed from an enlarged Budget Committee. Harold Chater, formerly Secretary of the Budget Committee, was appointed Director of the Bureau and Provincial Statistician. On December 1944, Harold Chater was joined at the Bureau by George E. Gathercole as Assistant Statistician and Economist. George Gathercole soon became an economic advisor to both the Premier and the

Treasurer and accompanied them to the 1945 Dominion-Provincial Conference on Reconstruction. "The Bureau not only served as the economic and statistical arm for the Treasury and other departments but also became the principal agency through which studies on Federal-Provincial Tax Sharing and other arrangements were carried out. As time passed, an increasing number of assignments concerning economic and fiscal policies were undertaken by the Bureau and it also assumed the responsibility for the preparation of material for the Budget Speech and numerous other policy statements."³²

The Office of the Provincial Economist was established on April 10, 1952 which absorbed the Bureau of Statistics and Research late in 1954. On March 20, 1956 the Department of Economics was formed from the Office of the Provincial Economist.

The Department of Economics established a branch structure in 1957, two of which were related to the economics and statistics areas and two with the fiscal policy and intergovernmental relations. The latter two were Intergovernmental Relations Branch and the Finance Branch.

The Intergovernmental Relations Branch was assigned to the Treasury Department from the Department of Economics and Federal and Provincial Relations after its restructuring on December 15, 1961.

32. Ontario. Report of the Committee on the Organization of Government in Ontario. W.L. Gordon, Chairman, Toronto, 1959. p.129.

The branch was renamed the Statistics and Research Branch and remained with the Treasury Department until July 23, 1968 when it went with the new Department of Revenue as the Revenue Research Branch.

An O. & M. Study #58, October 7, 1964, commented upon the duplication of projects between the Finance Branch (later the Financial Research Branch) and the Economic Analysis Branch of the Department of Economics and Development and the Statistics and Research Branch in the Treasury Department.

The Finance Branch of the Department of Economics, from 1957 to 1961, changed to the Finance and Administration Branch in 1962 with an Assistant Director of Finance and an Assistant Director of Administration in the Department of Economics and Development. The Financial Research Branch was established from 1963 to 1965 and was renamed the Economic Analysis Branch from 1966 to 1968. When the Economics Division of the Department of Economics and Development was transferred to the Treasury Department on December 15, 1967, the Economic Analysis Branch became the Taxation and Fiscal Policy Branch within the Department of Treasury and Economics until April 1, 1972. In the Ministry of TEIA, the Taxation and Fiscal Policy Branch reported to an executive director of Taxation and Fiscal Policy, D.M. Allan, and he in turn reported to an Assistant Deputy Minister of Finance, T.M. Russell.

On July 9, 1980 the Taxation and Fiscal Policy Branch was split into two branches - Taxation Policy and Finance Policy.

The Intergovernmental Finance and Grants Policy Branch was established in March 1973 in phase two of the organization of the Ministry of TEIA. It grew out of the Grants Policy Review Branch in March 1973.

On March 3, 1980 the Municipal Finance Branch was restructured and staff was dispersed to the Ministry of Intergovernmental Affairs and within the Department of Treasury and Economics.

On July 9, 1980 a special unit, the Pensions and Income Support Unit, was created. It reported directly to the ADM, Office of the Budget and Intergovernmental Finance. A Pension Income Support Policy Branch was established for 1984 to 1986 and then was restructured as the Social Policy Unit in 1986, and was renamed the Income Security and Pension Policy Unit in 1988.

OFFICE OF THE BUDGET AND INTEGGOVERNMENTAL FINANCE, Ministry of
Treasury and Economics

ADM - Michael Gourlay (Oct 1987 -)
- Larry Lenoard (Sep 26, 1986 - Oct 1987)
- Peter Sadlier-Brown (1984 - Sep 26, 1986)
- Bryan Davies (Jan 1, 1984 - 1984)
- Brock Smith (Nov 16, 1981 - 1983)
- Bernard Jones - (July 9, 1980 - 1981)

Finance (Ministry of TEIA)

*ADM - T.M. Russell (April 1, 1972 - 1975)

Fiscal Planning Division (Ministry of TEIA AND T & E, 1973 -)

Taxation and Fiscal Policy Division (Ministry of TEIA, 1972)

Executive Director - B. Jones (1978 - 1980)
- D.M. Allan (1972 - 1978)

Policy Planning Division (Department of Treasury and Economics)

Executive Director - D.W. Stevenson (July 23, 1968 - April 1,
1972)

Office of Chief Economist/Economics Division (Department of
Economics and Development)

Chief Economist - H.I. Macdonald (Jan 1, 1965 - Dec 15, 1967)

Finance Branch (Department of Economics)

Director - A. Etchen (1957 to 1961)

*Note: For the period October 26, 1976 to July 9, 1980 the
position of ADM, Finance, was eliminated in response to
the Report, Ontario Special Program Review, November
1975.

The day-to-day work was carried out by the line
managers, the executive directors of the Fiscal
Planning Division and the Treasury Division
respectively.

Finance and Administration Branch (Department of Economics and Development)

Director - A. Etchen (1962)

Assistant Director (Finance) - H.I. MacKillop (1962)

Assistant Director (Administration) - Ms. Ann Cameron (1962)

Financial Research Branch (Department of Economics and Development)

Director - A. Etchen (1963)

- H.I. MacKillop (1964 - 1965)

Economic Analysis Branch (Department of Economics and Development)

Director - T.M. Russell (1966 - 1968)

Taxation and Fiscal Policy Branch (Department of Treasury and Economics)

Director - T.M. Russell (July 23, 1968 - 1972)

Taxation and Fiscal Policy Branch (Ministry of TEIA)

Director - B. Jones (1972 - Dec 1, 1978)

- Brock Smith (Dec. 1, 1978 - July 1980)

TAXATION POLICY BRANCH (established July 9, 1980) - Ministry of Treasury and Economics

Director - Tom Sweeting (1980 -)

FISCAL POLICY BRANCH (established July 9, 1980) - Ministry of Treasury and Economics

Director - John Kravis (1980 - 1983)

- M. Gurlay (1984 - 1987)

- Mark McElwain (1988 - March 17, 1989)

Acting Director:

INTERGOVERNMENTAL FINANCE AND GRANTS POLICY BRANCH (March 1, 1973) - replaced Grants Policy Review Branch (established April 1, 1972, Ministry of TEIA)

Director - H. Ploeger (1972 - Nov 18, 1985)

- K. Bouey* (Nov 18, 1985 - Oct 13, 1988)

- Tony Salerno (Acting Director) (October 13, 1988 -)

Pensions

From 1975 to 1980 the Social Security Pension Policy Unit was located within the Taxation Policy Branch and reported directly to the ADM.

- Pensions and Income Support Policy Unit was established July 9, 1980.

- Pension and Income Support Policy Branch was established in 1984.

Director - John H. Ilkiw (1984 to 1986)

In the summer of 1986 the Branch became a unit within the Intergovernmental Finance Policy Branch as the Income Security and Pension Policy Unit. In 1988, this unit was reconstituted as the Social Policy Unit.

Municipal Fiscal Development Branch (established 1972)

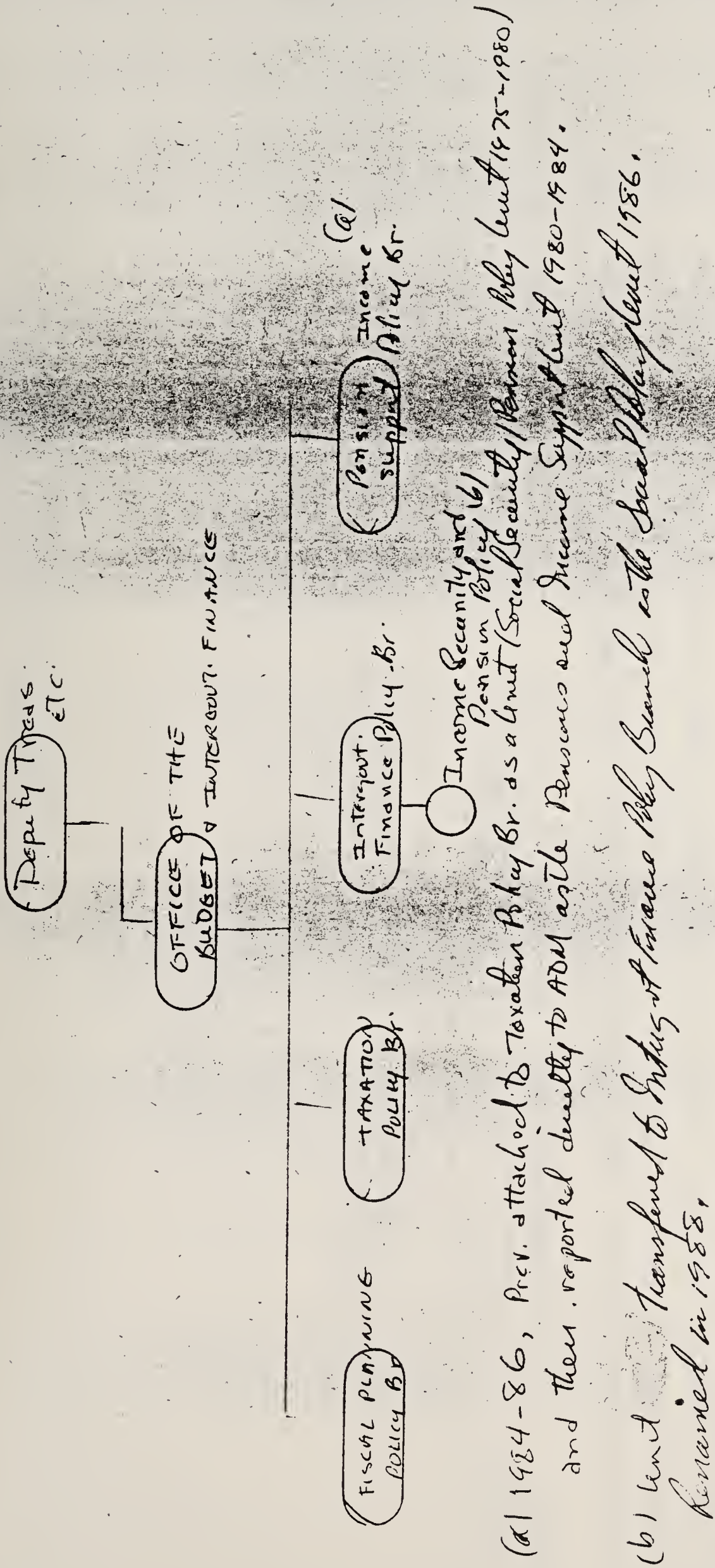
Director - A.W. Reeve (1972)

Municipal Finance Branch (established 1973, dispersed 1980)

Director - A.W. Reeve (1973 - 1974)

- L.J. Close (1975 - 1980)

* K. Bouey is on Special Assignment for the Treasurer, October 13, 1988.



Int. Min of Treasury & Economics
Office of the Budget and Policy Development & Finance
July 9, 1980 -

Deputy Treasurer
ETC.

(d)
FIN ADVISE
ADM

(a)
TAXATION
FISCAL
POLICY
CIEC DIR

(FINANCE
POLICY)

(c)
MUNICIPAL
FINANCE BR

TAXATION
FISCAL
POLICY
BR

(b)
GRANTS
POLICY BR

(a) Renamed FISCAL POLICY DIV. March 1, 1973 (2nd pt of reorg. phase)

(b) Renamed INTERGOVT FINANCE & GRANTS POLICY BR. March 1, 1973

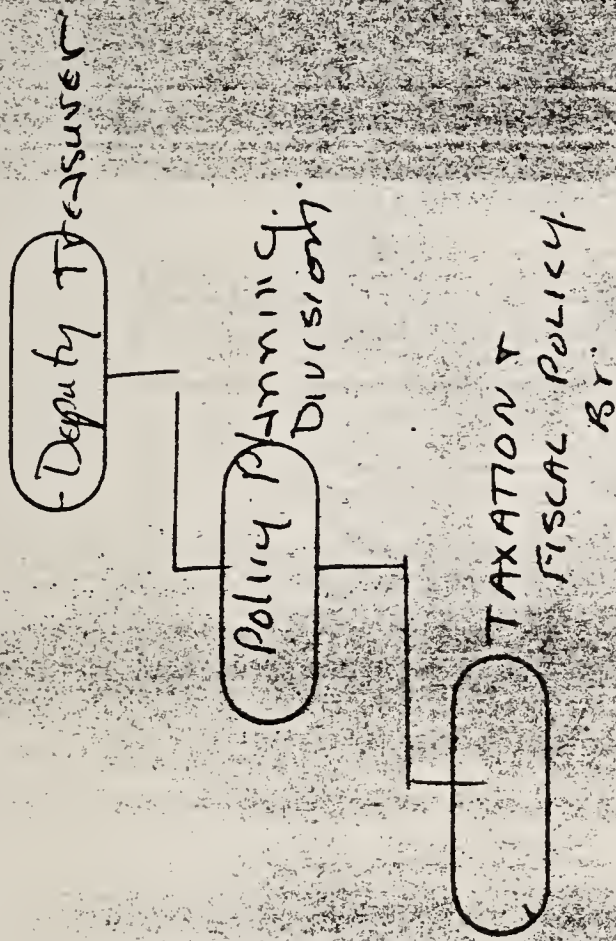
(c) Municipal Finance Br. dissolved - March 3, 1980, state to MIA & other TOE offices

(d) Position eliminated 1976.

MIN OPT EIA

OFFICE OF THE BUDGET

April 1972 - 1980
July 91



TREASURY DEPT.

and

Dept of TREASURY & ECONOMICS
OFFICE OF THE BUDGET
1968 to 1972

OFFICE OF ECONOMIC POLICY

Text	FD-1
Senior Staff, 1962 to present	FD-3
Organization Charts, 1968 to present	
Ministry of Treasury and Economics, 1988	FD-9
Ministry of Treasury and Economics, 1984 to 1987	FD-10
Ministry of Treasury and Economics, July 9, 1980 to 1983	FD-11
Ministry of Treasury and Economics, August 16, 1978 to 1979	FD-12
Ministry of TEIA, April 1, 1976 to Aug 16, 1978	FD-13
Ministry of TEIA, 1973 to April 1, 1976	FD-14
Ministry of TEIA, April 1, 1972	FD-15
Department of Treasury and Economics, July 23, 1968 to April 1, 1972	FD-16

OFFICE OF ECONOMIC POLICY

This office initiates and coordinates the Province's economic policies; it advises and assists the Treasurer and the Government by pursuing research into macroeconomic policies, international and intergovernmental economic issues, sectoral and regional economic issues, socio-economic and labour market issues, and the design and coordination of economic policies aimed at enhancing the development of the provincial economy. The office also liaises with Statistics Canada on behalf of all government ministries.

EARLY HISTORY

The functions of the present Office of Economic Policy were developed over the years from their early beginnings with the establishment of the Bureau of Statistics and Research in December 1943 with H.J. Chater as Provincial Statistician. He was a long time civil servant, beginning with the Audit Department about 1918 or 1919, and holding the position of secretary of the Budget Committee from 1933. The Office of Economic Policy evolved through the Bureau, the Office of the Provincial Economist (April 10, 1952) to the Department of Economics (March 25, 1956) and the Department of Economics and Federal and Provincial Relations (Jan 27, 1961).

The Organization charts for the Department of Economics (1956 to 1961), Appendix B, and the economic functions in the Department of Economics and Development, the Treasury Department, Department of Treasury and Economics, and Ministry of TEIA show the evolving organization up to January 1989 (following in Appendix FD-9 to FD-16).

The regional development function was absorbed by the Economics Division of the Department of Economics and Development from the Trade and Industry Branch in 1966 when the department was restructured. It was established as a Branch at that time and economists were added to their staff. In December 1967, the Economics Division was transferred to the Treasury Department. The Regional (Economic) Development (Planning) Branch was instrumental in providing staff support for the Design for Development programs of the Ontario government. On April 1, 1977 the Regional Priority Budget Projects of the Economic Development Branch of the Ministry of TEIA was transferred to the Ministry of Northern Affairs.

OFFICE OF ECONOMIC POLICY

ADM. OFFICE OF ECONOMIC POLICY (Ministry of Treasury and Economics)

R.D. Christie (Feb 6, 1989 -)

Acting ADM

Henk Ploeger (Dec 12, 1988 - Feb 6, 1989)

ADM

B.B. Purchase (1983 - 1988)
(also Chief Economist for the Ministry, Feb 3, 1981 - Dec 12, 1988)

B.P. Davies (1981 - 1983)

D. Redgrave (Jul 9, 1980 - 1981)

SENIOR ADM*, ECONOMIC POLICY & INTERGOVERNMENTAL AFFAIRS, TEIA

D.W. Stevenson (Apr 10, 1974 - Oct 26, 1976)

ADM. ECONOMIC POLICY AND INTERGOVERNMENTAL AFFAIRS, TEIA

D.W. Stevenson (Apr 1, 1972 - 1974)

DEPARTMENT OF ECONOMICS AND DEVELOPMENT

Office of the Chief Economist

H. Ian Macdonald (Jan 1, 1965 - Dec 15, 1967)

*Note: For the period October 26, 1976 to July 9, 1980 the position of Senior ADM, Economics and Intergovernmental Affairs, was eliminated in response to the Report, Ontario Special Program Review, November 1975.

The day-to-day work was carried out by the line managers, the executive directors of the Office of Intergovernmental Affairs, the Local Government Division and the Office of Economic Policy.

From October 26, 1976 to August 16, 1978, D.W. Stevenson retained his position as Senior Assistant Deputy Minister and was on special assignment for the Minister and Deputy Minister until his appointment as Deputy Minister, Ministry of Intergovernmental Affairs on August 16, 1978.

Office of Economic Policy, TEIA (established April 1, 1972)

Executive Director - C.P. Honey (1972)

- D. Redgrave (1972-80)

Policy Planning Division, Treasury Department

Executive Director - D.W. Stevenson (1968-72)

DEMOGRAPHICS AND SOCIAL ECONOMICS BRANCH, T & E (established May 9, 1988)

Director - John Tylee* (May 9, 1988 - Dec 1, 1988)

Acting Director - Ron McGinley (Dec 1, 1988 -)

Economic Policy Branch, TEIA (established 1976)

Director - D.B. Tully (1976-79)

- B.B. Purchase (1979-82)

Acting Director - Peter Sadlier-Brown (1983-84)

- Qaid Silk and Gregor Robinson (1985)

Director - John Tylee (Nov 7, 1985 - May 9, 1988)

Policy Planning Branch, TEIA (established 1973)

Director - B.A. Smith (1973-76)

*Coordinator of Infrastructure Financing Review for the period December 1, 1988 to November 31, 1989.

Economics Planning Research, Department of T & E (established 1966)

Director - C.P. Honey (1967-72)

- D. Redgrave (1972)

Economics Branch (Department of Economics and Development)

Director - D.W. Stevenson (1962-67)

General Economics Research (Department of Economics)

The Branch reported through the Deputy Minister from 1957 to 1961.

ECONOMIC FORECASTING BRANCH, MINISTRY OF T & E (established May 9, 1988)

Director - Qaid Silk

Macroeconomic Policy Group, Ministry of T & E (established March 6, 1987)

Assistant Director - Qaid Silk, reported directly to ADM,
Office of Economic Policy.

SECTORAL AND REGIONAL POLICY BRANCH, MINISTRY OF T & E
(established June 27, 1984)

Director - John Tylee (Jun 27, 1984 - Nov 7, 1985)

- Henk Ploeger (Nov 7, 1985 - Dec 9, 1988)

Acting Director - David Trick (Dec 12, 1988 - Feb 6, 1988)

Director - Henk Ploeger (Feb 6, 1989 -)

Economic Development Branch, TEIA (established Apr 1, 1976)

Director - B.A. Smith (Dec 1976 - 1978)

- W.J. Perry (Feb 3, 1981 - Oct 1981)

- D.C. MacKinnon (Oct 1981 - 1983)

- John Tylee (1983-84)

Regional Development Branch, TEIA (established 1976)

Director - E.H. Suichies (1976)

Regional Planning Branch, TEIA

Director - S.J. Clasky (1973)

- E.H. Suichies (1974-75)

Regional Development Branch (Department of Treasury and Economics)

Director - R.S. Thoman (1968-70)

- S.J. Clasky (1971-72)

Regional Development Branch (Department of Economics and Development)

Associate Director - A.H. Lamasurier (1966)

Director - R.S. Thoman (1967)

Regional Development Services (Department of Economics and Development) - established 1965

Transferred to the Office of the Chief Economist from the Trade and Industry Branch in 1966.

ECONOMIC ANALYSIS BRANCH (established 1973)

This name had been previously associated with the Statistics area (see Note on page FD-8) and renamed the Economic Research Branch in 1979. This Branch was dissolved in 1982.

Director - H. Banning (1973-82)

Acting Director - L. Richards (May 6, 1982 - Dec 31, 1982)

STATISTICS

The Economic and Statistical Services Division of the Department of Treasury and Economics (1966-72) was renamed the Central Statistical Services of TEIA (1972-82) with Executive Director O.M. Schnick. The Statistical Services Branch replaced Central Statistical Services on Oct 25, 1982 with Director, J. Tylee. On June 27, 1984 the Statistical Services Branch was split between Economic Policy Branch and Sectoral and Regional Policy Branch.

Statistics (Department of Economics)

Director - R.A. Farrell (1957)

Economic Statistics Branch

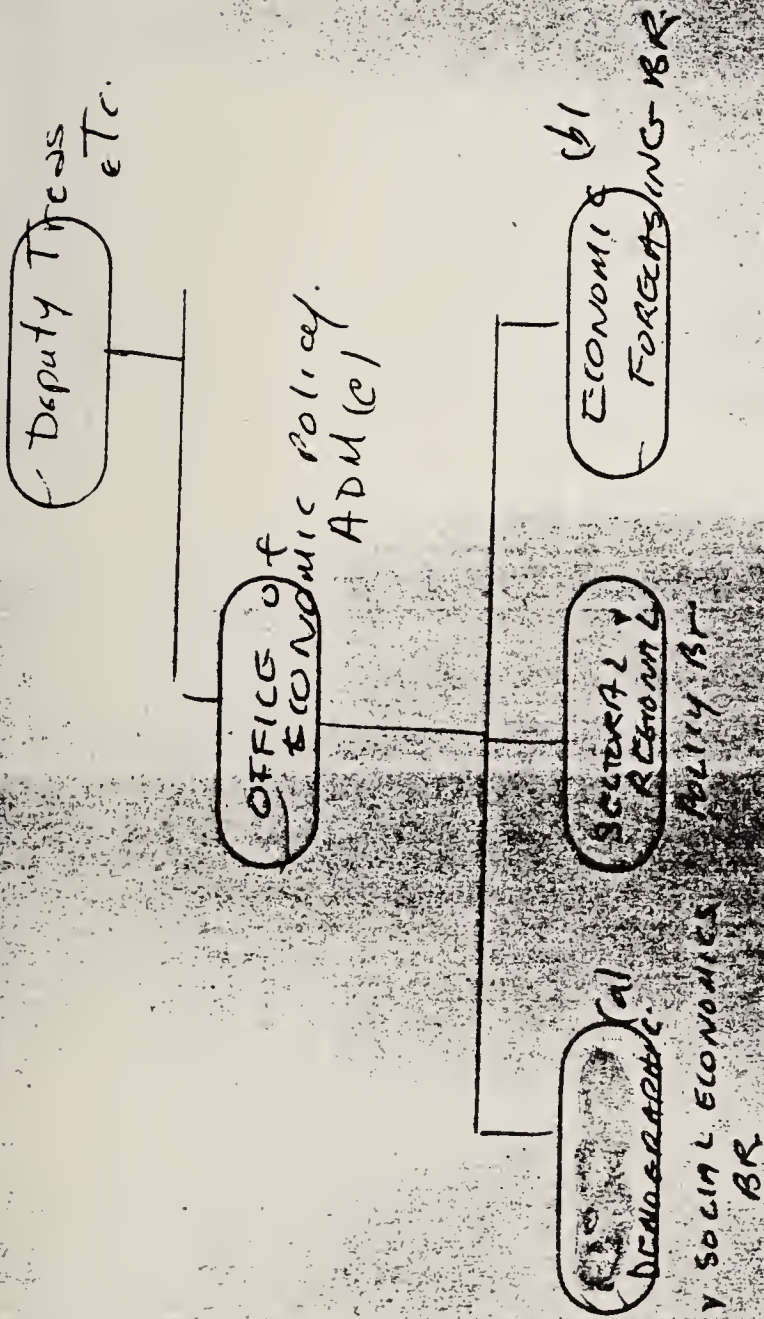
Director - O.M. Schnick (1959-62)

Special Research and Surveys Branch (Department of Economics and Development)

Director - O.M. Schnick (1963-65)

Note: Special Research Surveys Branch split into two branches, a continuation of the Special Research and Surveys Branch under O.M. Schnick and Statistics Branch under Dr. K. Cheng. The Statistics Branch became the Ontario Statistical Branch from 1966 to July 1, 1976 under Dr. K. Cheng.

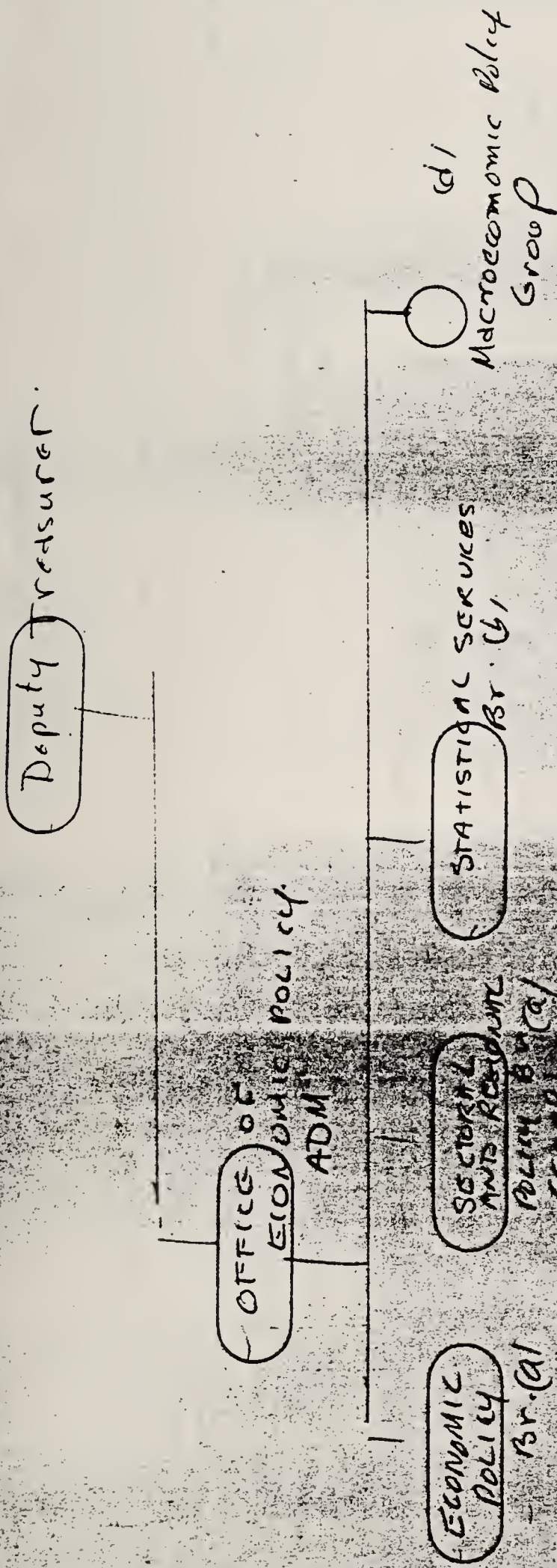
The Special Research and Surveys Branch was renamed the Applied Economics Branch in 1966 to 1972. From 1973 to 1977 the Econometric Research Branch replaced the Applied Economics Branch in the Central Statistical Services Division. R.H. Frank was Director of the Econometric Research Branch from 1973 to 1977.



- (a) EC. Policy Br. renamed May 9, 1958
- (b) Macro economic Policy Group renamed May 9, 1958
- (c) also chief economist 1/11 Dec. 9, 1958

MIN OF TREASURY & ECONOMICS OFFICE OF ECONOMIC POLICY

1958-



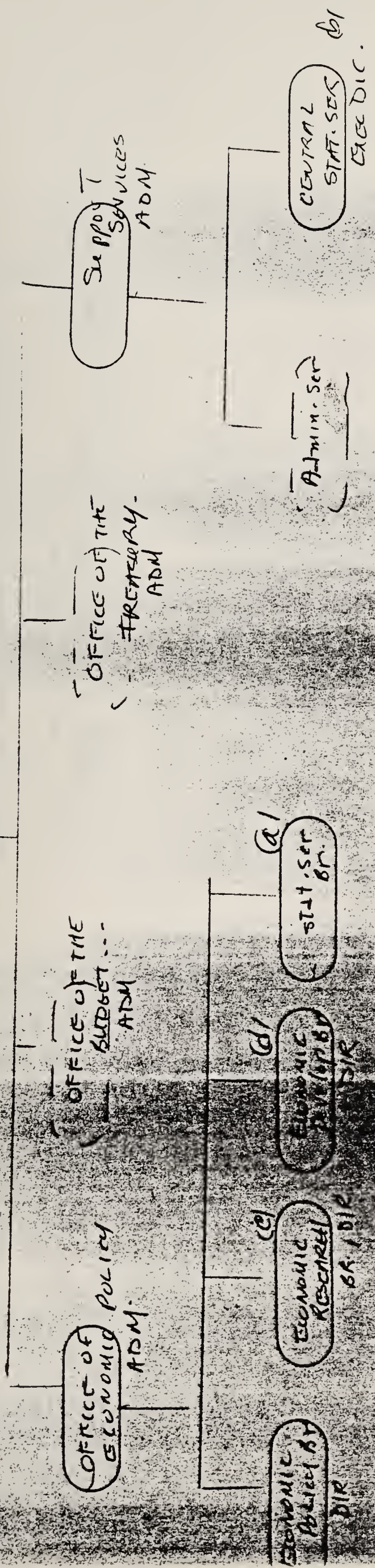
- (a) Restructured New 1985
- (b) Restructured Jan 27, 1984 - split of staff to establish SARP
- (c) Renamed Econ. Development Br. SARP, Jun 27, 1974.
- (d) Est. March 6, 1987, formerly Dev Policy Br.

Min of Treasury & Economics

OFFICE OF ECONOMIC POLICY

1981-1987

- Deputy Treasurer



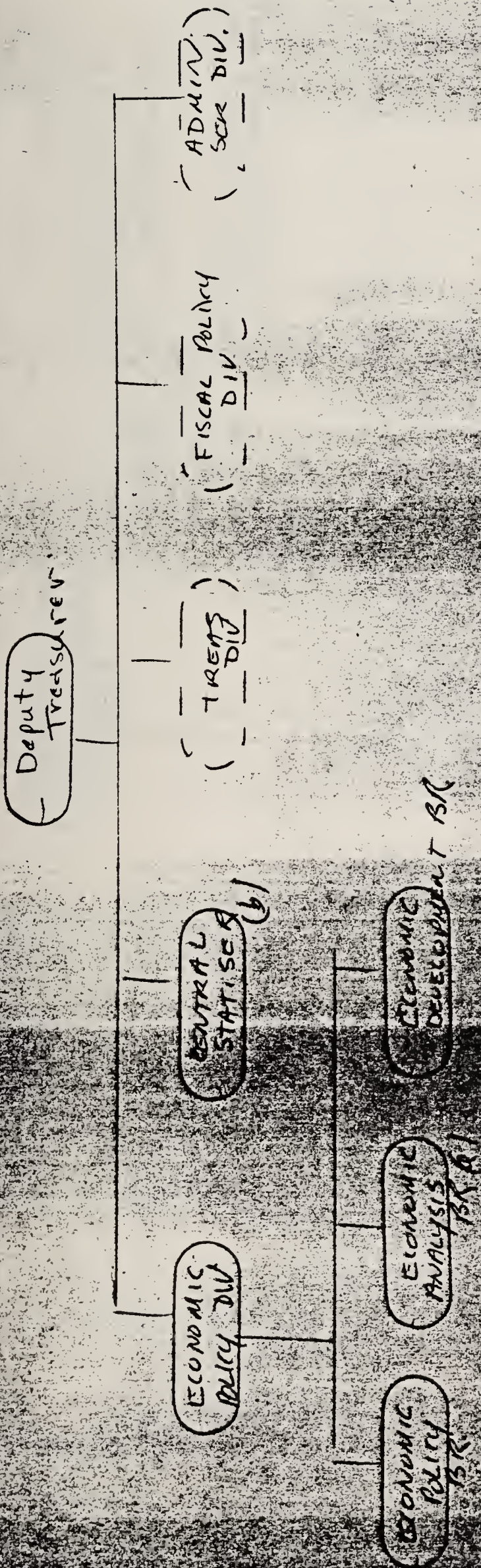
- (a) Oct 25, 1982, replaced central Stat. Services
- (b) Central Staff Ser. REMOVED OCT 25, 1982 - (a)
- (c) DISOLVED in 1982
- (d) Ec. Res Br + Ec. Develop Br. restructured in 1980

Mem of Treasury & Economics

OFFICE OF ECONOMIC POLICY

July 9, 1980 - 1983

Appendix FDH

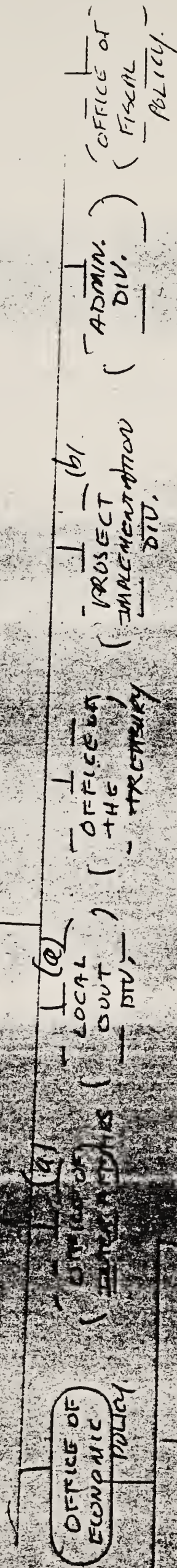
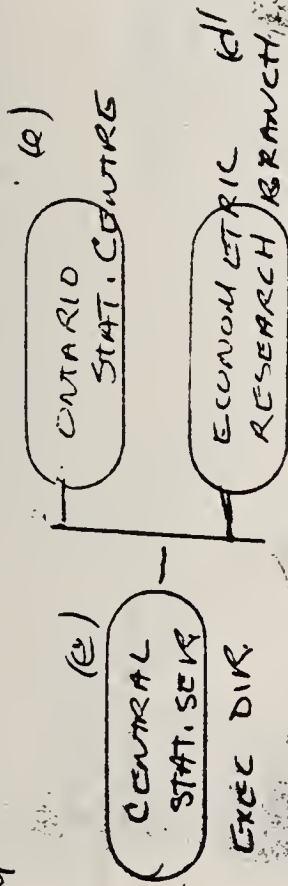


- (a) Renamed Economic Research DE - 1979
- (b) Realigned with statistics transferred to M.N.R. - April 1978

MIN OF TREASURY & ECONOMICS
OFFICE OF ECONOMIC POLICY

Aug 1978-1979

Deputy Treasurer
- SENIOR ADM
- 2 ADM'S



1) To MIA Aug 16, 1975

2) Dissolved Dec 13, 1977

3) Regional Develop. Br. renamed E.D. Develop Br. April 1, 1976

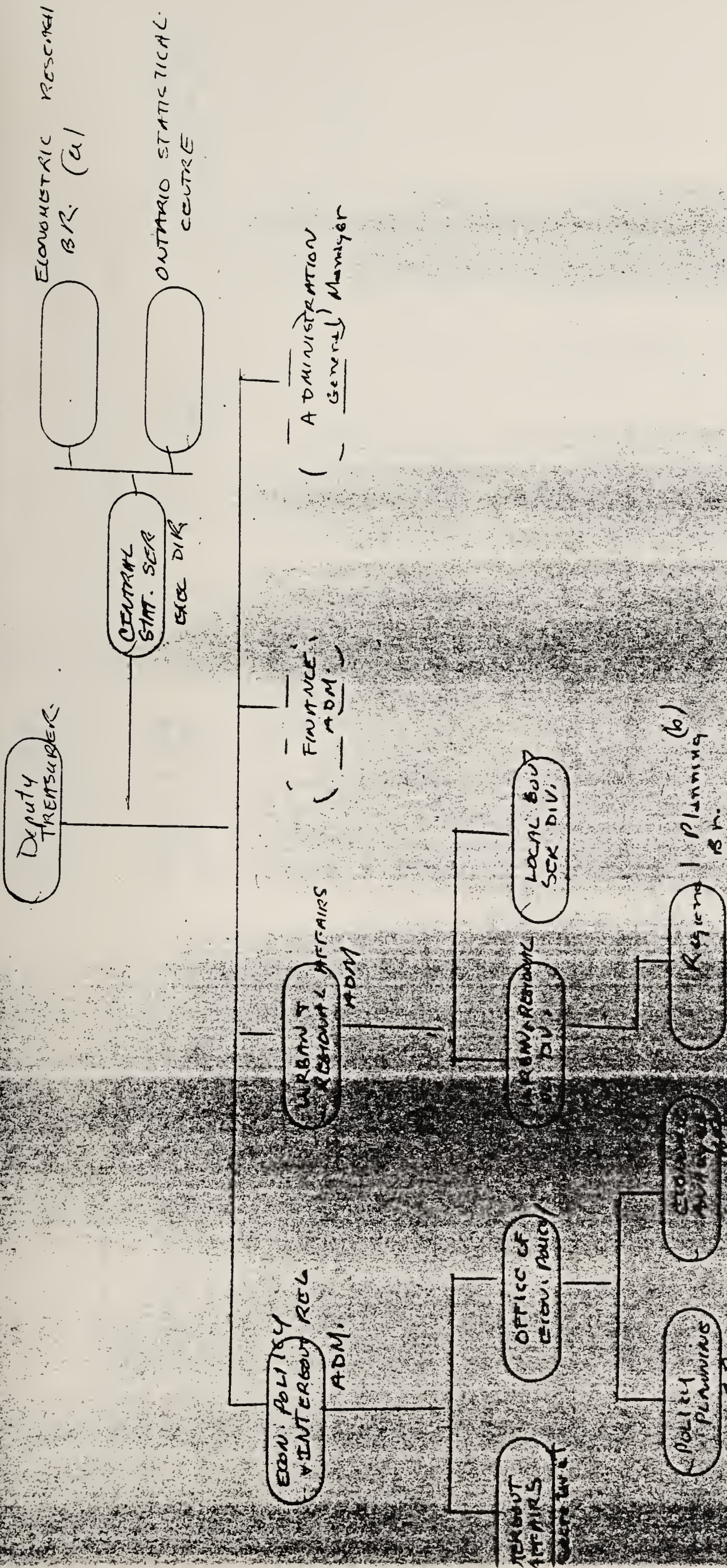
4) Dissolved Jan 30, 1977

5) CSS and int. Stat. Centre integrated July 1977.

ONT. MIN OF TEA

OFFICE OF ECONOMIC POLICY

April 1, 1976 - 1978



(a) EST. 1973
 (b) Transferred to Div. of Economic Policy, April 1, 1976
 (c) Renamed Ec. Pl. Br. Planning BR. 1973.

MIN. OF TEIA
 OFFICE OF ECONOMIC POLICY

1973-
 April 1, 1976

Deputy Treas.

ADMINISTRATION
(GENERAL MS.)

FINANCE
(ADM.)

URBAN & RURAL
AFF. ADM.

Economic
Policy & Intergovt. Rel.

Int. Stat.
Bureau

EMERGOVT.
REL. SEC.

OFFICE FOR
ECONOMIC PLANNING

SECTORAL
COORDINATOR

ECONOMIC
ANALYSIS
BR.

DEVELOPMENT
BR.

URBAN &
REGIONAL
DEVELOPMENT

PROD. & MFG.
SERVICES

REGIONAL
DEVELOP. BR.

Min. of TEA
OFFICE OF ECONOMIC POLICY
April 11, 1972.

OFFICE OF THE TREASURY

Text	FE-1
Senior Staff	FE-3
Organization Charts, 1963 to present	
Ministry of Treasury and Economics, 1988	FE-6
Ministry of TEIA (T & E), April 1976 to July 9, 1980	FE-7
Ministry of TEIA, April 1, 1972 to April 1, 1976	FE-8
Department of T & E, July 23, 1968 to April 1, 1972	FE-9
Treasury Department, 1963 to July 23, 1968	FE-10

OFFICE OF THE TREASURY

The history of the development of the Treasury function in the Ministry of Treasury and Economics is the story of one of the two primary functions of the original Treasury Department. The Office of the Treasury evolved from the position of Controller of Finances.*

A Controller of Revenue was established on February 27, 1927. As the complexity of government increased, two Divisions were established in the Treasury Department; one, the Accounts Division in 1963 with a Comptroller of Accounts (previously the Chief Accountant); and, the other, the Finance Division in 1966 with a Comptroller of Finance.

On April 1, 1972 the Government Accounts Division and the Finance Policy Division were amalgamated to form the Finance Policy Division with George McIntyre as Executive Director. This division reported to Terry Russell, A.D.M. of Finance, Ministry of TEIA, from 1972 to 1975. On April 1, 1972 a number of common functions of the Accounts Division were transferred to the new Ministry of Government Services (ie. Government Accounting Services, Pension Funds Branch, and Government Employment Benefits Plans. The position of Head Cashier was overtaken by technology and declared redundant.

In 1973 the Fiscal Policy Division was renamed the Treasury Division. On July 9, 1980 George McIntyre was appointed Assistant Deputy Minister of the new Office of the Treasury. On February 7, 1984, D.S. McColl was appointed ADM, Office of the Treasury.

*Controller changed to Comptroller in 1954 (O.S. 1954, c.30)

The Office of the Treasury is presently composed of three branches - Financial Operations, Finance Policy, and Financial Information and Accounting Policy (FIAP).

The FIAP Branch (previously Government Accounts Branch) performed the corporate controllership function and derives its mandate from those responsibilities of the Treasurer embodied in the Treasury and Economics Act and the Financial Administration Act.

The Finance Policy Branch, established on Jan 1, 1987, provides the Treasurer with policy advice on finance, investment and debt concerns for the Government and its Crown Corporations.

The Finance Operations Branch, previously Financial Management Branch, has four main areas of operational responsibility - cash, investment, debt, and securities management.

When the Finance Management Branch was restructured on January 1, 1987 into two branches, Finance Operations and Finance Policy, the Securities Branch was folded into the Finance Operations Branch. The Securities function has had a long history in the Treasury with a Regulatory Stocks and Bonds Officer appointed in 1906 by Order in Council and a Bond Branch established in 1921.³³ In 1954 the Bond Branch was renamed the Securities Branch with a director in charge.

33. Wm. N. Douglas. Op. cit., p.79.

OFFICE OF THE TREASURY (1980 -), Ministry of T & E

Assistant Deputy Minister - D.S. McColl (Feb 7, 1984 -)

- George McIntyre (Jul 9, 1980 - Feb 7, 1984)

ADM*, Finance - Terry Russell (1972 - 1975)

TREASURY DIVISION (1973 - 1980), Ministry of T & E, Ministry of TEIA
(Finance Policy Division, 1972)

Executive Director - George McIntyre (Apr 1, 1972 - Jul 9, 1980)

ACCOUNTS DIVISION (1963 - 1972), Department of Treasury and Economics

Chief Accountant - H.E. Brown (1948 - 1952)
- H.H. Walker (1953 - 1954)

Comptroller of Accounts - H.H. Walker (1955)

- W.C. Browning (1956 - 1965)

- George McIntyre (1966 - 1972)

FINANCE DIVISION (1966 - 1972), Treasury Department

Comptroller of Finances - C.S. Walters (1954 - 1955)

- H.H. Walker** (1956 - 1965)

- D.P. Holmes (1966 - 1972)

* For the period Oct 26, 1976 to July 9, 1980 the position of ADM, Finance, was eliminated in response to the Report, Ontario Special Program Review, Nov 1975.

The day-to-day work was carried out by the line managers, the executive directors of the Fiscal Planning Division and the Treasury Division respectively.

**In 1962 and 1963, H.H. Walker was Comptroller of Finances and Associate Deputy Treasurer.

FINANCE OPERATIONS BRANCH (established Jan 1, 1987), Ministry of T & E

Director - R.S. Watson (Jan 1, 1987 -)

Finance Management Branch (Ministry of T & E, and TEIA)

Director - R.J. Watson (1984 - 1986)

- D.S. McColl (1971 - 1984)

Securities Branch (merged into Finance Operations Branch, Jan 1, 1987)

Director - Paul Fieldus (1977 - 1986)

- L.D. Gagen (1963 - 1977)

- A.W. Davies (1955 - 1962)

Registrar and Custodian of Securities (Bond Branch) - A.W. Davies (1948 - 1954) (Treasury Department)

FINANCE POLICY BRANCH (established Jan 1, 1987), Ministry of T & E

Director - R.D. Christie - Jan 1, 1987 - Feb 6, 1989

Acting Director - Sandra Tychsen (Feb 6, 1989 -)

FINANCIAL INFORMATION AND ACCOUNTING POLICY BRANCH, Ministry of T & E, and TEIA

Director - Wendy Tysall (June 1, 1988 -)

- A.W. Nethery (1972 - 1988)

Government Accounts Branch (1963 - 1972)

Director - G.A. Garrett (1963 - 1972)

Government Accounting Methods Branch (1969 - 1972)
(merged with FIAP April 1, 1972)

Director - D.W. Maskens (1969 - 1972)

Audit Standards Branch (1972 - 1973)
(merged with FIAP, 1973)

Director - D.J. Morgan

Pension Funds Branch (1961 - 1972)
(transferred to MGS by O.S. 1972, c.1, s.74)

Director - A.E. Stacey (1961 - 1965)

- J.D. MacDonald (1966 - 1972)

(c)
OFFICE OF THE
TREASURY
ADM. (b)

FINANCIAL INFO,
ACCOUNTING POLICY
BE

DIR.

(a)
FINANCE
OPERATIONS BR

(a)
FINANCE
POLICY BR

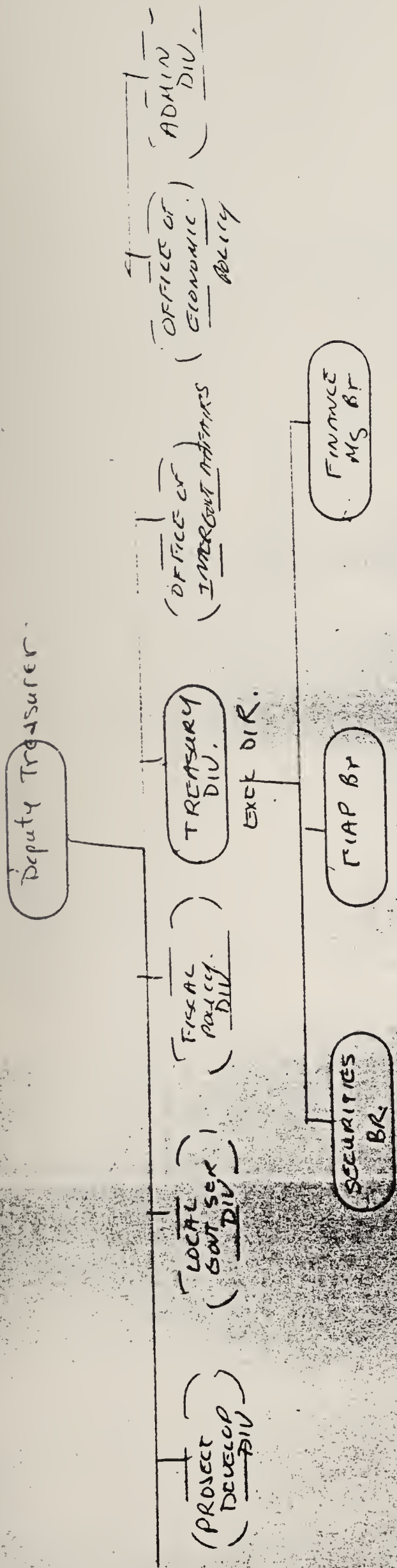
(a) FINANCE US Br. restructured into two branches Jan 1/1987.
Note: Securities Br. joined FINANCE Operations Br. on this date

(b) ALSO CHAIRMAN UNIC

(c) est. July 9, 1980

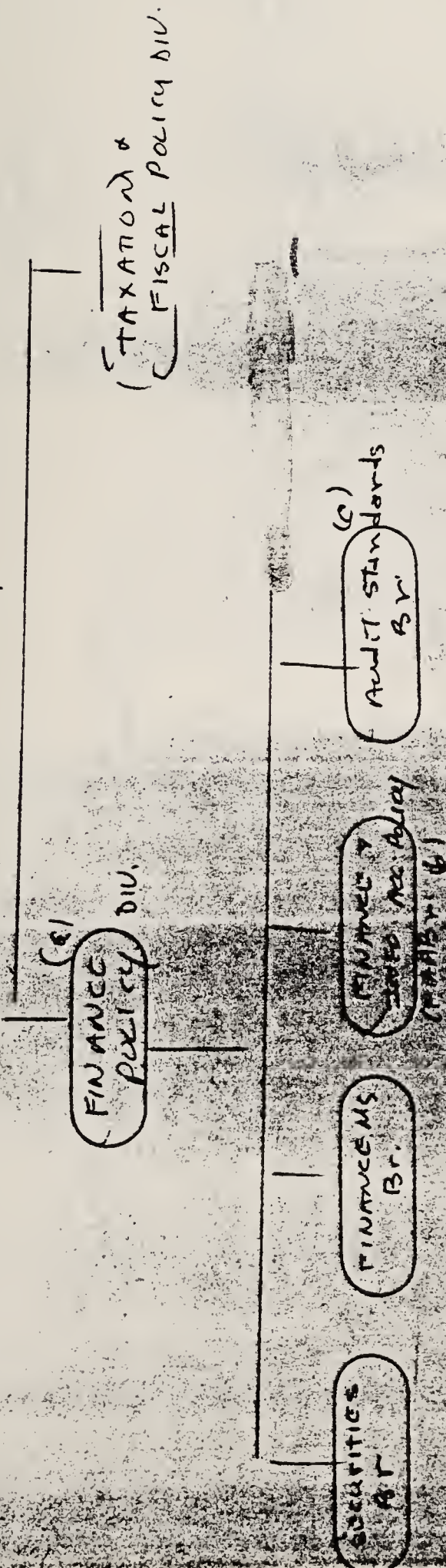
MIN OF TREASURY & ECONOMICS
OFFICE OF THE TREASURY

1988



MIN OF TREASURY (Minot To E after Aug 1978)
OFFICE OF THE TREASURY (TREASURY DIVISION)
April 1976 - July 1980

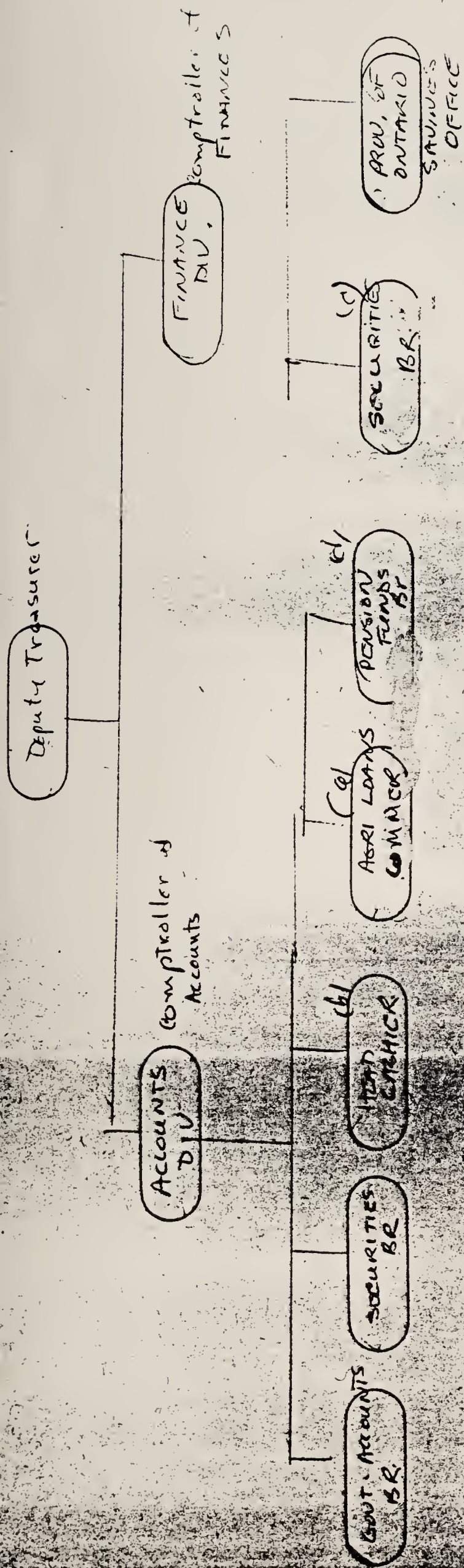
FINANCE ADM (d)



- (a) Combined ACCOUNTS DIV. & FINANCE DIV OF DEPT OF TREASURY & ECONOMICS - April 11, 1972.
- (b) GOVT. ACCT. METHODS BR. LATER MOVED TO FIAP April 11, 1973
- (c) Absorbed by FIAP - 1973
- (d) Position eliminated in 1976

MIN. OF TEIA
OFFICE OF THE TREASURY (FINANCE POLICY DIVISION)

April 11, 1972 - April 11, 1976



a) Agri loans comm'r changed to Loan Accounting BR 1964
 b) Reported through Govt Accounts BR 1965
 c) Transferred to Finance Div. for 1966 and 1967
 d) Est in 1961 Publications of the Govt of Ont 1952-1971, p.307

TREASURY DEPARTMENT
 July 23
 1963 - 1968

TAX REFORM TASK FORCE

TAX REFORM TASK FORCE

Government of Ontario, Tax Reform Task Force, Ministry of Treasury and Economics.

Task Force chaired by ADM, Tax Reform, Ministry of Treasury and Economics - Larry Leonard.

Task Force sponsored by a Standing Committee comprising:

Deputy Treasurer (Chair)
Deputy Minister of Revenue
Deputy Minister of Financial Institutions

Official start on October 16, 1987 with creation of the position of ADM, Tax Reform.

Minimum term to November 1988 and maximum to November 1989.

PREAMBLE

- . After approximately three years of preparation and transitional federal tax policy, the Minister of Finance tabled a White Paper on Tax Reform, 1987 before the House of Commons.
- . The White Paper prescribes a two-staged process of comprehensive tax reform beginning in 1988, affecting personal income taxation, corporate income taxation, and consumption taxation on goods and services.
- . All provinces have an opportunity and obligation to respond to the white paper in terms of both the final form of federal taxation, and resulting adjustments to provincial taxation.

PURPOSE OF TASK FORCE

- . To help manage the Ontario response to federal tax reform and advise on resulting aspects of provincial tax and fiscal policy, including the evaluation of the economic, social and administrative impact of alternate proposals and the formulation of policy options.
- . To evaluate the effects of tax reform on the operations and costs of programs within the public sector itself, and advise on appropriate expenditure, revenue and other policy responses.

- . To act as a focal point for interested or affected parties and a clearing house for information and opinions received from or provided to those parties.
- . To act as liaison on tax reform to other major government policy projects and forums.
- . To foster knowledge and awareness of tax reform in the provincial context.

(Task Reform Task Force, January 7, 1988)

"TREASURY" AGENCIES, BOARDS AND COMMISSIONS
AND OTHER FUNCTIONS

Introduction	G-1
Agricultural Development Board	G-2
Board of Censors of Motion Pictures	G-2
Board of Industrial Leadership and Development	G-2
Bureau of Archives	G-3
Bureau of Statistics and Research	G-3
Civil Service Commission	G-3
Commissioner of Agricultural Loans and Settlers' Loan Commissioner	G-4
Computer Services Centre	G-5
Department of Public Records and Archives	G-5
Education	G-5
Housing Corporation Ltd.	G-5
IDEA Corporation	G-6
Inflation Restraint Board	G-6
Intergovernmental Affairs	G-6
Motion Picture Bureau	G-9
Motion Picture Censorship and Theatre Inspection Bureau	G-9
Niagara Escarpment Commission	G-9
Office of Athletics Commission	G-10
Office of Provincial Economist	G-10
Ontario Economic Council	G-10
Ontario Fuel Board	G-10
Ontario Land Corporation	G-10

Appendix G

Ontario Municipal Employees Retirement Board	G-11
Ontario Education Capital Act Corporation	G-12
Ontario Municipal Improvement Corporation	G-12
Ontario Universities Capital Act Corporation	G-12
Ontario Parks Integration Board	G-13
Ontario Racing Commission	G-13
Pension Commission of Ontario	G-13
Post Office (Legislative Assembly)	G-13
Provincial Savings Office	G-13
Public Service Superannuation Board	G-14
Queen's Printer Office	G-14
Revenue Function	G-14
Stadium Corporation of Ontario Ltd	G-16
Teachers' Superannuation Commission	G-16
Theatres Branch	G-16
Travel and Publicity Bureau	G-16
Treasury Board	G-17
Urban and Regional Affairs	G-17

TREASURY AGENCIES, BOARDS, COMMISSIONS
AND OTHER
GOVERNMENT FUNCTIONS

INTRODUCTION

The Treasury Department was one of the original five departments of the Ontario provincial government in 1867.

A number of functions were placed under its umbrella from time to time, at least in the early years of a new organization or function. Some of these functions were eventually integrated into the Ministry's organizational structure. The dates, shown in brackets after the organization's names, are the periods the function was located in the "Treasury" ministry or reported to the Treasurer of Ontario.

. AGRICULTURAL DEVELOPMENT BOARD (May 31, 1921 - March 11, 1925)

Established by the Agricultural Development Act, O.S., 1921, c.32. Transferred to the Commissioner of Agricultural Loans March 11, 1925 by O.S. 1925, c.30.

. BOARD OF CENSORS OF MOTION PICTURES (June 1, 1911 - 1938)

Established by the Theatres and Cinematographers Act O.S. 1911, c.73, effective June 1, 1911. Evolved into the Motion Picture Censorship and Theatre Inspection Branch in 1938.

. BOARD OF INDUSTRIAL LEADERSHIP AND DEVELOPMENT (November 13, 1980 to July 11, 1985)

BILD was established on November 13, 1980 (Ontario Debates, November 13, 1980, p.4623) and was dissolved on July 11, 1985 (Ontario Debates, July 11, 1985, p.684). BILD was a cabinet committee which was charged with the responsibility to design and implement an economic strategy for the province. BILD evolved from the Employment Development Fund (EDF) which was established in 1979 and wound up in 1981/82. The Secretariat for BILD was located in the Ministry of Treasury and Economics and reported to the Deputy Treasurer and Deputy Minister of Economics.

BILD Secretariat

Secretary - Duncan Allan (December 1980 to September 1981)

- D. Blair Tully (September 1981 to 1985)

. BUREAU OF ARCHIVES (1903 - March 27, 1923)

Established in 1903 and repealed in 1923 with the establishment of the Department of Public Records and Archives in 1923 (O.S. 1923, c.20, effective March 27, 1923).

. BUREAU OF STATISTICS AND RESEARCH (December 1943 - 1954)

Established as a Branch in the Treasury Department in December 1943. Late in 1954 the Bureau was absorbed by the Office of the Provincial Economist.

. CIVIL SERVICE COMMISSION (1959 - 1968, 1970 - February 2, 1972)

By Order in Council 3470/59, the Public Service Act transferred to the Treasurer of Ontario from the Provincial Secretary.

Order in Council 5028/66 designated the Treasurer of Ontario as the member of the Executive Council responsible for the Civil Service Commission.

By Order in Council 2860/69 (effective August 1, 1969) designated the Provincial Secretary as the member of the Executive Council to whom Civil Service Commission is responsible.

In 1970 and 1971 responsibility for the Civil Service Commission was returned to the Treasurer of Ontario. By Order in Council 498/72 (effective Feb 2, 1972) the Chairman of Management Board was made responsible for the Civil Service Commission.

Chairman - (1959 - 1965) Hon. James Allan
and

Treasurer (1966 - 1968) Hon. C. MacNaughton

(1970 - Feb 2, 1972) Hon. W. Darcy McKeough

. COMMISSIONER OF AGRICULTURAL LOANS AND SETTLERS' LOAN
COMMISSIONER

By O.S. 1925, c.30 (effective March 11, 1925) all rights and duties of the Agruciltural Development Board were passed to the Commissioner of Agricultural Loans. An Agricultural Loans Branch was established within the Treasury Department to deal with these loans. It was renamed the Loan Accounting Branch in 1964 and again renamed the Central Collection Services in 1970. From April 1, 1972 to July 1, 1973 Central Collection Services came under the Financial Information and Accounting Policy Branch.

By O.S. 1973, c.32 (effective July 1, 1973) An Act to repeal the Agricultural Development Act was passed and all the assets and duties of the Commissioner of Agricultural Loans were vested in the Treasurer of Ontario and the Minister of Economics & Intergovernmental Affairs.

The financial report of the Commissioner of Agricultural Loans for the year ending March 31, 1973 reported that there had been no loans granted by the Commissioner since 1948. The last person appointed to the position of Commissioner of Agricultural Loans and Settlers' Loans Commissioner was Murray Maynard by O.C. 889/68 dated February 29, 1968.

. COMPUTER SERVICES CENTRE (1968 to 1972)

The Computer Services Centre reported to the Computer Services Board. The Deputy Treasurer was chairman of its Board. The Computer Services Centre was transferred to the Ministry of Government Services in October 1972 (Recommendation 9.5 COGP Interim Report #5, February 1972).

. DEPARTMENT OF PUBLIC RECORDS AND ARCHIVES (1923-1933)

The Department of Public Records and Archives evolved from the Bureau of Archives and was established by the Archives Act of 1923. It reported to the Treasurer. In 1933 it was transferred to the Department of Education.

. EDUCATION (July 1, 1867 to February 10, 1876)

The education function for the Province of Ontario was handled by the Treasury Department until a Department of Education was established by O.S. 1875-76, c.16 (effective February 10, 1876).

. HOUSING CORPORATION LTD (April 29, 1948 - August 19, 1974)

The Housing Corporation Ltd was established as a Crown Corporation on April 29, 1948 by letters patent (RSO 1950, c.174, s.10). The Corporation resided within the Financial Information and Accounting Branch (previously the Government Accounts Branch, and earlier still the Housing Mortgage Branch of the Treasury Department).

The Housing Corporation Ltd became the Ontario Mortgage Corporation by certificate of amendment of Articles #57082, effective August 19, 1974 and was transferred from the Ministry of Treasury, Economics and Intergovernmental Affairs to the Ministry of Housing on that date. Since 1987 it has been located in the Ministry of Government Services.

. IDEA CORPORATION (October 30, 1981 to March 22, 1982)

Established by the Idea Corporation Act, O.S. 1981, c.34 (effective October 30, 1981) and reported to the Treasurer. On March 22, 1982 it was transferred to the Ministry of Industry and Trade.

. INFLATION RESTRAINT BOARD (September 21, 1982 to February 3, 1987)

The Board was established by the Inflation Restraint Act, O.S. 1982, c.55 (effective September 21, 1982) and repealed by O.S. 1987, c.2, s.1, effective February 3, 1987, (Public Sector Prices and Compensation Review Act). The work of the Board was completed on October 31, 1985. The Board was then inactive until February 3, 1987. J.L. Biddell was chairman of the Board from 1983 to 1985 when it was formally wound up.

. INTERGOVERNMENTAL AFFAIRS (1956-1978)

Early History

The intergovernmental affairs function was established in the Department of Economics in 1956 as a section which was elevated into the Inter-Governmental Relations Branch in 1957

with W.J. Smithson as director. The Department of Economics became the Department of Economics and Federal and Provincial Relations on January 27, 1961 (O.S. 1961, c.19). On December 15, 1961, this department was absorbed into the new Department of Economics and Development (O.S. 1961-62, c.30). In 1962 the Inter-Governmental Relations Branch was transferred to the Treasury Department to assist with the budget and to work on federal-provincial agreements. W.H. Smithson became Director of Statistics and Research for the Treasury Department. On December 15, 1967 the Statistics and Research Branch was renamed the Revenue Research Branch and was attached to the Deputy Provincial Treasurer (Revenue) in the Treasury Department. The Branch was transferred to the new Department of Revenue on July 23, 1968, (O.S. 1968, c.29). With the transfer of the old Inter-Governmental Relations Branch to the Treasury Department in 1962, there was no branch in the Department of Economics and Development dealing with intergovernmental affairs. This was rectified in 1966, when H. Ian Macdonald, the Chief Economist, established the Federal-Provincial Affairs Secretariat, of which he also became the director.

When the Economics Division of the Department of Economics and Development was transferred to the Treasury Department on December 15, 1967, the Federal-Provincial Affairs Secretariat also went along. The Secretariat became part of the new Department of Treasury and Economics on July 23, 1968 and again formed part of the new Ministry of Treasury and Economics and Intergovernmental Affairs on April 1, 1972.

On August 16, 1978 (O.S. 1978, c.64) the Ministry of Intergovernmental Affairs was established and was composed of the former Office of Intergovernmental Affairs and the Local Government Division.

On March 3, 1980 about 50% of the staff of the Municipal Finance and Intergovernmental Finance Branches were transferred from the Department of T & E to the Ministry of Intergovernmental Affairs. On April 1, 1981 the Municipal Affairs Division of the Ministry transferred to the new Ministry of Municipal Affairs and Housing.

The Officers of this function from 1966 to 1978 were:

Department of Economics and Development 1966 to December 15, 1967.

. Federal-Provincial Affairs Secretariat

- H. Ian Macdonald (Acting Director, 1966)
- D.W. Stevenson (Acting Coordinator, 1967)

. Treasury Department (December 15, 1967 to July 23, 1968)

. Federal-Provincial Affairs Secretariat

- D.W. Stevenson (Acting Coordinator, 1968)

. Department of Treasury and Economics (July 23, 1968 to April 1, 1972)

. Federal-Provincial Affairs Secretariat

- E.D. Greathed (Coordinator, 1968-72)

. Ministry of TEIA (April 1, 1972 -)

. Office of Intergovernmental Affairs

- E.D. Greathed (Executive Director, 1972 - 1978)

. Intergovernmental Affairs Secretariat*

- G.S. Posen (Director, 1972 - 1978)

*Note: The Intergovernmental Affairs Secretariat became the Federal-Provincial and Intergovernmental Affairs Secretariat in 1973.

. External Affairs

- Pat Sharp (Coordinator, 1973 to 1974; Director, 1974 to 1976)
- M. Fordyce (Director, 1977 to 1978)

. Provincial-Municipal Affairs Secretariat**

- R.A. Illingworth (Director, 1973 to 1976)

**Transferred to Local Government Division of Ministry of TEIA in April 1976.

. MOTION PICTURE BUREAU (1917 - 1934)

The Bureau was established in 1917 and closed in 1934.

MOTION PICTURE CENSORSHIP AND THEATRE INSPECTION BRANCH

This Branch evolved from the Board of Censors of Motion Pictures in 1938 and became the Theatres Branch in 1954.

. NIAGARA ESCARPMENT COMMISSION (June 22, 1973 to May 21, 1976)

This is an independent agency which reports through designated ministers. The Commission was established by O.S. 1970, c.31 (effective June 26, 1970) and reported through the Minister of Mines and Northern Affairs. It was transferred to the Treasurer of Ontario by O.S. 1973, c.52, s.1(c) effective June 22, 1973. By O.S. 1976, c.35

(effective May 21, 1976) it was transferred to the Provincial Secretary for Resources Development. The Commission was transferred to the Minister of Municipal Affairs and Housing by O.S. 1981, c.19, s.14 effective April 1, 1981.

. OFFICE OF ATHLETICS COMMISSION (May 20, 1947 to April 1, 1949)

The Office was established by O.S. 1920, c.30. It was placed in the Treasury Department from 1947-1949 (O.S. 1947, c.4 to O.S. 1949, c.7).

. OFFICE OF THE PROVINCIAL ECONOMIST (April 10, 1952 to March 28, 1956)

The Office of Provincial Economist was established on April 10, 1952 and on March 28, 1956 (O.S. 1956, c.30) it became the Department of Economics.

The Bureau of Statistics and Research had been absorbed by the Office of the Provincial Economist late in 1954.

. ONTARIO ECONOMIC COUNCIL (April 1, 1974 to December 31, 1985)

The Council was established on May 30, 1968 (O.S. 1968, c.82) and reported through the Department of Economics and Development (later the Department of Trade and Development, and Ministry of Industry and Tourism). On April 1, 1974 by O.C. 821/74 the Ontario Economic Council was transferred to the Ministry of Treasury, Economics and Intergovernmental Affairs. The Council was disbanded on December 31, 1985. The Act establishing the Council has not yet been repealed.

. ONTARIO FUEL BOARD (August 17, 1955 to February 13, 1958)

The Board was established by O.S. 1954, c.63 and was placed under the administrative supervision of the Attorney-General. By Order in Council 2302/55, dated August 17, 1955, the Board was transferred to the Provincial Treasurer. By Order in Council 422/58, dated February 13, 1958, the Board was transferred to the Minister of Mines.

. ONTARIO LAND CORPORATION (March 19, 1975 to December 15, 1978)

Established by O.S. 1974, c.134; proclaimed March 19, 1975. Transferred to Ministry of Housing by O.S. 1978, c.94 (effective December 15, 1978).

Chairman G.G. Bell (1975-1976)

C.P. Honey (1977-1978)

. ONTARIO MUNICIPAL EMPLOYEES RETIREMENT BOARD (April 1, 1972 to 1986)

Established by O.S. 1961-62, c.97 (effective April 8, 1962). Transferred from the Minister of Municipal Affairs to the Treasurer of Ontario and Minister of Economics and Intergovernmental Affairs by O.S. 1972, c.102 (effective April 1, 1972). Transferred back to the Minister of Municipal Affairs in 1987.

. THE ONTARIO EDUCATION CAPITAL AID CORPORATION (OECAC)
(March 29, 1966 - December 29, 1985)

Established by O.S. 1966, c.101, assented March 29, 1966,
wound up by O.S. 1985, c.14, s.6 - repealed (effective
December 20, 1985)

. ONTARIO MUNICIPAL IMPROVEMENT CORPORATION (OMIC)
(March 24, 1950 -)

The Corporation was established by O.S. 1950, c.50 (effective
March 24, 1950). It is still active with the Chairman and
Secretary Treasurer both located in the Ministry of Treasury
and Economics Office of the Treasury.

CHAIRMAN (also chairman OECAC and OUCAC)

1984 -	D.S. McColl, ADM, Office of the Treasury
1983 - 1984	George McIntyre, ADM, Office of the Treasury
1981 - 1982	T.I. Campbell, Deputy Treasurer
1974 - 1981	A.R. Dick, Deputy Treasurer
1968 - 1973	H. Ian Macdonald, Deputy Treasurer
1954 - 1967	H.E. Brown, Deputy Treasurer
1950 - 1953	C.S. Walters, Deputy Treasurer

. THE ONTARIO UNIVERSITIES CAPITAL ACT CORPORATION (OUCAC)
(May 8, 1964 to December 20, 1985)

Established by O.S. 1964, c.85 (effective May 8, 1964).
Wound up by O.S. 1985, c.14, s.6 repealed above act
(effective December 20, 1985). For further information see
the Ontario Budget, 1985, p.41-42.

- . ONTARIO PARKS INTEGRATION BOARD (April 1, 1956 - April 1, 1972)

Established by O.S. 1956, c.61, April 1, 1956. Board repealed by O.S. 1972, c.4, s.18, April 1, 1972.

- . ONTARIO RACING COMMISSION (April 1, 1954 - June 2, 1971)

Established under the Ontario Racing Commission Act O.S. 1950, c.67. The administration of the Act was assigned to the President of the Executive Council, Order in Council 650/50. The administration of the Act was transferred to the Provincial Treasurer by O.C. 987/54 dated April 1, 1954. By O.C. 1670/71, dated June 2, 1971, the administration of the Act was transferred to the Minister of Financial and Consumer Affairs.

- . PENSION COMMISSION OF ONTARIO (June 1, 1963 to April 1, 1972)

Established by O.S. 1962-63, c.103 (effective June 1, 1963). Transferred to Ministry of Government Services by O.S. 1972, c.1 (effective April 1, 1972).

- . POST OFFICE (LEGISLATIVE ASSEMBLY) (1925 - 1959)

Under administration of the Treasury Department from 1925 to 1959 when it was transferred to the Department of Provincial Secretary and Citizenship.

- . PROVINCIAL SAVINGS OFFICE (October 4, 1921 - July 23, 1968)

Established on October 4, 1921. Transferred to the Department of Revenue on July 23, 1968.

. PUBLIC SERVICE SUPERANNUATION BOARD (1959 - April 1, 1972)

Established by O.S. 1920, c.4 under the Provincial Secretary as Chairman of the Public Service Superannuation Board until 1959. Transferred to the Treasury Department for 1959. Transferred again in 1972 to the Minister of Government Services by O.S. 1972, c.1, s.76(1).

Chairman of the P.S.S. Board

George McIntyre	1970 - 1972
J.S. Stephens	1965 - 1969
A.E. Stacey	1963 - 1964
H.H. Walker	1959 - 1962

. QUEEN'S PRINTER OFFICE (- 1926) (1945 - 1947)

Under Treasury Department until 1926 when it became part of the Prime Minister's Office. It remained there until 1944 when it was returned to the Treasury Department for the period 1945 to 1947. It was transferred to the Department of the Provincial Secretary and Citizenship in 1947.

. REVENUE FUNCTION (July 1, 1867 - July 23, 1968)

Short History

The revenue function was part of the Treasury Department from the very beginning and became a separate division within the Treasury Department on February 27, 1927 (Ontario Budget Speech, February 27, 1927, p.21).

By 1967, six branches were set up in the Revenue Division - Corporation Tax and Logging Tax, Retail Sales Tax, Gasoline Tax, Hospital Tax, Revenue Inspection and Succession Duty.

Revenue Function (Continued)

On December 15, 1967 the Treasury Department was restructured into two components - one under the Deputy Provincial Treasurer (Finance and Economics), H. Ian Macdonald, and the other under the Deputy Provincial Treasurer (Revenue), H.H. Walker.

A further reorganization occurred in the summer of 1968 when the Revenue Division was reorganized into the Department of Revenue on July 23, 1968 (O.S. 1968, c.29) with the Hon. John H. White as Minister and H.H. Walker as Deputy Minister. The Treasury Department became the Department of Treasury and Economics on July 23, 1968 (O.S. 1968, c.41). From 1968 to 1972 the Administration Division of the Department of Revenue provided administrative services for its own Department and for the Department of Treasury and Economics and the Treasury Board.

On April 1, 1972 (O.S. 1972, c.1) the Department of Revenue became the Ministry of Revenue and the Department of Treasury and Economics became the Ministry of Treasury, Economics and Intergovernmental Affairs (O.S. 1972, c.3).

Comptrollers and Assistant Comptrollers of Revenue are listed below:

Controller of Revenue - J.T. White (Feb 27, 1927 - Nov 1934)

Assistant Controller of Revenue - W.A. Orr (Feb 27, 1927 - Nov 1934)

Controller of Revenue - W.A. Orr (Nov 1934 - Apr 1935)

Controller of Revenue - J.D. Peck (1935 - 1949)

Assistant Controller of Revenue - P.T. Clark (1936 - 1949)

Controller of Revenue* - P.T. Clark (1949 - 1964)

Assistant Controller of Revenue* - H.S. Gunn (1949 - 1966)

Comptroller of Revenue - D.J. McClelland (1964 - 1973)

*Title changed to Comptroller and Assistant Comptroller in 1954. (O.S., 1954, c.30)

. THE STADIUM CORPORATION OF ONTARIO LTD (August 1, 1984 -)

The Stadium Corporation of Ontario is a Crown Corporation held in right of Her Majesty by the Treasurer of Ontario. It was incorporated on August 1, 1984 as the Ontario Sports Stadium Corporation. On August 27, 1984 the Corporation officially changed its name to the Stadium Corporation of Ontario Ltd.

. TEACHERS' SUPERANNUATION COMMISSION (April 1, 1984 - March 31, 1987)

Enacted in 1917, c.58. Transferred from Minister of Education to Treasurer of Ontario on April 1, 1984. Reverted to Minister of Education on March 31, 1987.

. THEATRES BRANCH (1954 to Dec 22, 1958)

The Theatres Branch was established in 1954 and was transferred to the Department of Travel and Publicity by O.C. 4443/58, Dec 22, 1958.

. TRAVEL AND PUBLICITY BUREAU (1944 to April 1, 1946)

Established in 1944 and transferred to the Department of Travel and Publicity by O.S. 1946, c.23, proclaimed April 1, 1946.

. TREASURY BOARD (March 25, 1886 - Feb 2, 1972)

Established O.S. 1886, c.4. Separated from the Treasurer of Ontario as the Chairman - Feb 2, 1972 (O.S. 1971, c.12).

Note: The Treasury Board is a Committee of the Executive Council and therefore does not appear in the organization of charts of the Ministry. (see also Appendix I - History of Management Board of Cabinet (Treasury Board)).

. URBAN AND REGIONAL AFFAIRS (1972 - 1980)

For a short time (1972 to 1980) the Ministry of Treasury, Economics and Intergovernmental Affairs contained the urban and regional affairs areas of the Ontario government, after the former Department of Municipal Affairs was amalgamated with the Department of Treasury and Economics on April 1, 1972.

Almost from the end of the first year parts were spun off from TEIA to various Ministries: North Pickering

Community Development Project Group; Urban Development Section and the Plans Administration Branch to the Ministry of Housing on Dec 11, 1973; Haldimand and Norfolk Group to Ministry of Housing on May 22, 1975; the Local Planning Policy Branch to Ministry Housing on Oct 1, 1975.

The Regional Planning Branch was transferred from the Urban and Regional Affairs Division to the Office of Economic Policy in TEIA on April 1, 1976. The Provincial-Municipal Affairs Secretariat was transferred from the Office of Intergovernmental Affairs to the Local Government Division of TEIA on April 1, 1976. The Local Government Organization Branch was transferred from the Urban and Regional Affairs

Division to the Local Government Services Division on April 1, 1976 when that division was dissolved.

The Project Implementation Division was established on April 1, 1976 and dissolved on December 13, 1977 when the staff were reassigned to other projects and ministries. On April 1, 1978 the Wasaga Beach Community Project was transferred from Ministry of TEIA to the Ministry of Natural Resources.

The Parkway Belt Group, which had been part of the Project Implementation Division until Dec 13, 1977, was transferred to the Economic Development Branch Office of Finance Policy, TEIA. On June 1, 1979 the Parkway Belt Group was transferred to the Ministry of Housing. On August 16, 1978 the Ministry of Intergovernmental Affairs was established and was composed of the Local Government Services Division and the Office of Intergovernmental Affairs of TEIA. On March 30, 1980 the Municipal Finance Branch of Treasury and Economics was restructured and some staff were transferred to the Ministry of Intergovernmental Affairs and others were dispersed within the Ministry of Treasury and Economics. On April 1, 1981 an act established the Ministry of Municipal Affairs and Housing (O.S. 1981, c.19) and the Municipal Affairs Division (the previous Local Government Services Division,) was transferred from the Ministry of Intergovernmental Affairs to this new Ministry of Municipal Affairs and Housing.

OFFICIALS

. URBAN AND REGIONAL AFFAIRS

C.P. Honey (ADM) - (1972 - 1976)

Policy and Research Coordinator - S.J. Clasky (1972 - 1975)

. URBAN AND REGIONAL AFFAIRS DIVISION

E.M. Fleming (Executive Director) - (1972 - 1976)

Regional Development Branch

S.J. Clasky (Director) - 1972

E.H. Suichies (Director) - (1974 - 1976)

Municipal Organization Branch - 1972

Local Government Organization Branch - (1973 - 1978)

Ron Farrow (Director) - (1972 - 1978)

Local Planning Policy Branch

G.K. Bain (Director) - (1972 - 1975)

. MUNICIPAL SERVICES DIVISION - 1972

LOCAL GOVERNMENT SERVICES DIVISION - 1973 - 1978

D.F. Taylor (Executive Director) - (1972 - 1976)

E.M. Fleming (Executive Director) - (1976 - 1978)

Plans Administration Branch

G.M. Farrow (Director) - (1972 - 1973)

Advisory Services Branch

A.T. Butler (Director) - 1972

E.A. Gomme (Director) - (1973 - 1978)

(Municipal) Subsidies Branch

M.D. Trewin - (1972 - 1978)

Provincial-Municipal Affairs Secretariat

R.A. Illingworth (Director) - (1976 - 1978)

Municipal Budgets and Accounts Branch

A. Trafford - (1977 - 1978)

Project Development Branch

K. Lethbridge - (1975 - 1976)

Field Services Branch

F. Hamblin - 1978

PROJECT DEVELOPMENT DIVISION

D.F. Taylor (Executive Director) - (1976 - 1977)

A LIST OF ACTS WHICH ARE THE RESPONSIBILITY
OF THE
MINISTRY OF TREASURY AND ECONOMICS
1988

A LIST OF ACTS WHICH ARE THE RESPONSIBILITY OF THE MINISTRY
OF TREASURY AND ECONOMICS, 1988

Audit Act, RSO 1980, c.35 (First enacted 1886, c.4)

Financial Administration Act, RSO 1980, c.161 (First enacted O.S. 1954, c.30)

Ministry of Treasury and Economics, RSO 1980, c.291 (First enacted O.S. 1978, c.62)

Ontario Economic Council Act, RSO 1980, c.329 (First enacted 1968, c.82)

Ontario Loan Act O.S. 1981, c.10; 1982, c.16, 1983, c.28, 1984, c.33, 1986, c.2 and c.18

Ontario Municipal Improvement Corporation Act, RSO 1980, c.349 (First enacted O.S. 1950, c.50)

Statistics Act, RSO 1980, c.480 (First enacted O.S. 1962-63, c.133)

Supply Act

THE MANAGEMENT BOARD OF CABINET
(formerly the Treasury Board)

A SHORT HISTORY

Text	I-1
Chairman and Secretaries of Management Board (Treasury Board) 1886 to the present	I-6

THE MANAGEMENT BOARD OF CABINET
(formerly The Treasury Board)

A SHORT HISTORY

The Management Board of Cabinet is the Committee of Cabinet responsible for coordinating the financial and administrative operations of government. The Management Board Secretariat and the Human Resources Secretariat provide staff support to the Board in matters related to the Management Board of Cabinet and the Public Service Act respectively.³⁴

Introduction

Three units in the Ontario Government have had a close relationship for over 100 years; the Treasury Department, the Treasury Board, and the Provincial Auditor. We will discuss these interrelations in this chapter (Appendix I and Appendix J). A list of the Chairmen and Secretaries of the Treasury Board and Secretaries of the Budget Committees are included as part of this Appendix.

Early History

The first Treasury Board was established by An Act to provide for the better auditing of the Public Accounts of the Province on March 25, 1886 (O.S. 1886, c.4, s.1). The first Treasury Board was appointed on May 7, 1886 and was composed of the Hon. T.B. Pardee (Commissioner of Crown Lands), the Hon. A.S. Hardy (Provincial Secretary and Registrar), and the Hon. A. Ross (Provincial Treasurer) as chairman.

34. Ontario. Ministry of Government Services.
Telephone Directory, op. cit., p.340.

On April 14, 1908, the 1886 Act was re-enacted as the Audit Act.³⁵ At this time the Treasury Board had few powers, "met sporadically and it had no permanent staff."³⁶

Budget Committees

"From the very beginning, the person holding the office of Treasurer of Ontario has sought advice and assistance from senior officials in his own and other departments to more effectively administer the finances of the province."³⁷ In January 1933 a Budget Committee was established as an "organization that would go intimately and carefully into accounts of all Departments and see that economy was practiced."³⁸ The ad hoc Budget Committee was composed of the Treasury Board (which consisted of the Treasurer, the Attorney General, and the Prime Minister) and the Assistant Provincial Treasurer, F.M. Turnbull; the Controller of Revenue, J.T. White; the Auditor, G.A. Brown; the Civil Service Commissioner, Mr. McCutcheon; and Col. H.D. Lockhart Gordon, and accountant as consultant. The Budget Committee formed part of the Provincial Treasury with Harold Chater as Secretary, a position he held from 1933 to 1943.³⁹

35. Ontario. Statutes of Ontario, 1908, c.9, s.2.

36. F.F. Schindler. Responsible Government in Ontario. (Toronto, University of Toronto Press, 1969) p.56.

37. Op. cit., p.58.

38. Ontario. Budget Address, March 23, 1933, op. cit., p.23.

39. Ontario. Public Accounts of Province of Ontario, year ended October 31, 1933, P-11.

On August 1, 1946, L.R. McDonald was hired as assistant to the Provincial Secretary by the Hon. Roland Michener to develop procedures to expedite Cabinet business.

Lorne McDonald was appointed Secretary of the Cabinet when Mr. Michener lost his seat in the June 7, 1948 election. Mr. McDonald also held the position of Secretary of the Treasury Board and Secretary of the Budget Committee until he left the Prime Minister's Office in 1953.

After Lorne McDonald left the Prime Minister's Office in 1953, H.H. Walker became Secretary of the Budget Committee, a position he held until April 18, 1962 when a section dealing with the Budget Committee was repealed (O.S. 1961-62, C.43, s.18).

The Financial Administration Act was developed through consultation with Walter Gordon⁴⁰ of Woods Gordon and Co. and enacted April 6, 1954 (O.S. 1954, c.30). Sections 2 to 5 of this Act gave the Treasury Board greatly expanded powers. By Section 2(3), the Deputy Provincial Treasurer, or in his absence, the Secretary of the Budget Committee, is the ex-officio secretary of the Treasury Board. The Treasurer continued as chairman of the Treasury Board. The ad hoc Budget Committee was given statutory recognition by this act and acted under direction of the Treasury Board.⁴¹

40. Ontario. Legislature of Ontario Debates, Monday, February 1, 1960. p.81.

41. Ontario. Statutes of Ontario, 1954, c.30, s.19.

"In September 1955, the Treasury Board began to hold regular meetings entirely separate from the meetings of the Cabinet."⁴²

On March 28, 1956,⁴³ an amendment to the Financial Administrative Act gave the Treasury Board authority to hire a secretary. H.H. Walker (Comptroller of Finances) was appointed to this position⁴⁴ and held it until October 1963. Mr. Walker had acted in the position of ex-officio secretary to the Treasury Board from April 6, 1954 to March 28, 1956 whenever the Deputy Provincial Treasurer, H.E. Brown, could not attend. H.H. Walker was also secretary of the Budget Committee. In 1959, the Treasury Board consisted of the Secretary, H.H. Walker, and three civil servants who devoted some time to these duties.⁴⁵

By an amendment to the Financial Administration Act on April 18, 1962,⁴⁶ the Treasury Board was given authority to hire full time staff. This was a recommendation of the Gordon Report that "the duties now assigned by statute to the Budget Committee be re-assigned to a full-time staff directly attached to the Treasury Board."⁴⁷ Two Branches were established in the Treasury Board - The Secretariat Branch which replaced the Budget Committee, and the Organization and Methods Services Branch (established May 1961). In addition, C.E. Brannan was hired as Assistant Secretary to the Treasury Board from 1961 to October 1963 when he became the first full time secretary of

42. F.F. Schindler, op. cit., p.56.

43. Ontario. Statutes of Ontario, 1956, c.21.

44. F.F. Schindler, op. cit., p.59.

45. Report of the Committee of the Organization of the Government of Ontario. op. cit. p.34.

46. Ontario. Statutes of Ontario, 1961-62, c.43.

47. Report of the Committee of the Organization of the Government of Ontario, op. cit., p.37.

the Treasury Board, a position he held until 1970.

By 1965-66, the Treasury Board staff had grown to 48, but by 1986-87 stood at 337, a figure which also included the Human Resources Secretariat. These figures are taken from the Civil Service Commission reports for those years.

The course of the Treasury Board was greatly changed by the passing of the Management Board of Cabinet Act, 1971⁴⁸ which was effective February 2, 1972. This Act separated the position of Provincial Treasurer from the Chairman of the Treasury Board - a position which had been linked since 1886.

The Hon. C.S. MacNaughton became chairman of the Management Board on February 2, 1972.

Management Board of Cabinet began to function more like a department and for the first time had a full time chairman.⁴⁹

A new act entitled the Ministry of Treasury, Economics and Intergovernmental Affairs Act was passed, effective April 1, 1972 (O.S. 1972, c.3) which tidied up the division of these bodies. The Financial Administration Act⁵⁰ was also amended at this time.

48. Ontario. Statutes of Ontario 1971, c.12.

49. Ontario. Committee on Government Productivity. Interim Report #3, op. cit. p.57, section 8.12.

50. Ontario. Statutes of Ontario, 1972, c.1, s.105.

CHAIRMEN AND SECRETARIES OF MANAGEMENT BOARD (FORMERLY TREASURY BOARD)
AND SECRETARIES OF THE BUDGET COMMITTEE

Note: The positions of Provincial Treasurer and Chairman of the Treasury Board were separated on February 2, 1972 (O.S. 1971, c.12).

<u>NAME</u>	<u>TERM OF OFFICE</u>	<u>TITLE</u>
Hon. A. Ross	May 7, 1886 to Jun 14, 1890	Chairman, Treasury Board
Hon. R. Harcourt	Sep 16, 1890 to Oct 21, 1889	Chairman, Treasury Board
Hon. G. Ross	Oct 21, 1899 to Feb 8, 1905	Chairman, Treasury Board
Hon. A. Matheson	Feb 8, 1905 to Feb 5, 1913	Chairman, Treasury Board
Hon. Isaac Lucas	May 13, 1913 to Dec 22, 1914	Chairman, Treasury Board
Hon. T. McGarry	Dec 22, 1914 to Nov 14, 1919	Chairman, Treasury Board
Hon. Peter Smith	Nov 14, 1919 to Jul 16, 1923	Chairman, Treasury Board
Hon. W.H. Price	Jul 16, 1923 to Oct 18, 1926	Chairman, Treasury Board
Hon. J.D. Monteith	Oct 18, 1926 to Sep 16, 1930	Chairman, Treasury Board
Hon. E.A. Dunlop	Sep 16, 1930 to Jan 1, 1934	Chairman, Treasury Board
Hon. G.S. Henry	Jan 12, 1934 to Jul 10, 1934	Chairman, Treasury Board
Hon. M. Hepburn	Jul 10, 1934 to Mar 3, 1943	Chairman, Treasury Board
Hon. A. Gordon	Mar 3, 1943 to Aug 17, 1943	Chairman, Treasury Board

NAMETERM OF OFFICETITLE

Harold Chater*	Jan, 1933 to Dec 1943	Secretary, Budget Committee
Hon. L. Frost	Aug 17, 1943 to Aug 17, 1955	Chairman, Treasury Board
Lorne R. McDonald	Jun 7, 1947 to 1953	Secretary, Budget Committee
Lorne R. McDonald	1948 to 1953	Secretary, Treasury Board
Hon. D. Porter	Aug 17, 1955 to Feb 1, 1958	Chairman, Treasury Board
H.H. Walker	1953 to Apr 18, 1962	Secretary, Budget Committee
H.E. Brown**	Apr 6, 1954 and 1955	Ex-Officio, Secretary, Treasury Board
H.H. Walker	Mar 28, 1956 to Sep 30, 1963	Secretary, Treasury Board
C.E. Brannan	1961 to Oct 1963	Assistant Secretary, Treasury Board
Hon. L. Frost	Feb 3, 1958 to Apr 28, 1958	Chairman, Treasury Board
Hon. J. Allan	Apr 28, 1958 to Nov 24, 1966	Chairman, Treasury Board
C.E. Brannan***	Oct 1963 to 1970	Secretary, Treasury Board
Hon. C.S. MacNaughton	Nov 24, 1966 to Mar 1, 1971	Chairman, Treasury Board

*Note: Budget Committee established January 1933 until April 18, 1962 (O.S., 1961-62, c.43, s18).

** H.H. Walker often acted as ex-officio Secretary, Treasury Board for Mr. Brown, the Deputy Provincial Treasurer

*** First full-time Secretary of the Treasury Board.

NAMETERM OF OFFICETITLE

G.H.U. Bayly	1971 to 1974	Secretary, Treasury Board and Management Board of Cabinet, after February 2, 1972
Hon. W. Darcy McKeough	Mar 1, 1971 to Feb 2, 1972	Chairman, Management Board
Hon. C.S. MacNaughton	Feb 2, 1972 to Sep 28, 1972	Chairman, Management Board
Hon. Eric Winkler	Sep 28, 1972 to Oct 7, 1975	Chairman, Management Board
W.A.B. Anderson	1975-1978	Secretary, Management Board
Hon. James Auld	Oct 7, 1975 to Aug 18, 1978	Chairman, Management Board
Hon. G.R. McCague	Aug 18, 1978 to Feb 8, 1985	Chairman, Management Board
R.J. Butler	1979-1981	Secretary, Management Board
R.D. Carman	1981-1985	Secretary, Management Board
Hon. Bette Stephenson	Feb 8, 1985 to May 17, 1985	Chairman, Management Board
Hon. George Ashe	May 17, 1985 to Jun 26, 1985	Chairman, Management Board
Hon. E. Caplan	Jun 26, 1985 to Jun 16, 1986	Chairman, Management Board
Hon. Robert F. Nixon	Jun 16, 1986 to Sep 29, 1987	Acting Chairman, Management Board
Hon. Murray Elston	Sept 29, 1987 to	Chairman, Management Board
John R. Sloan	1985 to	Secretary, Management Board

OFFICE
OF
THE
PROVINCIAL AUDITOR

A SHORT HISTORY

Text	J-1
List of Provincial Auditors and Assistant Provincial Auditors, 1878 to present	J-5

OFFICE OF THE PROVINCIAL AUDITOR
A SHORT HISTORY

The Provincial Auditor is appointed under the Audit Act to examine the accounts of the province and agencies of the Crown and makes an annual report to the Legislature.

INTRODUCTION

Three units in the Ontario government have had a close relationship for over one hundred years - the Treasury Department, the Treasury Board and the Provincial Auditor. For years they were located in the same building and interacted on a daily basis.

EARLY HISTORY

The inspection of accounts was first done by the Executive Council of Upper Canada. The first Inspector General of Accounts, John McGill, was appointed in 1801 under the Receiver General's Department. From about 1845, the auditing was carried out by the Deputy Inspector General.⁵¹

On May 19, 1855⁵² the Office of the Auditor General of the United Provinces was established with John Langton appointed as the first Auditor General. This Office was attached to the Inspector General of Public Accounts. "By an Act of 1859 the Inspector General of Public Accounts became known as the Minister of Finance"⁵³ and the Auditor General became known as the Deputy Minister of Finance.

51. J.W. Fortier. Preliminary Inventory, the Records of the Treasury Department, Ontario Department of Public Records and Archives, May 1969. p.1.

52. Canada. Statutes of the Province of Canada 1855, c.78.

53. J.W. Fortier, op. cit., p.3.

AFTER CONFEDERATION

On July 1, 1867, the Office of the Receiver General of Upper Canada became the Treasury Department and the Audit Office became a branch of this department with a staff of one. A list of Provincial Auditors and Assistant Provincial Auditors follows at the end of this Appendix.

C.H. Sproule was appointed Provincial Auditor in 1878, a position he held until September 1905 when he was appointed Assistant Treasurer (now Deputy Treasurer). On March 25, 1886 the first audit act was passed as An Act to Provide for the Better Budgeting of the Public Accounts of the Province.⁵⁴

On April 14, 1908, the act⁵⁵ was re-enacted under its present title - The Audit Act, "and empowered the Treasury Board to direct in what manner and detail the Public Accounts and statements were to be prepared,...".⁵⁶

In 1950 the Audit Act was again re-enacted.⁵⁷

In 1956 the new Treasury Building (now the Frost Building North) housed the Treasury Department, the Department of Economics and the Office of the Provincial Auditor. The Office of the Provincial Auditor remained in the Frost Complex (Frost North and South) until it was relocated to 56 Wellesley Street W. in 1973 after the pre-audit function was transferred to the individual government departments.

54. Ontario. Statutes of Ontario, 1886, c.4.

55. Ontario. Statutes of Ontario, 1908, c.9.

56. J.J. Fortier, op. cit., p.5.

57. Ontario. Statutes of Ontario, 1950, c.5.

Up until August 31, 1971,⁵⁸ the method of doing business (the checking and passing accounts) necessitated that the Treasury Department and the Office of the Provincial Auditor be located in the same building. The Provincial Auditor performed a pre-audit as well as the usual post-audit function. Post-audit was merely a formality since the expenditures had already been checked by the Office of the Provincial Auditor. In addition, every cheque issued by the Treasurer of Ontario was counter-signed by the Provincial Auditor.

The pre-audit function consisted of a system where each voucher presented for payment was examined by the Office of the Provincial Auditor before a cheque was issued by the Treasury Department for payment of all government departmental accounts. A time-clock date stamp was used to keep a record of the efficiency of the payment system.

The COGP Interim Report Number One recommended that "1.1 The Audit Act be amended to remove from it the requirement for the Provincial Auditor to examine requisitions for expenditures of funds within approved appropriations before a cheque may be issued."⁵⁹

In addition, this COGP Report stated that the removal of the pre-audit function would free up time to examine the expenditure post-audit function of the Provincial Auditor.

58. Ontario. Statutes of Ontario, 1971, c.54.

59. Ontario. Committee on Government Productivity. Interim Report Number One, December 15, 1970, Toronto. p.18.

The Summary COGP Report #10 recommended that pre-audit function be transferred to the Comptroller of Accounts, "Treasury" Department and that the Treasurer of Ontario would transfer pre-audit functions to the departments as they demonstrated their capability to do so. These changes were put into action by amendments to the Audit Act, proclaimed August 31, 1971⁶⁰ and the Financial Administration Act proclaimed August 31, 1971.⁶¹

In order to further preserve the independence of the Office of the Provincial Auditor on April 1, 1978,⁶² the Provincial Auditor and Assistant Provincial Auditor were appointed by the Lieutenant Governor in Council, were no longer classed as civil servants and became officers of the Legislative Assembly.

60. Ontario. Statutes of Ontario, 1971, c.54.

61. Ontario. Statutes of Ontario, 1971, c.55.

62. Ontario. Statutes of Ontario, 1977, c.61.

OFFICE OF THE PROVINCIAL AUDITOR

Provincial Auditor

C.H. Sproule 1878-1905

Assistant Provincial Auditor

W.W. Wood 1901-1907

Provincial Auditor

James Clancy 1905-1920

G.A. Brown 1921-1938

Assistant Provincial Auditors

T.H. Jennings 1921-1935

H.A. Cotnam 1935-1938

Provincial Auditor

H.A. Cotnam 1938-1962

Assistant Provincial Auditors

D.G. Scott 1938-1941

G.H. Spence 1941-1963

Provincial Auditor

G.H. Spence 1963-1972

Assistant Provincial Auditor

R.B. Cranston 1964-1970

W.S. Groom 1971-1972

Provincial Auditor

W.S. Groom* 1973

Assistant Provincial Auditor

F.N. Scott 1973

* killed in car accident

Provincial Auditor

F.N. Scott

1974-1981

Assistant Provincial Auditor

D.F. Archer 1973-1981

Provincial Auditor

D.F. Archer

1982 to present

Assistant Provincial Auditor

J.F. Otterman 1982 to present

PREMIERS OF ONTARIO

1867 TO PRESENT

PREMIERS OF ONTARIO, 1867 TO PRESENT

	<u>From:</u>	<u>To:</u>
Hon. John Sandfield Macdonald	Jul 16, 1867	Dec 19, 1871
Hon. E. Blake	Dec 20, 1871	Oct 25, 1872
Hon. Sir Oliver Mowat	Oct 25, 1872	Jul 9, 1896
Hon. A.S. Hardy	Jul 25, 1896	Oct 17, 1899
Hon. G.W. Ross	Oct 21, 1899	Feb 7, 1905
Hon. Sir J.P. Whitney	Feb 8, 1905	Sep 25, 1914
Hon. Sir Wm. Howard Hearst	Oct 2, 1914	Nov 14, 1919
Hon. Ernest Charles Drury	Nov 14, 1919	Jul 16, 1923
Hon. G.H. Ferguson	Jul 16, 1923	Dec 15, 1930
Hon. G.S. Henry	Dec 15, 1930	Jul 10, 1934
Hon. M.F. Hepburn	Jul 10, 1934	Oct 21, 1942
Hon. G.D. Conant	Oct 21, 1942	May 18, 1943
Hon. H.C. Nixon	May 18, 1943	Aug 17, 1943
Hon. George A. Drew	Aug 17, 1943	Oct 19, 1948
Hon. T.L. Kennedy	Oct 19, 1948	May 4, 1949
Hon. Leslie M. Frost	May 4, 1949	Nov 8, 1961
Hon. John P. Robarts	Nov 8, 1961	Mar 1, 1971
Hon. Wm. G. Davis	Mar 1, 1971	Feb 8, 1985
Hon. Frank S. Miller	Feb 8, 1985	June 26, 1985
Hon. David Peterson	June 26, 1985	-----

"TREASURY" PUBLICATIONS

"TREASURY" PUBLICATIONS

The breadth and scope of the work of the Treasury Department, Department of Economics, Department of Economics and Development and the Department of Treasury and Economics, and the Ministries of TEIA and the present Ministry of Treasury and Economics can easily be seen through the list of publications in the Ontario Ministry of Government Services, Ontario Government Publications annual catalogue, and the earlier compilations of the Publications of the Government of Ontario 1901-1955 and the Publications of the Government of Ontario 1956-1971.

MINISTRY OF TREASURY AND ECONOMICS

(Current Publications issued on a regular basis)

Ontario Statistics (1986, latest issue)

Ontario Budget

Highlights: Ontario Budget

Province of Ontario Financial Report

Public Accounts, Volume I, Financial Statements

Public Accounts, Volume II, Financial Statements of Crown Corporations, Boards, Commissions

Public Accounts, Volume III, Details of Expenditures

Demographic Bulletin - irregular

Ontario Finances (quarterly)

Ontario Economic Accounts (quarterly)

Economic Outlook and Fiscal Review - Provinces of Ontario
(annual since 1986)

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